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FINANCIAL TIMES

No. 27,014

THE LIBRARY
WEDNESDAY JULY 7 1976

***10p

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WS SUMMARY

BUSINESS

sterling £ closes
at best
level for
7 weeks

STERLING closed above \$1.80 for the first time in nearly seven weeks. It touched a peak of \$1.8055, but demand for the dollar pushed the pound down to \$1.7950.

African Government, the issue which gave month's demonstration in black townships, where people died, yesterday called for compulsory Afrikaans in black schools.

By some black concession is not never to be likely to bring in Nationalist to apartheid.

Botha, Minister of Education, announced that instead of teach subjects in Afrikaans on a 50-50 basis, schools could opt to teach in either Afrikaans. Back Page

sia raises spending

ian security forces had killed another in guerrillas in the days. Mr. Ian Smith's announcement a 40 per cent increase in defence expenditure, with a further security. Page 7

ed after

sy demo

dents, who included Indians, three, forced a 14-year-old boy and who had been to Monday's protest in Embassy in London day each hand over. Royal magistrates to keep the peace until Sept. 11, 1976.

behaviour and police. Lebanon fight. Page 7

in skyjack

old Libyan carrying

two knives to Palma. Majorca:

skyjacking a Libya

Boeing 727 on a that internal flight

is thought to organisation hostile

hostile, the Libyan

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ment is to put

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Act. Law and more effective

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was recaptured by

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Isle of Wight

to Parkhurst prison

er denial

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his arrest that he

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Ford Crown Court

if

seven men and five

the case of his

accused of assault

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Green prison

allegations, with

itself

launched a Solus

with a two-man crew

joint experiments

orbital space lab

ave been asked to

private care at Heath

of road works

by

search Campaign has

search scholarship in

Prof. Gordon Hamill

who was killed by a

amb in London last

8.

Peter Lorimer

was fined £25 at

Highland, for taking

A's rights issue to raise £25m.

Page 21

RICE CHANGES YESTERDAY

since unless otherwise indicated:

RISSES:

100 + 8

73 + 8

33 + 3

Prop. + 15

120 + 5

175 + 8

65 - 4

States + 210 + 12

tar + 210 + 21

dt. + 175 + 8

Prop. + 15

and G.) + 34

PAIRS:

125 + 4

132 + 7

184 + 54

100 + 8

73 + 3

Prop. + 15

120 + 5

175 + 8

65 - 4

Weeks Natl. Resources + 78 - 10

Marmite + 30 - 10

Prop. + 15

120 + 5

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Neglecting the home side

BY C. GORDON TETHER

THE CALL which Mr. James Callaghan, the Prime Minister, made to the business community last week to attach a higher priority to investment in Britain had a very familiar ring about it, did it not?

Year after year, we have seen similar appeals going out from Whitehall—usually accompanied by sombre warnings about the sad fate that would overtake the people of this country if they were not heeded. Yet British companies have devoted less and less to investment on the home front, while displaying an ever-increasing enthusiasm for building up their empires abroad. So it is not high time that the Government ceased to limit itself to wishful thinking and made an effort to discover where the trouble really lies as a prelude to taking meaningful remedial action?

This is obviously the common-sense reaction. And so it happens that it is given chapter and verse endorsement in the recently published EAG Business Research Study report by Mr. Tom Huston and Professor John Dunning on "U.K. Industry Barred." Urging the Government to make a detailed investigation into the effects that the activities of British foreign multinationals companies are having on the economy, this asserts that existing British policy towards overseas investments "derives from no general principle and has been largely ineffective."

Lop-sided

It would be difficult to conceive of a more damning indictment. Yet it is all too true. Earlier in the post-war period, the overseas investment figures and their significance for the country's overall payments experience regularly received public attention. And the Government of the day found it necessary to explain what was happening and to adjust official policy from time to time in the light of changing circumstances. But for some time past it has been the official practice to behave as though what was going on in this part of the field was not important enough to warrant more than passing notice and that in any case the situation was such that there was little hope for changing course.

The result is that there is very little awareness in the country as to how important a part time when so much investment is being financed from ploughed back profits, the community at large does not have the right to demand that its interests are there is equally little awareness safeguarded in this way.

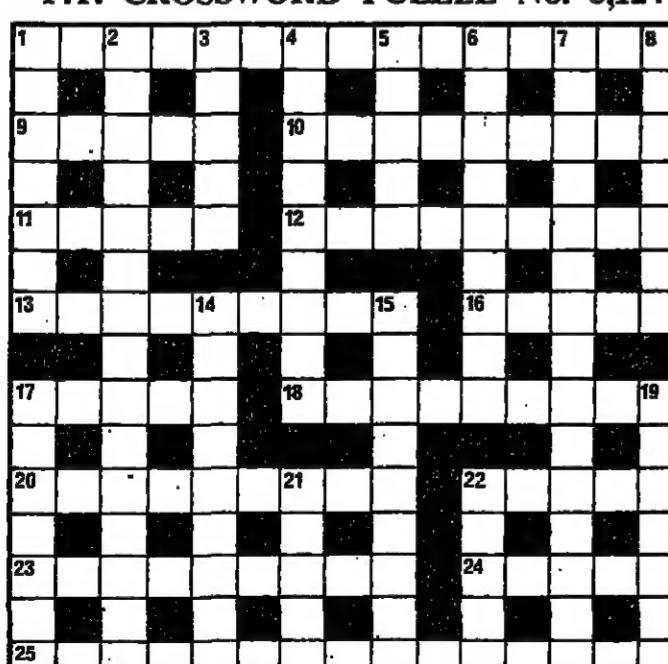
TV Radio

* Indicates programme in black and white.

BBC 1

7.05 a.m. Open University (UHF only). 10.55 Golf: The Open Championship. 1.15 News. 1.20 Dr. Who. 4.45 Montreal—A Royal Pursuit: candid, informal look at Princess Anne and Captain Mark Phillips. 5.15 The Great American Pic. Wales. 4.55 News. 6.00 Nationwide (London only). 6.20 Dr. Who. 6.45 The Open University (UHF only). 7.00 News. 7.20 Go West. 8.00 The International Edition. 12.00 News and Weather for Wales.

F.T. CROSSWORD PUZZLE No. 3,124



ACROSS

- Indulge in youthful excesses in the field? (3, 4, 4)
- Paid about a pound for Scottish cloth (5)
- Perpetually giving eastern bird to friend . . . (9)
- but different returning to her (5)
- Grammatically it's perfect (4, 5)
- Beat the aged at the outset (9)
- Gambles on defenders (5)
- Soon to accept power and love (5)
- One who understands and reads rice mixture (9)
- Sheets drop when Indian coin is reversed in price . . . (9)
- . . . and money for orchestral section (5)
- I'm like Peter Pan, having no statue (9)
- Be a child on the shore (5)
- Feels nervous—having made a draught? (4, 3, 6, 2)

DOWN

- Drink wine to nourish (7)
- Force hates water being changed for an elementary prediction (7, 8)
- Free one coming up in the lowest point (5)
- She goes to record embrace requiring per (9)

SOLUTION TO PUZZLE
No. 3,123

TWELFTHROUND
T E A O E N M I S
A L L E W B Y C L A P P E R
R L D S C O P L O
T H R O W F R E T W O R K
E U E L D M E
B U N T H R O U G H V A I N
E P R V A D P
D U C K S E T T I D O W N
S O A E A V I G
G R E A S S E S S D M E L L
I R W A T T H R I
D I S D A I N A S E P S I S
E A N O M A G H
R A K E T O G E T H E R

RACING

BY DOMINIC WIGAN

Little opposition to Pougatchof

I CANNOT remember the last time a French-trained two-year-old came over for Newmarket's July Stakes and it will be interesting to see how the Richard de Tarragon-trained Pougatchof fares in today's running of this valuable and coveted six-furlong event.

This American-bred colt by Impressive out of Igraine, an un-raced half-sister to top class sprinter Reality, has made one public appearance. Just over three weeks ago at Maisons-les-Bains he defeated the well-thought of Burton by three lengths.

Like many of the horses in the ownership of Mr. and Mrs. Malcolm Parrish, Pougatchof is to be ridden by Lester Piggott, who, presumably, suggested the raid—and seems sure to make a bold bid.

With apparently sub-standard home-trained opposition to contend with, the cheaply-bought Pougatchof (an \$11,000 purchase) is suggested as the probable answer.

I expect to see him followed home by his under-rated King Elect, who might have retained his unbeaten record three weeks

ago had Piggott held him up for a late burst in Ascot's Fenwulf Stakes.

Many backers will pin their hopes on Free State, a heavily-backed ante-post favourite for the William Hill Silver Vase.

NEWMARKET

- 2.00—Salute
- 2.30—So Sharp
- 3.00—Pougatchof*
- 3.30—Free State**
- 4.05—Oriental Star
- 4.40—Beau Dutch***
- 5.10—Ragolina

CATTERICK

- 2.45—Hand Carrier
- 2.15—Snow Forever
- 4.45—Make a Signal

DONCASTER

- 6.45—Heath Wood
- 7.15—French Princess
- 7.45—Tri-Tri Girl

WALSHAM

- 2.00—Peter Walwyn
- 2.30—Hotfoot
- 3.00—Trotter
- 3.30—Lester Piggott
- 4.05—King Elect
- 4.40—Burton
- 5.10—Pougatchof

WINSFORD

- 2.00—Piggy Piggott
- 2.30—Lester Piggott
- 3.00—Pougatchof
- 3.30—Free State
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- 4.40—Beau Dutch
- 5.10—Ragolina

WILLOWTHORPE

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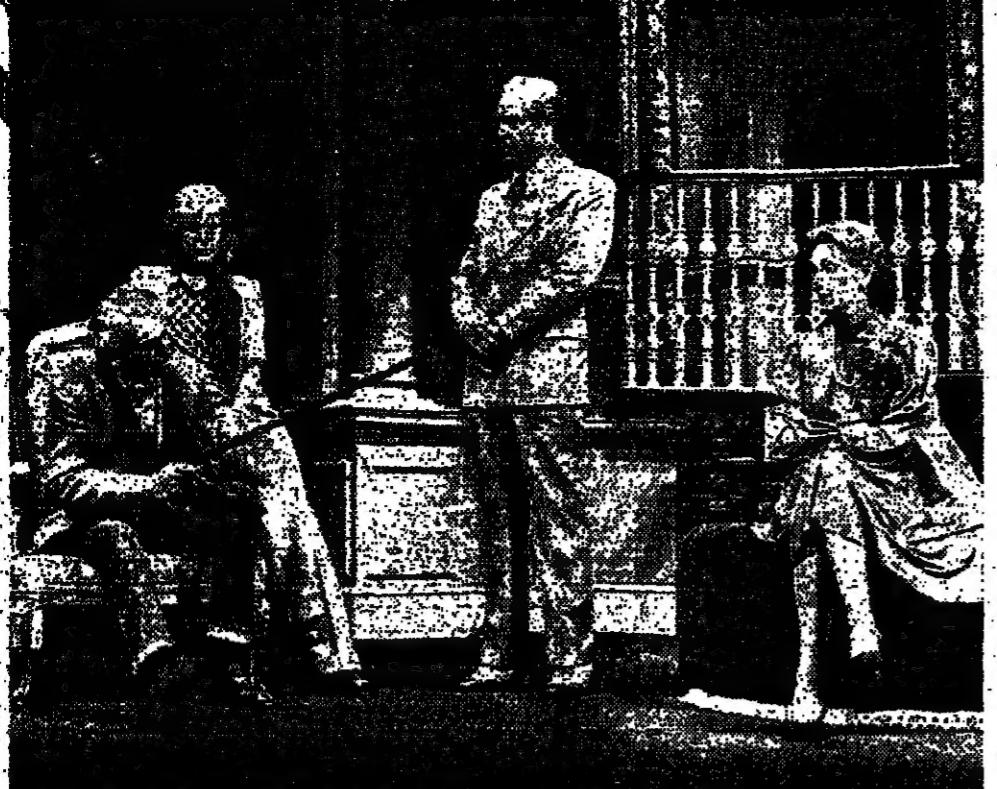
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WINSFORD



Mr. Fairbanks, Jr., Belinda Carroll, David Langton and Dinah Sheridan in "The Pleasure of His Company," which opens to-night at the Phoenix Theatre.

Hilman Festival

Fourth of July concerts

by MAX LOPPERT

A start of the Sunday evening BBC Symphony Orchestra concert in the Town Hall was most predictable—Charles Foster's *Fourth of July*, the composer at his most exhilarating, enhancing celebration of the music and uncontainable energy. The punchy, energetic performance under Lawford Foster made a good start programme of Barber, Copland, not especially successful in all its parts (Barber's *Doctor Beach* for baritone Brian Rynear Cook) and quartet was quite overpowered by the acoustics—but effective in lifting sweat-dampened spirits.

A notable departure from the bicentennial orchestraconcerts of the last month was the inclusion of a very uncompromising and uncompromising Concerto for Violin and Viola by Roger Sessions, this first British performance.

As an admirer of the honours and string quartets is revered senior American composer I immediately recognised and respected the composer's unfound integrity, carrying on the Schoenbergian line of musical argument in a

The concert also brought forward two festival compositions, their utterly fresh originality.

Hampstead Theatre

Sparrowfall by MICHAEL COVENY

agine that old BBC TV soap series *Compact* rudely over-rayed by Raymond Chandler and you will be approached idea of what this entertainment piece of Alan Drury is all about. The new British theatre set some vague precedents his stylistic exercise with his Knackle and Bare Brenton's *Bruswick—the* with its re-working of class in thriller parody form, second in its response to a sensationalisation of the son affair. On Monday we an admirably controlled sense about emotional and less intrigue among the new of public-school City lions well as a tongue-in-cheek on of how the backroom, I have operated during the still-unpenetrated truth of Lucas and Stonehouse.

These random elements are contained in John Chapman's elegant, incisive production that moves with cinematic fluidity from one personal inter to the other, in his playwrighting career to a gifted cast gives good intelligent cast playing with emphasis to such amusing, self-referential sense of ensemble style. Mr. Drury has settled for consciously parodic statements, opening his themes through a monologue of one-to-one as "All this time you could see me out but you couldn't trust the best things in short, that's not true." Nonetheless, while promising notion, one can be indignant about levels of performance and this concert was not up to much.

The conductor of the New English Singers is Andrew Morris, Organist and Director of Music to this church, the Monteverdi Choir and Orchestra on July 9, and Henze's version of Carissimi's *Jephtha* on July 14.

ing Vic

Emigrés by JEREMY KINGSTON

ask an illusion, break a character, because finally the two men as foreign bodies with that would seem the wise end of Slawomir Mrozek's play, Mrozek himself an end of Poland in the and settled finally in But the two rooms in his play are certainly absences from some unidentified. Totalitarian life are not presented by any striking particularities. What the play soon makes is that frankly familiar situation of two men languishing bitingly in some (here a moment) alternately killing and illustrating their inter-

A striking image identifies the

Sadler's Wells Theatre

Dance Senegal by CLEMENT CRISP

"It is not easy to convey to local performers," says the programme note for the Senegalese National Dance Troupe, "that their theatrical stage has its own special requirements." But, hurray, Maurice Senghor—who directs the company—has managed to do this. This result, as I saw on Monday, is a group which manages to preserve authenticity without becoming so definitely folkloric that we fall into catatonic trances of bore. There are contortionists, leaping warriors, the delicious sound of the Cora (a gourd rattle), and a good deal of castanets just as wildness and exuberance. This small ballet suggests just what richness and potential for dance drama there lies in the folklore of Africa: it is an interesting omen for the future.

Kevin Billington's production Brian Cox and Jim Corden, the programme as XX and XX—a credit to the company. Cox's switch city peasant is logically the more interesting and numerous. But if you

Television

Mid-summer mixture

by CHRIS DUNKLEY

Attention all readers locked in windowless air-conditioned rooms: it is summer. You can tell by switching on your television sets. The BBC have Test cricket, Wimbledon and—in nine days time—the Olympic Games. Never in the history of television has so much sports coverage been provided for so many viewers by one broadcasting organisation. At least, that is the BBC's hope and we shall be watching on television there have been big changes.

ITV having parleyed and argued with the BBC for years (or in this particular case well over a year at any rate) about alternating or in some other way sharing coverage of the Montreal Olympics, and having had very little joy, have decided to put the best possible face on things by turning necessity into a virtue and have pulled together what they call The ITV Summer Festival. This they have launched with worthy pronouncements about offering the public a genuine alternative. They have launched it a couple of weeks ahead of the opening of the BBC's Olympic games in the hope (quite forlorn, I would imagine) of hooking us all so firmly on "new" series and serials that we shall be quite unable to tear ourselves away in order to watch Dave and Harry and Rose and Alan and all the boys and girls Going For Gold in Canada.

If not the best quality television schedule in the world, this effort by ITV is, at least, making an improvement on the usual dreadful mid-summer mixture. Instead of third-rate repeats and third-rate old movies we are being offered second-rate repeats and second-rate old movies, and even—occasionally—genuine new programmes such as *Wives and Shadow Lovers* (which was Venezuela's *Very Conrad*) mixed with the usual quantities of American imports, some of

Technically speaking the tournament was as proficiently televised as ever, even if Slim Wilkinson and his team still do not have the wherewithal to cover matches on the outside courts when they turn out to be important. This year they introduced a low-level camera behind the base line at end of the Centre Court with which they fed us (if only a morsel at a time) with terrifying shots of fast services. It was reminiscent of the arrows that used to hiss over your hair in the days of those red and green 3-D glasses.

Dan Maskell was as valuable as ever with his affectionate enthusiasm and his occasional vivid turn of phrase: he said of Wawrinka that he held his racket "angular as though he was going to slice chess with it" and of Chris Evert "she's really making the gut sing in her racket today." He managed to put across some different implications into his favourite phrase: "Oh well, played it!" simply by modifying his expression: it varied from an exclamation of sheer admiration to one of warning for a supposedly superior opponent.

Once Virginia Wade fell and Maskell let forth an involuntary "Oo-er." She got up and he remarked "All is well," adding in

I am all for the brotherhood everything "Physically."

In almost absurd contrast Jack Kramer spent the fortnight producing a series of phrases which varied from the ludicrous but decipherable ("My goodness Dan she threw three blisters in the BBC—knows."

In terms of the BBC's coverage Wimbledon has not changed very much. The significant way in which it has changed is the television vision is in the atmosphere that permeates the entire tournament.

This used to be a charming, vivacious, happy, attractive example Don dotes on Miss Bueno the way when Miss Baker re-

turns a short one Miss Bueno expected a mixture of the stronger men (Rocío Túñer, say) once the ladies have been given their equality and instead of men's and ladies

singles we simply have single-



Consolation and congratulation—Nastase and Borg on Saturday

marked "All is well," adding in

and also all for those who work

in the mass communications media actually communicating. Why a British audience has to be subjected to this sort of nonsense, goodness — and perhaps there eh?" and "Virginia just wants to do so well so badly")

to the incomprehensible ("He'll make some errors off of things that haven't got too much on them") all of them delivered in nearly opaque American accent and phrasology ("A real

example Don dotes on Miss Bueno the way when Miss Baker re-

turns a short one Miss Bueno expected a mixture of the stronger men (Rocío Túñer, say) once the ladies have been given their equality and instead of men's and ladies

singles we simply have single-

seeable patches of dullness, all taking place in fairly high and happy spirits.

Now the prevailing impression is of a lot of dour, grim, serious people, hard at work earning the extraordinary sums of money to which they have become accustomed, and very worried indeed lest their earnings should be down by a fraction—just a few hundred thousand dollars—at the end of the year.

In this respect the women are even worse than the men, our very own Virginia Wade offering a prime example of the grumpy, shoulder-sagging, glowering manner in which so many of the matches were played this year. Only Greer Stevens in the mixed doubles and Ilie Nastase in some parts of some of the early rounds of the men's singles gave the impression that they would have been happy to have been at Wimbledon playing tennis whether or not there was prize money involved.

There are two changes that could be made to the tournament next year which might bring some of the verve and gaiety back to the occasion and make it once again worthwhile for all those housewives and shift workers to draw the curtains for Wimbledon fortnight and stay indoors in front of the box instead of wandering off to the swimming pool, and also make it attractive once more for the rest of the viewing public to catch *Match Of The Day* on BBC2 in the evening: an amateur section of the tournament could be opened, and the professional ladies could be taken at their word and given the equality of treatment which their leaders have so sedulously pursued.

Most amateur boxing is very much more interesting to watch than most professional boxing nowadays and there seems no reason to suppose that tennis would be any different—amateurs might very well bring some fun back into the proceedings.

And in the professional circus few pleasures would be so sweet as that of watching one of the more irritable and surly ladies (Martina Navratilova, say) taking serve from one of the stronger men (Rocío Túñer, say) once the ladies have been given their equality and instead of men's and ladies singles we simply have single-

The Entertainment Guide is on Page 26

them, such as Eleazar and Franklin and Franklin of an acceptable quality. Of these, more in a later column. First tennis.

Wimbledon has become one of the biggest of the annual television extravaganzas. Once it was simply the world's most important tennis tournament, but now it is the Provisional Cup Final. In Wimbledon 1976, the BBC's generic title for all its programmes on the tournament, we saw telly's dreams of nirvana;

Once Virginia Wade fell and Maskell let forth an involuntary "Oo-er." She got up and he re-

St. Bartholomew-the-Great

New English Singers

by RONALD CRICHTON

The memorable things in the Festival of the City of London have often proved to be, not the big do's in St. Paul's and elsewhere but smaller, more intimate occasions, equally remote from ordinary London concert fare but with programme, performance and venue more originally matched. Such during the last Festival were the concerts in St. Bartholomew including an incandescent Bruckner E minor Mass under Barenboim and the first performance (with Julian Bream as soloist) of Berkeley's *Guitar Concerto*.

Mondays' early evening choral recital in that lovely church did not aspire to such heights. There was a single ticket price—50p. To hear fine works by Andrea Gabrieli, Domenico Scarlatti and Vaughan Williams for that sum is good value, and not only by to-day's indicated standards. All the same, this Festival, not just the kind of little local affair where one can be indignant about levels of performance and this concert was not up to much.

The conductor of the New English Singers is Andrew Morris, Organist and Director of

Music to this church, the Monteverdi Choir and Orchestra on July 9, and Henze's version of Carissimi's *Jephtha* on July 14.

Bishopsgate Hall

Gabrieli Quartet

by PAUL GRIFFITHS

Nine years after their first recital, which took place in the City Music Society and the City of London Festival, the Gabrieli quartet returned again to open a series of lunchtime string quartet recitals which will continue throughout this week. Given under the joint auspices of the City Music Society and the City of London Festival, the recitals are given by five different ensembles, though the programmes are uniformly conventional. Nobody should complain at that, however, if the playing keeps to the standard set on Monday by the Gabrieli.

The weather, of course, was

no help to them, and they declined to remove their jackets, even at the shouted suggestion of a cheery member of the audience. But if the heat and humidity were responsible for a few blanches on the ensemble's clean sound surface, they more than made up for that with playing of muscular fire and alert rhythm. Kenneth Sillito, the first violin, constantly kept his line under a slight tension, so that nothing was allowed to fall impotent. His colleagues, though somewhat softer spoken, were there to provide tightly projected answers and counterpoints, and when the four banded themselves together for a movement of rhythmic vigour, such as the finale to Beethoven's op. 59 No. 2, they could perform with thrust.

Unanimity in the longer term was one of the specially pleasing features of the Gabrieli's playing. Points of formal articulation were subtly marked with a general feeling of relief, questioning, expectation or whatever, and so the patterns of the works, Haydn's Op. 50 No. 6 as well as the Beethoven, emerged with clarity. Nor were the details passed over: such things as the astonishing angularities of two-part writing in Haydn's last movement, or the combination of two violins and viola with a single instrument in Beethoven's first were realised with freshness and exactitude. It was a recital to show that expressive chamber playing is not dependent on a heavy cloud of espresso.

On August 15, 1976, the Bonds designated above will become due and payable at the principal amount thereof in such coin or currency of the United States of America as is legal tender for the payment of public and private debts, and will be paid upon surrender thereof at the corporate trust office of Morgan Guaranty Trust Company of New York, 15 Broad Street, New York, New York 10015—or, at the option of the beater but subject to any laws and regulations applicable thereto, at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt, London or Paris, or Bank Mees & Hoop NV in Amsterdam or Credit Industriel d'Alsace et de Lorraine in Luxembourg.

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1	2103	4096	6994	10122	18222	16115	18285	21797	24767	26804	22503	34429	36453	38453
2	1717	4113	7014	10259	18265	16144	18394	22825	24985	26953	25702	32745	34445	38473
3	2154	4120	7089	10361	18265	16182	18394	22825	24985	26953	25702	32745	34445	38473
4	2154	4127	7183	10427	18265	16182	18394	22825	24985	26953	25702	32745	34445	38473
5	2154	4134	7215	10427	18265	16182	18394	22825	24985	26953	25702	32745	34445	38473
6	2247	4134	7285	10435	18265	16182	18394	22825	24985	26953	25702	32745	34445	38473
7	2247	4134	7285	10437	18265	16182	18394	22825	24985	26953	25702	32745	34445	38473
8	2247	4134	7285	10437	18265	16182	183							

WORLD TRADE NEWS

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Hong Kong contracts shock Japan

TOKYO, July 6.

JAPAN'S electrical engineering and technology industry appeared to be in a terms of shock to-day after hearing the news that it failed to win although it is admitted that this of \$345m, but was later obliged Mr. Thompson said to-day, however, that this was not the main consideration so far as the Mass Transit Corporation was concerned. The Japanese offer, he said, was "a very good one, but others were felt to be better."

The Japanese competed for all nine of the contracts and three major companies, Hitachi, Mitsubishi Electric, and Toshiba, formed a consortium (known as the HMT consort) to carry out the project. A spokesman for Mitsubishi Electric suggested to-day that "economic diplomacy" by the British government had helped to secure six out of the nine contracts for British companies. This allegation was categorically rejected by the chairman of the Mass Transit Corporation, Mr. Norman Thompson, but the Japanese remain puzzled and suspicious about the reasons for their failure.

Japanese sources claim that those of both Britain and other European competitors on price picked by the Hong Kong

equation, according to the Japanese, would seem to have been the U.K.'s ability to "lean" on the Hong Kong Government. This is presumed to have happened, although sources both in the HMT consortium and outside it hasten to deny that they have had hard evidence of political intervention. What the Japanese do say is that they were "taken by surprise" by the way the contract was awarded and had behaved during the bidding as they expected other countries to be more successful.

Japan's failure in the current rounds of bids is the last chapter in a rather unhappy story of the engineering contracts to be undertaken in various Asian cities. Singapore and Manila are both planning similar projects and a subway scheme is under consideration for Caracas.

A marginal factor in the Hong

Kong decision not to give any

contract hard for but did not get

included a \$450m. Polish

fertiliser complex and a Brazilian

hydroelectric project (worth an

estimated \$1bn.).

Mr. Olszowski said the vast

potential of such ships had re-

sulted in new orders which

will increase the world fleet by

4% per cent within the next two

or three years.

While much of this growth has

been stimulated by the "staggering demand" for roll-on—roll-off

tonnage caused by OPEC coun-

tries import programmes, he

suggested that owners should

now start to look at the

potential offered in the Pacific

trades and in trades to Brazil

and India.

Kraftwerk Union signs DM7bn. Iran nuclear power deal

BY GUY HAWTHORN

KRAFTWERK UNION, West will be provided by a Germany's leading power station led by the E.ON-Hochstift, which will controversial agreement with Iran to build the country's first two nuclear power stations. While no official figure has been announced, Iran's atomic power deal is thought to be worth between DM7bn. and DM8bn. from a number of countries.

The turn-key contract for the two 1,200 Megawatt power Iranian for contracts stations is due to be completed between 1980 and 1981. Under safeguards to prevent the deal, it is understood that Kraftwerk Union (KWU) will France, which has also provide 10 year's supply of nuclear fuel to Iran, is still negotiating further contracts covering the

KWU, which declines to discuss the value of the deal, is the first western concern to conclude such a contract with the Iranian Atomic energy organisation. The Iranians plan to install some 23,000 Megawatts of nuclear generating capacity by 1994 in order to replace oil with nuclear power as the prime source of domestic energy.

The pressure water power plants will be constructed near the port of Bushire and included in the contract is the construction of a "small city" to house the technicians and provide for the 3,800 workers involved in the project. This negotiations.

Boeing beats Airbus to Singapore order

BY MICHAEL DONNE

THE BATTLE between Boeing of the U.S. and Airbus Industrie of France for the important Singapore Airlines order for medium-haul regional airliners in South East Asia has been won by Boeing. SIA has placed an order for three Boeing 727 aircraft, worth \$44m., with an option on an additional six aircraft.

The new jets, for delivery in the last three months of 1977, will be used on SIA's services to Jakarta, Bangkok, Hong Kong, Taipei, Seoul, Manila, Colombo and Madras.

For the last three years, SIA has been studying new aircraft for its regional services and medium-haul routes. The choice quickly narrowed either to the Boeing 727 or the European A-300 Airbus.

SIA chose the Boeing 727 mainly because its capacity of 140 seats is more appropriate to the airline's route pattern than the 232-seat Airbus. The airline is also currently using a fleet of Boeing 747 Jumbo jets on its long-haul routes.

Existing Boeing 707 and 737 aircraft on regional routes eventually will either be converted to freight use or sold.

• Air Afrique, the international airline consortium of West Africa, has ordered a third DC-10 tri-jet from McDonnell Douglas of the U.S., for delivery in the spring of 1979. Other recent DC-10 orders include two

ABU DHABI TO INDIA

ABU DHABI

AN agreement has been signed between the Abu Dhabi Arab Economic Development Authority and the Indian government for the loan of \$9 million to finance the construction of a 100-bed hospital on the River Ganges. The loan is to be used to finance the development of the area around the hospital.

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ANZ BANK

AMERICAN NEWS

Jamaican security forces free detainees

By Canute James

KINGSTON, July 6
IE JAMAICAN security forces released several persons who were detained under the recently declared state of emergency. But there are now \$1 per cent being interrogated by forces at army headquarters in Kingston.

During the first 15 days of the state of emergency, the number of detainees at one stage reached while the security forces have held several hundred other persons for questioning in connection with offences ranging from possession of drugs to possession home-made shotguns.

The Security Ministry has cited figures showing that the emergency has already been successful in one of its objectives—a reduction of the crime rate by half.

The Prime Minister, Mr. Michael Manley, told a Press conference that several terrorists, including one part of Kingston since early January, had also been arrested by security forces.

Following last week's revelations by the Prime Minister that there was a plot to overthrow the Government and that two leading members of the Opposition Jamaica Labour Party were involved, the JLP has stopped criticising the Government, using it of "use to silence the emergency to silence the emergency."

However, the JLP is taking legal action and writs of habeas corpus have been filed with the Supreme Court on behalf of 13 party members who have been detained.

Security forces are reported to have recovered several types of firearms—mostly home-made guns which make up a large part of the 8,000 illegally held weapons thought to be in the island. Explosives—including Molotov cocktails—have also been found in security forces in different parts of the island.

In the Kingston urban areas there has been a marked change in mood over the past two weeks. A falling crime rate and indications that security forces have had a degree of success with their continuing recovery of firearms and explosives has restored some calm in the area.

White House prepares a Royal show

WASHINGTON, July 6
ADY Bird Johnson, Alice Roosevelt Longworth and several celebrities from Hollywood and the sports world have been invited to attend the White House dinner in honour of Queen Elizabeth and Prince Philip tomorrow night, it was announced today.

Sheila Rabb Weidenfeld, the first Lady's Press Secretary, and other celebrities on the guest list are Alison Lurie, actress; Dick Haymes, Helen Hayes, Merle Oberon, actor Carole Lombard, conductor Eugene Ormandy, Olympic skating star Dorothy Hamill, baseball player Willie Mays, New York designer Ira Blast, and television's "Telly Savalas". Two members of the Ford family, 23-year-old Jack and Jan, who is 19 years old to-day, will attend the dinner. The white tie dinner will be held under a tent in the Rose Garden. The Royal couple and Ford will sit at head table and there will be 24 round tables, captain and "Twirler", a rock group, will join celebrities for a performance in an after-dinner performance in the East Room.

Volkswagen 'to be asked to cut U.S. car prices'

BY STEWART EINING

VOLKSWAGEN of America is one of four or five car importers expected later this week to receive letters from the U.S. Treasury asking them to adjust their prices following the Department's anti-dumping investigation.

A Treasury official confirmed that letters are being prepared but that they have not yet been sent. He could not comment on the contents of the letters.

In May, the Treasury shelved its formal investigation of alleged dumping of foreign cars on the U.S. market, but made it clear that it intended to ask a number of companies to adjust their prices and eliminate the "dumping margin." In essence, dumping involves selling goods in an export market at a lower price than in the domestic market where they are produced.

The U.S. Treasury's decision to discontinue its formal investigations of foreign importers was prompted by fears that if pursued it would seriously damage the business of a number of companies. Since the inquiry had apparently found evidence of significant dumping

margins, the decision to discontinue was recognised as being prompted by special factors outside the normal procedures of anti-dumping inquiries.

It is understood that the companies receiving the letters from the Treasury will be asked either to raise their U.S. prices or reduce their domestic prices to eliminate the dumping margin. Provided they agree, the case against them will be monitored for two years.

Volkswagen could be particularly hard hit by further price increases, since the company claims already to be running into price resistance in its U.S. Rabbit model (the car known as the Golf in Europe).

Already this year the company's sales in the U.S. are about 43 per cent down reflecting in part its prices which are higher than for several comparable sub-compacts, cars, but also the U.S. consumers' trend towards buying larger cars again.

In a good month, Volkswagen claims to be selling about 10,000 weeks.

NEW YORK, July 6

Canada, EEC sign economic agreement

By Our Foreign Staff

CANADA and the EEC yesterday signed an agreement creating a contractual link between them which Ottawa has long wanted, in order to create a counterweight to Canada's heavy economic dependence

a few years ago.

Since introducing its 1976

model Rabbit the company has not increased its price. It has,

however, announced a decision

to make a major investment in

U.S. motor capacity to allow it

to produce up to 200,000 Rabbits

a year, which will protect the

company from exchange rate movements and, it is hoped, make its products more competitive in cost.

The names of the other com-

panies who will be receiving the letters from the Treasury have not been released.

Reuter adds: Volkswagen of

America said its parent company

has delayed signing an agree-

ment to set up its first U.S.

assembly plant in New Stanton,

Pennsylvania, because one detail

of the long-term financing

required is unresolved. No

details of the unresolved financial

matter were disclosed, but

Volkswagen said the signing

delay is expected to last a few

weeks.

Pentagon plans new defence contracts policy

BY OUR OWN CORRESPONDENT WASHINGTON, July 8

THE PENTAGON is putting the finishing touches to a new defence contracts policy.

The system designed to reward defence contractors who invest in new plant and equipment and bring more order into the defence industry.

The most important part of the agreement provides for the setting up of a joint-cooperation committee to meet at least once a year and to review possibilities of economic and commercial cooperation.

That includes possibilities such as the exchange of information about environmental matters and the identification of opportunities for the industries of Canada and Europe to cooperate.

The new scheme, which might avoid the current dispute between the Navy and major shipbuilders, is expected to be ready by October and it involves the rewriting of the formula currently used by the Defence Department to determine the relationship between profit and contractor investments and the costs entailed.

The agreement explicitly envisages the possibility of joint ventures being undertaken in third countries. It also pledges the parties to look for openings for "increased and mutually beneficial investments." Behind the word "beneficial" there is hidden the Canadian policy, supported by legislation, to prevent direct foreign investment which is deemed to be of benefit to Canada.

If a legislation which has upset industry in more than Common Market countries, though it is fair to add that its main purpose has been to prevent a further increase of U.S. control which already extends to something like two-thirds of Canadian manufacturing industry.

Then the entire diplomat corps in Montevideo issued a statement expressing their "profound preoccupation" for the security of the embassies in the Uruguayan capital. And on Saturday the corps met in the Papal nunciature in Montevideo and resolved to advise Uruguayan Foreign Minister Juan Carlos Blanco that they "deplored" the kidnapping of the woman.

The U.S. plays an equally dominant role in Canadian foreign trade, despite efforts, not so far crowned with great success, to increase the market for Canadian manufacturers in Europe. Last year the nine EEC countries bought Canadian exports worth \$64.1bn., equivalent to almost 13 per cent. of total Canadian exports. That compares with 65.2 per cent. sold to the U.S.

Rubber strike talks recessed

Negotiations on a basic economic package between the Firestone Tire and Rubber Company and the United Rubber Workers have been recessed, Firestone said in Akron, Ohio, yesterday, Reuter reports.

It said that despite the efforts of Labour Secretary William Lucy and Federal Mediation director James Scarce, both sides were unable to reach a settlement.

The strike by the rubber workers against the big four tyre makers—Firestone, Tire GoodYear, Goodrich and Uniroyal—is over two months old.

Pipeline flaws

Presidential spokesman Ron Nease has said that an audit performed for the Interior Department by Arthur Andersen and Co indicates that "there could be" more welding flaws in the Alaskan pipeline than found in an earlier study by the consortium building the pipelines. AP-DJ reports from Washington, Mr. Nease said that Secretaries Kleppe and Transportation Secretary Coleman will brief him on the situation and has directed that a fact-finding team go to Alaska early next week.

Alberta Eastern Gas

Alberta Eastern Gas has said that it has signed a letter of intent with Oriole, a consortium of privately-owned companies based in Britain, under which Alberta Eastern will acquire all of the outstanding shares of Oriole subject to normal closing conditions. AP-DJ reports from Calgary. Mr. Frank Vetsch, president of Alberta Eastern, declined comment on the terms of the agreement. He said that Oriole has three outstanding shares.

Steel output up

Canada's steel output for week ending July 3 was 284,867 tons, up 3.4 per cent. from the preceding week. Statistics Canada said. The comparable total in the year-ago week was 248,498 tons. AP-DJ reports from Ottawa.

BUENOS AIRES, July 8

contention, which was that no members of Uruguay's combined forces—the services and the police—were involved in the kidnapping and that a thorough investigation had been ordered.

Late last week the dispute was taken over by the countries' Presidents. Venezuela's Carlos Andres Perez and Uruguay's President Jose Batlle Demicheli. President Perez demanded that the woman be returned to the Venezuelan Embassy in Montevideo, whilst the right of asylum. This is a violation of the norms of international law.

Indeed, the whole affair was

yet another example of the un-

characteristic "sweetness" and

right that has settled over the

Democratic Party. Mr. Mandel

noted in a fulsome tribute, that

his old enemy has "captured

the imagination of the American

public and has demonstrated his

ability to heal the divisions of

the past."

Mr. Carter returned all the

compliments Mr. Mandel

had given him.

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public and has demonstrated his

ability to heal the divisions of

the past."

All is quiet on the Republican

side at the moment, with Mr.

Reagan at his California ranch

and President Ford preoccupied

with bicentennial festivities.

But Mr. Reagan is scheduled to

give a half-hour nationwide

television address tonight

designed to give him a boost

during the last critical weeks

before the Republican conven-

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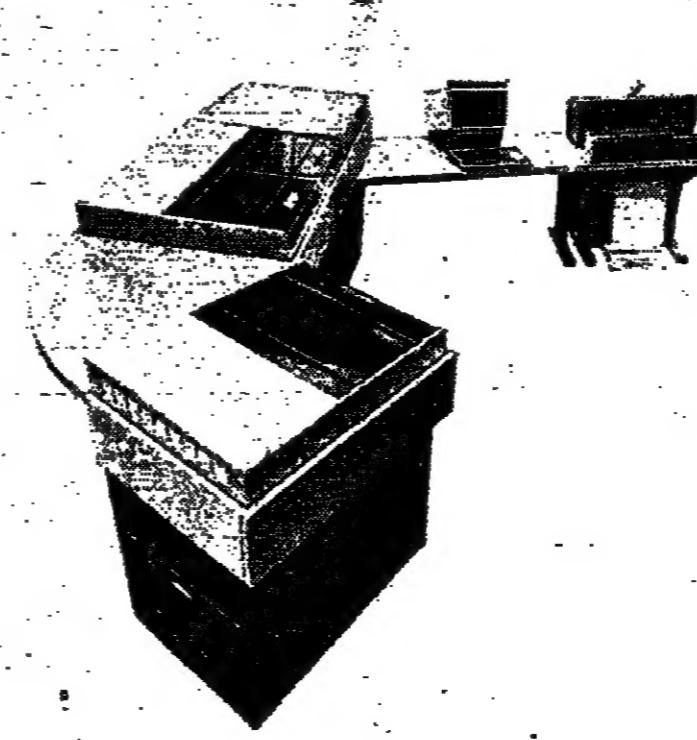
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EUROPEAN NEWS

Spanish opposition joins boycott of Government

BY ROGER MATTHEWS

THE NEW Spanish Prime Minister reform to keep to their posts following Sr. Adolfo Suarez's appointment by all the more prominent liberal as Premier. And despite persistent Ministers who have refused to tent please by the King, there is no sign that these Ministers will serve in his Government, has no change their minds.

Now had to put out feelers among the opposition parties.

But the only opposition leader known to be considering a going Foreign Minister, personally told the King yesterday that his decision to quit had been carefully thought out and was irreversible. As the most liberal convinced monarchists in the Government, his resignation understood to-day to have been a serious blow to the King.

Meanwhile, the King is understood to-day to have been "astonished" at the refusal by all Sr. Fraga Iribarne, another of his Ministers most associated with the architects of the reform programme of democratic grammar, dined with friends to

MADRID, July 6.

nights to plan strategy outside the Government, having cleared his office of personal papers. The King telephoned him yesterday and met with the same adamant refusal to serve.

Another blow for the new Prime Minister, who at age 43 has political experience limited to the workings of the Franco regime, was the election to-day from Sr. Silve Muñoz of the party he had been tipped as foreign Minister.

He was on the list of three prime ministerial candidates drawn up by the Council of the Realm on Saturday, and apparently believes that his political future will be better assured by remaining outside what could be a short-lived government.

The new Prime Minister spent nearly an hour this morning with Torcuato Fernandez-Miranda, who cognised as real manipulating is increasingly coming to be reinforce in the regime. As President of the Cortes (parliament) and chairman of the Council of the Realm closely for the past seven months and personally suggested the name of Sr. Suarez during the deliberations of the Council.

Sr. Fernandez-Miranda is also associated with those politicians, particularly within the orbit of the Opus Dei religious organisations, who are now expected to regard some of the power they lost during the final three years of General Franco's rule.

But such has been the reaction within the more liberal elements of the regime against the return of Opus that none of the best known members are now expected to serve in the Government.

The Prime Minister denied to-day that the "technocrats" as people with Opus Del links are known, would return to power.

Leading members of the main opposition parties, still partly stunned by the dramatic switch in Government emphasis, also held a series of meetings to-day to consider their strategy.

On Friday and Saturday, they had anticipated a Government led by Sr. Arellano and a firm offer to participate in some sort of coalition with the non-Communist parties, won the presidential election last month. He will be sworn in before the Assembly of the Republic—the Parliament elected last April. The General has said that he will let the Socialist Party form a minority Government on the basis of the 107 seats they hold in the 233-member assembly.

Malta bank strike

Bank of Valletta employees yesterday went out on an indefinite strike keeping 25 branch offices closed. Godfrey Grima reports from Valletta. The strike was ordered by the Malta Union of Bankers after negotiations for improved wages and conditions fell through. Addressing an extraordinary meeting yesterday Union President Mr. Bobby Lascaris said that the strike was called out in sympathy if the situation does not improve. The move would bring the island's Government-controlled banks to a halt.

New optimism over Italian economy

BY DOMINICK J. COYLE

ROME, July 6.

DESPITE the absence of a Government here, and the generally emerging as the largest political statement of political situation in force in Italy, an expectation not the wake of last month's national confirmed in the subsequent elections, there is a mood of General Election, although the Communists did make a strong advance. Thus, there was a margin for some recovery in share prices.

Some Milan observers are already talking about a "new climate" for investment, and the latest (provisional) figures for industrial production published this morning show output in May almost 17 per cent higher than in the corresponding month last year, an indication of a "mini-boom," according to one Italian newspaper to-day.

The rate too, continues to improve against most major currencies, and at this afternoon's official fixing was more than a point higher against the U.S. dollar, seemingly without intervention by the Bank of Italy.

It is as well, however, to qualify some of these indicators. Share prices hit an all-time low following a rash of near-panic selling in the early days of April, when the Moro Government was on the point of collapse, and levels then were discounting, in the words of one broker, "Just about everything except fighting in the streets."

The prevailing investment fear, then, of course, was the possi-

bility of the Communist Party taking over the economy.

Meanwhile the all-party agreement, essentially a pact between the Christian Democrats (CDI) and the Communist Party (PCI), providing for a Communist president to be elected to the Chamber of Deputies is being interpreted widely as a first indication that the two big parties will find some mechanism for collaboration on future economic and social policies.

The new Prime Minister, however, is as yet, not fully in control of the economy.

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Russian sackings over food plan talks

British plan for European Parliament

BRUSSELS.

BY ROBIN REEVES

THE BRITISH Government now has its own plan for the number and distribution of seats to a directly-elected European Parliament which Mr. James Callaghan is likely to press at next week's summit of Common Market Heads of Government.

The plan proposes a parliament of 390 seats in which the big four EEC members, France, Italy, West Germany and the U.K. itself would have 78 seats each, Belgium and The Netherlands 22, Denmark and Ireland 14, and Luxembourg 6.

This distribution is arrived at by doubling the existing number of seats in the Parliament (198) and then adding 6 for the big countries and subtracting 5 for the small ones.

British officials are refusing to say whether a larger number of seats certain to press for a number of fewer than the maximum of 312, Ireland (population 3m.) has given up its proposal for double minus three.

The big countries will be able to argue that such a breach of the principle of equal distribution in relation to size of population. Given

(population 15m.), the U.K. (45m.), and Germany (60m.) will have a number of seats roughly the same anyway. They have made it clear that they are willing to accept the formula acceptable to the Community.

From the U.K.'s point of view the proposal has the merit of providing a basis for discussion, some are

EAST EUROPE'S ECONOMIC PROBLEMS

Comecon to stress integration

VIENNA, July 6.

BY PAUL LENDAVIA

THE THIRTIETH session of the council of Comecon, the East European economic organisation, which opens on Wednesday at Prime Minister level in East Berlin, will according to an official Hungarian commentary, try to take steps to accelerate the economic integration of the Soviet bloc.

The Czechoslovak Deputy Premier, Mr. Rudolf Rohlick, writing about the forthcoming session in the Czech publication Rude Pravo, claimed that between 1971, the year when the organisation adopted its ambitious complex programme of integration, and 1975 the GNP of the Comecon countries rose by 36 per cent against 14 per cent for the industrialised Western countries and 12 per cent for the European Economic Community.

Industrial output during the same period is claimed to have jumped by 45 per cent against the growth of only 9 per cent in the capitalist countries. Trade within Comecon is said to have almost doubled to \$1bn.

The Czech newspaper Pravo said to-day that an agreement between the EEC and Comecon proposed by the East would be of great significance for the expansion of economic co-operation with industrialised capitalist countries.

At the last meeting of Comecon Prime Ministers in Budapest a year ago, major projects to develop fuel and energy resources in the Soviet Union and to build jointly a large pulp and paper plant, an asbestos complex, a giant natural gas pipe-line and a power grid from the

Ukraine to Hungary were signed. Of direct Soviet financial assistance involved a total of \$100m.

The forthcoming meeting is to be held in Warsaw, hard currency credit of \$100m. will be given to help the European aircraft industry.

Endorsement of EEC's economic difficulties experienced by the European countries. The riots in France make the co-ordination of the industry, MP failure to act could Europe's aircraft manufac-

ture to the role of subcontractors to the U.S.

In a television interview yesterday West German Chancellor Helmut Schmidt said on the eve of his visit to Vienna that the total outstanding debts of \$32bn. owed by Comecon to the West that there could be no question might soon reach \$40bn.

If the European industry goes under, it merely have an immediate effect on employment but could longer term serious European research and technological development.

Existing European aircraft manufacturers is insufficient through rationalisation, diversification and concentration aircraft programmes can

industry secure a competitive position on the international markets," he said.

Parliament approved a motion calling for the re-opening of national aid programme over a five-year period.

It also urged the CEC to set up a military procurement agency as an element in the economic development.

These steps, the report added, should be followed by moves to establish a European aerospace transport policy.

THE IRISH trade union movement, with their claims of £15m. to-day finally abandoned a week.

The Czech newspaper Pravo, in its long-term wage freeze, "Today's decision, though still inevitable, will dismay both the annual conference of the Government and the employers' side.

The Irish Congress of Trade Unions formally authorised the unions to go ahead with their free-for-all, or, as the unions insist on calling it, industry-wide bargaining.

There has been much speculation that unions would voluntarily negotiate within the agreed terms of the rejected draft agreement, or, as the unions insist, on calling it, industry-wide bargaining.

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Prisoners to be freed under new Ceausescu amnesty

BY OUR OWN CORRESPONDENT

VIENNA,

UNDER AN amnesty decree issued to-day in Bucharest, common criminals and political prisoners serving less than two years will be released in Romania. Pregnant women, mothers of small children and minors serving sentences of up to five years are also released, while the sentences in this category in general will be reduced by a quarter. As Romania within two years and specialists appointed by the Deputy Premier is due to defend the army. It is more likely to act as an overt entire defence sector.

The new Minister of General Ion Constantinescu, General Ion Tendo and the new Bucharest, General Ion Dinculescu, should quell widespread members of the political committee.

AT THE BEGINNING of June by the Treaty of Bucarest in 1812, ceded to Russia, thus providing the latter with direct access to the Danube delta and the Soviet-German secret pact of 1939 and recalled the Soviet ultimatum of 1940 with a best-seller, called "The Delirium."

Ever since, Bessarabia has been a bone of contention between Romania and Russia. By Soviet Moldavian leaders for a "resolute rebuff" of those "demagogic politicians" who followed the October Revolution to establish a military administration agency as an element in the economic development.

Throughout centuries, Romanians have lived in certain areas and have become integrated into nations and States. Their objective historical reality cannot be changed by whether certain historians write it or not."

In other words, the Report will continue to fight for what they regard as the truth about Moldavia, claim any present or past of the disputed.

Thus only three weeks ago Ceausescu's tactic of retreating from the disputed areas of Timisoara, Dr. N. Constantinescu told the Austrian Press symposium in Vienna: "Moldavians and Romanians are one people that Orthodox priests in Romania.

Mr. Ceausescu told the European Communist Conference in East Berlin that its party the defence of vital interests and the protection of national independence and nationhood by no means is narrow-minded," but contrary to its supreme

Thus by claiming to historic truth about Bessarabia, the Romanian Communists also placed themselves mainstream of Romanian

SOVIET-ROMANIAN RELATIONS

Back to Bessarabia

BY PAUL LENDAVIA, VIENNA CORRESPONDENT

AT THE BEGINNING of June by the Treaty of Bucarest in 1812, ceded to Russia, thus providing the latter with direct access to the Danube delta and the Soviet-German secret pact of 1939 and recalled the Soviet ultimatum of 1940 with a best-seller, called "The Delirium."

After repeated demands issued by Soviet Moldavian leaders for a "resolute rebuff" of those "demagogic politicians" who followed the October Revolution to establish a military administration agency as an element in the economic development.

The fact that the Chinese hastened to support the Romanians' historical claims, with a famous statement by Mao Tse-tung in 1964, to attack the "Soviet Russification," carried on by the new Tsars in Moldavia, has poured oil on to the smouldering fires of growing Soviet anger. Even by obliquely raising a territorial issue, the Romanians have touched on one of the most sensitive nerves in their relations with the Soviet Union.

Ceausescu's denial of the existence of any territorial claims against the Soviet Union was therefore a demonstrative political concession; because the Bucharest Government has already repeatedly recognised the inviolability of all European frontiers, for the last time less

than a year ago when the final document of the Helsinki Conference was signed.

Mr. Ceausescu also gave that "attempts to disrepresent historical facts do not serve the cause of freedom among peoples." He

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Mr. Ceausescu told the European Communist Conference in East Berlin that its party the defence of vital

STARTING JULY 12th.

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OVERSEAS NEWS

Rhodesia plans big increase in defence spending

BY TONY HAWKINS

DO INCREASES in defence, which suffered from the fall in beef prices, are an important factor in Rhodesia's market conditions in consumer countries last year, and a further SR23.4m. for Rhodesia Railways to meet its operating losses.

There is also a SR5m. loan to the Rhodesian Iron and Steel Company (a major exporter) and the estimates reveal that the Government is guaranteeing loans to the company of SR85m. (SR5m.), though no details of this are given.

While security is clearly the top priority, spending on social services remains high, with the African education vote alone increasing more than 10 per cent. Indeed, after defence, education is the second largest vote, absorption absorbing 11.8 per cent.

Army vote accounts for 4.5 per cent of the total budget, this being pay and allowances for the regular troops and reservists and territorial units. National servicemen will rise 177 per cent.

The economic war is also evident in the estimates. A further SR5m. is included to subsidise tobacco at this year's tobacco taking total. Government support for the industry since 1965 to SR123m. (£109m.) or impose a further round of tax increases.

Nimairi names five states in coup bid

CAIRO, July 6.

Egyptian President Jafar Nimirai said in an interview yesterday that he had received messages from Ethiopia, Mali, Zanzibar and Libya took part in Friday's abortive coup.

He said they had been trained by Libya, which aimed at changing the Sudanese Government if it did not go along with policies, according to the paper Al-Ahram.

He said the plotters would stand trial. From the United Nations in New York it was reported yesterday that Sudan had called for an urgent Security Council meeting, citing "massive evidence of Libyan responsibility" for the attempted coup. At the OAU summit in Port Louis, President Nimirai last night accused Libya of engineering the coup.

Outside, and now, the coup has been accepted, because not a single man of the Sudanese armed forces had taken part in it. He said many people died in the fighting, and, evidently, Nimirai said those carried out the plot had been killed. The official death toll of Sudanese Army Forces killed during the attack has now been released as 37. Included are the head of military intelligence, Lt Gen Mohamed Yahiya Munawar, and the head of the military medical unit, Maj Gen Hussein Abdal Rahman Shalash, a Minister opposed to him.

Lebanon conflict spreads

BY MICHAEL TINGAY

BEIRUT, July 6.

EW front opened to-day at 5 km. from Amheet, where northern coastal town of the French-controlled radio station, which began on Sunday.

The Syrian-held summer resort of Sofar, high in the mountains, is the main Beirut, and, on the way, the camp, 28 miles north of it, was hit by a powerful, anti-left-wing force which crossed from west Beirut with emergency relief supplies for the camp had to turn back. Two surgeons from the Red Cross convoy approached the gates of the camp which promptly came under shellfire.

The tactical basis for the attack on Chekka is the cutting off of Zgharta. The Left-wing newspaper, Al-Sadr, quoted a Palestinian official as saying that the Right-wing forces had been made an offer of allowing food and medical supplies to pass through Chekka to Zgharta in exchange for allowing similar convoys to Tel Zatar.

Australian securities law

CANBERRA, July 6.

AUSTRALIAN Federal government will meet State ministers to discuss the establishment of a uniform national company and securities law. The Business and Consumer Affairs Minister John Gorton said to-day:

"said a comprehensive securities and securities Act, substantially in accordance with existing State laws, is proposed. The Interstate Corporate Commissions (ICAC) will be dissolved and a National Securities Commission established, with existing bodies retained." The operations include a nuclear reactor, an enrichment plant, a reprocessing plant, and waste storage and disposal activities.

Howard said the federal government will ask each state to realign their own corporations and securities laws. Federal and governments had an obligation to work together to achieve effective national scheme at the invitation of President Ford, it was announced to-day.

REUTERS

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President Amin

QUARRELS AT THE OAU

A most forgettable summit

BY STEWART DALBY

PORT LOUIS, July 6.

seven or so on South Africa, followed by a strike by low-level civil servants even before the summit. Mauritius is one of at least 15 OAU member States which have opened their borders above all for the rash of bilateral disputes among its members that swamped its concluding hours.

Ethiopia clashed with Somalia over the question of Djibouti—the territory of the Afars and the Issas. Morocco and Mauritania argued with Algeria over the Western Sahara. Uganda accused Kenya of collaborating in the daring Israeli raid on Entebbe airport. Sudan accused Libya of staging an abortive coup against President Ismael Nimirai. And Rhodesian liberation movements, having argued throughout the summit behind the scenes, demonstrated their capacity to split and stay split in the open.

The African National Congress (ANC) row was nothing new. But with the seemingly squabbles between its factions rounding off events, many delegates concluded that this conference, which had the lowest attendance of Heads of State for many years, was also the most divisive.

The irony was that the only main links Mauritius has with Africa are with the White South.

The conference began in an atmosphere of unease. Mauritius is many hundreds of miles off as do half its tourists. Some of the African mainland and its almost comic attempts made to conceal the South African population is 68 per cent to India in origin. The cost of connection have been well publicised, the hastily relabeling of the conference had provoked angry criticism among the local South African wines, or the supposed homeland leaders.

In the end, the conference was consumed by the inter-state conflicts. At first the most

serious aspect, intractable seemed to be that between Ethiopia and Somalia over Djibouti. France has announced that the territory will become independent next year. Somalia, however, backed by Russia, has initially to hand over the chair. The conference might, at least part of the territory to the grounds that some of the population is Somali. Ethiopia, with the support of the United States, has vital interests in the territory—especially since some 80 per cent of its trade travels along the 500-mile railway line to the port in the territory.

The conference passed a resolution supporting the heart of Black Africa and warmly supported the resolution calling for a UN Security Council emergency debate. The raid has the potential of sending fissions through the OAU membership.

Ramgoolam, the Prime Minister ways in which members could free themselves of South African dependence.

The net result, however, of the dispute over the Western Sahara proved as disruptive. The phosphate-rich territory has been administered jointly by Mauritania and Morocco since Spain pulled out last September.

Algeria, however, has backed the Saharan independence movement, Polisario. Deadlock was reached over the words "occupying forces" in a resolution that lead to Morocco boycotting the summit. Finally, the conference agreed to hold a special summit on the Saharan conflict.

Far more dramatic were the two clashes between Uganda and Kenya and Sudan and Libya—that rocked the conference in things worse.

The Libyan-Sudan row could also have serious repercussions.

President Nimirai explicitly accused Libya of mounting the abortive coup against him. If Sudan decides to push the issue,

inevitably members will side behind the feuding parties.

The 13th summit has therefore ended with none of the outstanding issues resolved. It also faces several new crises. Every summit has produced its problems. But this one stands out, perhaps, as the most forgettable.



President Nimirai



Fred (Sales)



Beverly (Switchboard)



Jimmy (Messengers)



Lisa (Promotions)



Charlie (Caretaker)



Violet (Managing Director's Secretary)



Kevin (Reception)



Arthur (Personnel)



The Chairman

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HOME NEWS

Bankruptcy rate shows 28% rise over 1974

BY JAMES McDONALD

A SHARP RISE in the volume or receiving orders and administration orders in bankruptcy occurred in England and Wales, according to the Department of Trade's annual report on bankruptcy, published yesterday.

The number of failures last year increased 28 per cent, compared with the previous year. There were 6,698 bankruptcy cases, compared with 5,208 in 1974, and 123 deeds of arrangement, compared with 106 in the previous year.

Once again the greatest number of failures occurred in the construction industry, with 1,522 of the 4,677 trading failures. Retailers had 1,063 failures, road haulage, taxis and hire cars 450, garages, motor dealers and filling stations 303 and financial, business and professional services 300.

The 2,021 non-trading bankruptcies included 402 directors and promoters of limited companies.

The largest bankruptcy case had estimated liabilities of £17m. There were nine other cases with liabilities over £1m. The largest deed of arrangement was rendered.

Bankruptcy, General Annual Report for 1975, SO, 65p.

Prospects trouble building industry

BY MICHAEL CASSELL

BUILDING INDUSTRY leaders will see Mr. Reg Freeson, Minister for Housing and Construction, tomorrow to voice their fears about prospects for private housing activity.

A delegation from the House Builders' Federation will tell Mr. Freeson of their underlying lack of confidence, caused by fears over future demand, mortgage availability and labour supplies.

Mr. Charles Mitchell, president of the federation, told members yesterday that the housing sector was operating at only three-quarters of potential capacity and looked like continuing to do so. Unemployment remained depressingly high.

Tax plan

In the first half of this year, private builders made a start on an estimated 30,000 houses and an annual total of 160,000 had been generally expected. Last year, a start was made on 147,000 private homes.

Mr. Mitchell said, however, that he doubted if the rate of output achieved in the first six months of this year could be maintained in the second half.

Development Land Tax proposals in particular, were encouraging builders to advance as much work as possible before August 1, the expected appointed day for the tax.

The builders will tell Mr. Freeson that there are three main reasons for the industry's pessimism.

Serious doubts as to whether demand for housing will be maintained in the face of continuing restraints on real income are their biggest worry.

The industry is also concerned about the chances for a continued high flow of mortgage money onto the market.

Recent increases in general interest rates had led to a sharp reduction in the volume of money available for building societies, said Mr. Mitchell.

The societies had more than £2bn in liquid funds to act as a cushion against any fall-off in sales, but the house-builders remained concerned that the Government could bring pressure on the movement to cut lending to make available less money go further.

Detrimental

Government pressure had resulted in a dampening down of mortgage lending in May and June so as to keep within the annual target of £6bn. This was already having a detrimental effect on the market, at a peak buying time of the year.

The Building Societies Association said this week, however, that the annual lending target which represented a 20 per cent increase in loans over last year—remained at £6bn despite the recent fall in net receipts.

The third major point which the builders will be making to Mr. Freeson concerns land legislation.

The defendants had pleaded two charges.

"ADVERTISING is an essential thrite. It aims to make a profit part of industry's mechanism, which helps to keep prices down, even though it has to be paid the lot of those employed in the industry and to make better programmes," Lady Plowden, chairman of the Independent Broadcasting Authority said in London yesterday.

Lady Plowden, making her first major statement on the commercial side of broadcasting since taking over the chairmanship, told an Incorporated Society of British Advertisers' lunch that for industry to survive and thrive it must serve the public well.

"Like other industries independent broadcasting aims to only one channel."



First Officer Ann Bostock, first woman pilot to join British Airways. Yesterday's picture shows her beside a BAC 1-11 before taking off from Gatwick for Glasgow.

● NEWS ANALYSIS—PENSION FUND INVESTMENT

Lesson of London Co-operative

BY ERIC SHORT

MONDAY'S High Court fixed-interest stocks of the London Co-operative. Certain local authorities in the investment should be in the superannuation fund, as one of the parent's equity and responsibility of existing pension funds of finance for loans or advances should be underlined. In particular, it has underlined the fact that money being secured at low rates of interest.

This resulted in the return on the scheme and its shows the fund being lower than that for the benefit of the members of the scheme and its shows the scheme do not necessarily coincide with those of the company.

Yet there is a growing for pension schemes to be unfunded, in which a company can pass over the establishment of a pension scheme, particularly thorny problems, whether it is straight equity investment in shares of the parent or by means of loans, secured or unsecured, to a member. He has been pre-

pared to voice his objection to the liabilities of a pension scheme is that the scheme stands on its own two feet, independent of the parent, so that if the parent failed, the pension scheme could pay out the benefits to members secured to the date going back.

Mr. Dennis Gilley, a senior partner in R. Watson and Sons, a leading firm of consulting actuaries, regards making an suitable investment for funds and that selected were a better investment.

In this respect, the actuary to the pension fund, private or local authority, can play a vital part to members secured to the date going back.

Many investment firms said at the time of the launch that it was not suitable investment for funds and that selected were a better investment.

He said that the decision of the trustees should look very carefully at the investments of the fund which are related in any way to the activities within the group. One common use of funds is to provide cheap mortgages to certain members of the staff, usually report would be incomplete without showing the analysis and pressure from some trade unions making comments upon it.

To use pension fund money to the Occupational Board in its investigations into the solvency of pension funds made very little show returns can provide mortgages to all staff.

Even on commercial building specific recommendations on in with equity investment

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scrutiny

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compared with returns on other group.

As a result, the Tributes group of defence should be subject to further cut of up to 15%—or at least bear some additional cuts in current spending—are being faced with a hostile reception by its forces.

While in theory it is possible to squeeze a bit out of the defence budget year by reducing expenditure originally due to be cut that year—in practice the considerable disruption armed forces and to and is considered undesirable.

One reason is that to create local units

Under the Defence Review, the costs for all kinds of equipment, which are reducing on quantities that can be bought on defence spending by £4.7bn. In 1984, a further cut of up to 15%—or at least bear some additional cuts in current spending—are being faced with a hostile reception by its forces.

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don C

HOME NEWS

Midlands confidence continues to grow

Midlands Correspondent
SES IN U.K. steel prices reflect the steep devaluation and forced some companies to increase prices, while others experience difficulty in fixing prices for imported items while the pound was fluctuating.

Indeed, there has been a export sales among Midlands industries in the three months since the previous survey. Only one of four companies surveyed believe confidence is continuing to grow, results from the latest survey by the West Midland group of chambers of commerce confirm that movement is being seen though one in three is still operating at unprofitable rates.

On the other hand, one in five is planning to increase output in plant and very few have retentions downwards. Movement, too, is improving according to a Manpower report, showing that prospects in the region are better than elsewhere in the country. 9 per cent of employers intend to hold on to their staffs and only 6 per cent, 16 per cent, the previous year are contemplating redundancies. Particular more employers in industry are reporting they will be increasing prices.

Felixstowe docks case lay plea fuses

BRITISH Transport Docks yesterday failed in a three-day postponement of the High Court action making the Board drop out for the Bill to nationalise port of Felixstowe.

hearing will begin on

as planned said Lord

the Lord Chief

Felixstowe Dock and

Co.—now owned by

an consortium which made

an offer—countered after

and shareholders in the

company had agreed to a

final stock Board

that the take-over deal

is now void.

Itaneous

also seeking an injunction

against the Board from

support the Bill, now

Lords Committee stage.

hearing before Lord

is expected to take five

days for a postponement

hearing until tomorrow,

Lightman, counsel for

the Board said it was un-

certainty that the High Court

should take place at the

no as the Lords proce-

dures were expected to end

James Comyn, for the port

opposed any postponement.

Instead, the Board

ask for a short adjourn-

ment of the Lords' considera-

tion.

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G

Rockwell makes £5m. assault on Eaton axles

ROCKWELL INTERNATIONAL Corp. of America is going to challenge the supremacy of Eaton Corp. in the two-speed truck rear axle market with a \$5m. programme based on its U.S. factories.

Rockwell has made the U.K. factories the headquarters of its European automotive operations.

U.S.-made Rockwell two-speed axles have suffered a price and weight disadvantage compared with the Eaton products. But a new design, claimed to be technically superior in important respects, will be launched towards the end of the year on a world-wide basis from the U.K.

Rockwell's plan provides a highly competitive alternative to the Eaton two-speed axle.

Direct exports from Rockwell-Maudslay, now about 5 per cent.

of production, are planned to rise to 30 per cent. before 1980.

Mr. Hugh Bone, managing director of Rockwell International said last night, "Helped by the floating pound, we have found we can supply axles competitively with our U.S. company and have taken worthwhile contracts in Mexico, Australia and South Africa previously supplied from Rockwell's U.S. factories."

The developments are expected to provide extra jobs at Biston, where the labour force is 1,200, and at Alcester which has 800 employees.

Rockwell's decision to make the U.K. its base for a worldwide assault on this growing sector of the truck market is in part a recognition of develop-

Incentives for quieter airlines considered

By Michael Donne,
Aerospace Correspondent

THE POSSIBILITY of providing some kind of financial encouragement to airlines to use quieter aircraft, especially at night, is being examined by the Department of Trade.

A £2m. investment has just been completed at Biston. This primarily makes pressings and axle housings, chassis frames and other fabrications, including all Rolls-Royce chassis and a considerable slice of those for Volvo, Ford and British Leyland.

Increased

Axle housing production is being increased 50 per cent.

Another £2m. is being spent at Alcester on the development of complete drive axle assemblies and the twin speed axle.

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employees.

Rockwell's parent has com-

mitted a further £1m. to de-

velop facilities at the two

plants in the next year.

The new company would be

responsible for its own mar-

eting and selling, taking over

the existing rubber chemical pro-

duction assets of Rhone-Poulenc

and ICI.

Its research programme would

be geared to the future needs

of the rubber industry and it

was planned to introduce a

number of new products.

The name of the company and

a date for starting operations

would be announced as soon as

possible.

ICI, Rhone-Poulenc plan joint company

ICI AND Rhone-Poulenc, the French chemicals group, are to form a joint company to man-

ufacture and market their exist-

ing range of rubber chemicals

and to invest in new products.

The venture, in which each

parent will hold a 50 per cent

stake, follows the completion of

studies already known to have

been in progress.

Subject to receiving the ap-

propriate Government consents, the

Boards of both companies intend

to proceed with the necessary

steps to set up the new separate

venture, including discussions

with the EEC Commission, over

the next few months.

The new company would pro-

vide a strong base from which

to invest in new plants and to

compete in international markets

on a world scale in the longer

term, ICI said.

A separate and independent

company for rubber chemicals

would respond better to market

demands than the two businesses

existing separately.

The new company would be

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Mr. Leon Brittan (C. Cleve-

land and Whitby) has written to

Mr. Robert Sheldon, Financial

Secretary to the Treasury, urging

him to raise the figure above the

present £5,000.

Mr. Brittan quoted the case of

a snack bar owner who had

complained that because of

inflation, with no increase in

sales, his turnover was approach-

ing £5,000.

"His dilemma is should he

stay open as long as at present

and incur VAT, or reduce the

hours of opening to avoid paying

VAT and thus put his assistant's

job at risk," Mr. Brittan said.

"This case vividly illustrates

the fact that by making life

more difficult for small business-

men, thousands of jobs are at

present £5,000.

"The Government sometimes

seems to forget that small busi-

nesses are important em-

ployers and provide many jobs

which would not otherwise

exist."

Drivers warned to stay away from Heathrow

By Michael Donne,
Aerospace Correspondent



MONTEDISON

BALANCE SHEET FOR 1975

During 1975, MONTEDISON S.p.A., and the other principal members of the Group, have been adversely affected by the exceptional conditions which characterised the year. The reduction in overall revenue in combination with the recent rise in costs has involved MONTEDISON in a loss of 72.8 milliard Lire (\$2.6m), after depreciation of 161.3 milliard Lire (\$11.8m), applying normal allowances. The other major companies of the Group also closed the year with a loss.

The Annual General Meeting held on 22nd April in Milan, approved the accounts and considered the partial covering of the loss using previous profits of 24.1 milliard Lire (\$17.5m) and other resources, amounting to 28.6 milliard Lire (\$20.9m). The remaining loss equal to 19.7 milliard Lire (\$14.3m), was carried forward. The 1975 accounts are the result of several extraordinary and mutually opposing facts.

In the difficult state of affairs during 1975, MONTEDISON achieved a sales revenue of 1,888.6 milliard Lire (\$1,368.3m), a reduction of 17.8 per cent compared with 1974. For the Group as a whole, the external sales total equalled 3,535 milliard Lire (\$2,599.7m), a drop of 12.2 per cent on 1974. In MONTEDISON S.p.A.'s field of activity the largest reductions of revenue were in basic chemical products and plastics materials. The Associates in the chemical sector operating in Italy, achieved similar unsatisfactory results. The foreign operating chemical companies did better, in particular the US company NOVAMONT, which produces polypropylene, was able to operate in a re-invigorated market. It achieved more positive results which confirmed its position on the US market. The Company has in progress an important programme of expansion in the setting up of a new polypropylene plant. In the USA, a new company, SWEDCAST, has been set up, 100 per cent controlled by the Group. It manages the acrylic sheet firm which MONTEDISON bought from the American company Swedlow, in order to obtain their advanced technology and research experience, in a sector of considerable interest for the Group's expansion in the technopolymer field. This company closed the year with a profit.

The Dutch company, CNA which operates in the nitrate fertiliser field, and which besides profiting from low cost raw materials, can count on high productivity, has recently been able to augment its sales, despite the international crisis. This firm also closed the year with excellent results.

The Spanish company, PAULAR in which MONTEDISON participates equally with the Spanish group, ENPETROL, after several difficult months saw a slight recovery towards the end of the year, and closed with a small profit. In the engineering sector, TECNIMONT continued its activities with success. This company is involved in work of considerable importance, executing contracts in Italy and abroad all abroad.

In the pharmaceutical sector, the introduction of medical specialities which were favourably received by the market, contributed to the rise in sales.

The equivalent in sterling has been calculated at the exchange rate from Italian lire valid as at 31 December 1975.

The foreign companies operating in the pharmaceutical sector during 1975, increased their sales and on the whole broke even.

During the year, the re-organisation of these companies was started with a view to better co-ordination of the pharmaceutical sector abroad. Financial control was vested in the Swiss holding company SOPACO. Associates in the fibre and textile product sectors had an extremely difficult year. The progress of MONTEFIBRE was particularly depressing, the present crisis coinciding with a period of re-structuring. Heavy losses were therefore recorded for 1975. The companies operating abroad in the fibre sector also had a poor year. MONTEFIBRE FRANCE in particular, closed 1975 with a heavy loss.

The retail distribution firms and particularly STANDA, felt the consumer crisis considerably. This made it impossible to cover the large increases in costs brought about by inevitable increase in wage and salary charges. Consequently, STANDA ran into heavy losses; amongst the companies of the STANDA Group, FIORUCCI had a profitable year.

The companies operating in the mechanical, electro-mechanical and electronic sectors, achieved higher sales revenue than in 1974, but the year, especially for MAGRINI GALILEO and IME, closed unprofitably.

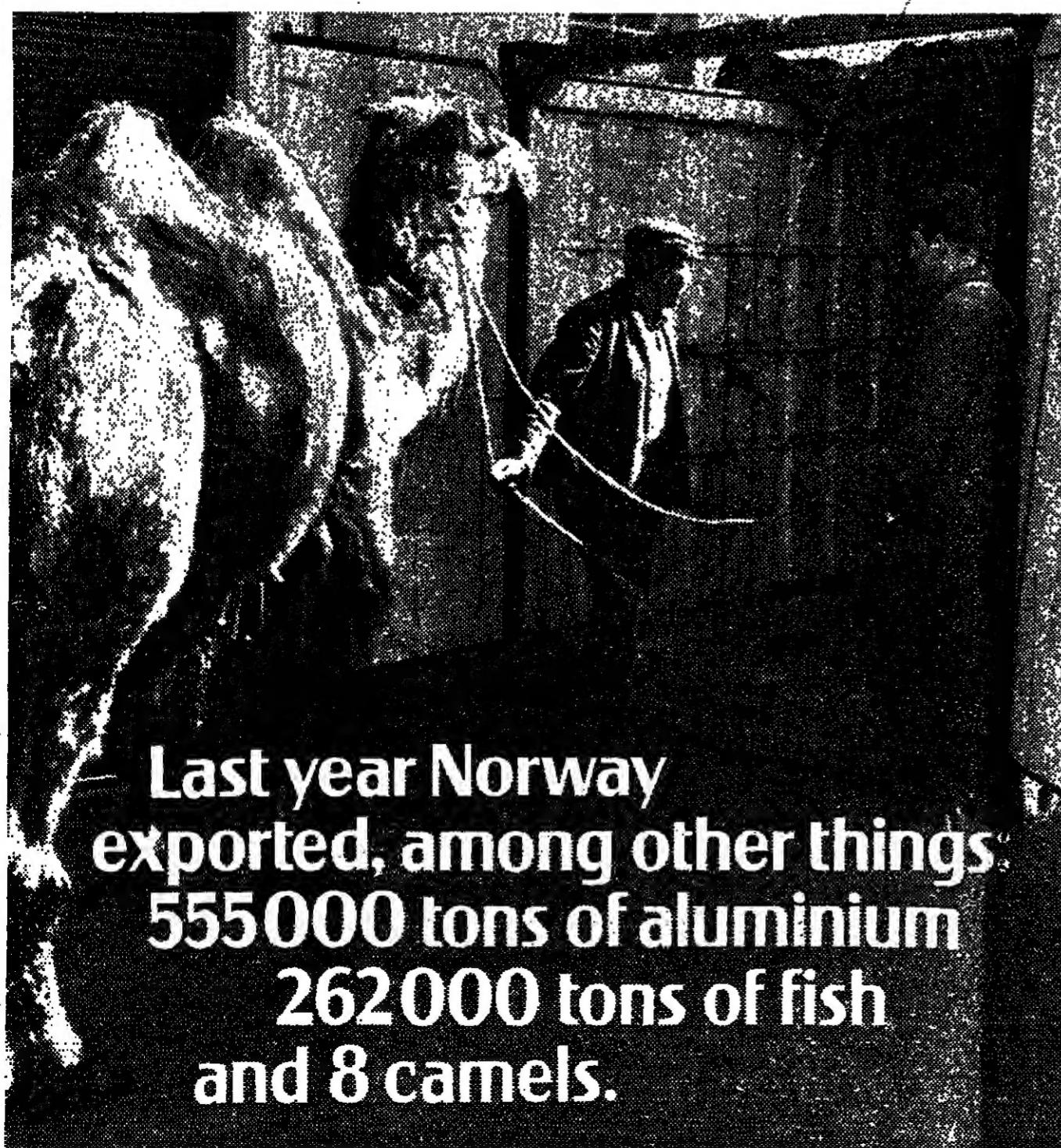
During 1975, for the medium term development programme, the Group undertook new investments totalling 619 milliard Lire (\$46.2m), 90 per cent of which was destined for the chemical, pharmaceutical and fibre sectors.

The Group's activity in the Research and Development field produced interesting results in 1975. On the basis of achievements in the catalysts area, an agreement for collaboration on polypropylene was reached with the Japanese company MITSUI PETROCHEMICAL, with which using also the experience built up by them in this sector, a new process has been derived which has already evoked wide interest among the producers of this polymer. Another agreement reached involves the granting to the Spanish company AIPSA, a licence for the original MONTEDISON process for the purification of pyrite cinders, the development of which will be conducted in collaboration with the companies MCKEE and DORR OLIVER.

In his reply to the shareholders attending the Meeting, Sig. Cefis, President of the Group, after pointing out that the chemical sector also shows signs of improvement in demand in Italy, stated that the total turnover for the Group in the first three months of the year, are over 1,000 milliard Lire (\$724.1m), an increase of 24 per cent on the same period for the preceding years.

This improvement cannot however conceal the worries about several problems such as price control of fertilisers, pharmaceuticals and petrochemical products, labour costs, which are assuming a growing proportion of total costs, the need for re-structuring of the fibre sector, and lastly, the inadequate equity capital situation which MONTEDISON shares with the great majority of the other large companies in Italy.

The equivalent in sterling has been calculated at the exchange rate from Italian lire valid as at 31 December 1975.



Last year Norway exported, among other things
555 000 tons of aluminium
262 000 tons of fish
and 8 camels.

How about that!

Camels, from Norway?

There are probably a few things you didn't know about the commercial side of the Land of the Midnight Sun. But our International Department knows.

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The largest commercial bank in the fastest growing country in Europe.

Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

• WORD PROCESSING

Speed and quality cost less

FULL FIELD trials with a twin-position word processing unit for the machine comes in, created very largely with the since it will allow users to specify burgeoning European market in a "standard" answerable in view, are planned by Monotype in several European languages, which intends to begin general marketing in February next year.

Allowing for the fully understandable enthusiasm of developers who have spent a lot of time and money on translating into day to day business routines, the strict disciplines of electronic typesetting, the Monotype where salaries of office staff are very much higher than they are 96 appears to be well ahead of in Britain, this is a facility which is not only in speed, but will undoubtedly sell many of also in the versatility it offers users—through the display with its extended character set, the use of floppy disk memory media, and the fast printer based on the company's own daisy wheel print head.

Character sets of 96, printed out at 500 words per minute on a Quine bidirectional printer give the machine its distinctive performance since it caters for all European language quirks—which few, if any, units from the immediate competition do. It will handle Arabic and most of the official languages of India.

It is here that one potential can do the work of four ordinary typists, this must indeed be so. The secret lies in the way in which the design ensures that only completely satisfactory work is printed out. All corrections, deletions, insertions, and justification take place at electronic speeds. Words to be hyphenated in the latter case are automatically presented for a decision on the break.

A four-position array works out at a cost of £6,300 per position or very considerably less than the nearest competitor.

This is one of the reasons why potential major users such as Rolls-Royce and Plessey are very interested—but not the only

devices—that is, computers—make happy at performance in tests on the full Monotype daisy wheel 400,000 impacts where one of the secrets is the material used, another method of producing discrete characters rather than making a complete wheel.

The upshot of all this is that the company is able to wheels with special sets at considerably less than competitors, all (it is thought) are outside the U.K. This has attracted attention of major group which could be an important outlet for Monotype.

Monotype is now in a development path, allowing it to harness traditional skills of engineering and last sequence of query and answer, reason.

This may sound a lengthy procedure, but it is in fact very rapid, and since a single "96" will handle 80 per cent of the letters are one-offs, and only 20 per cent standard users of these complex printing

• TEXTILES

Move away from the foam back

IN THE couple of decades since it was first introduced to the carpet trade in Britain the tufted system of production has become the major method of making carpet throughout Europe and the machine builders are either American or British. Several

possible alternative systems of manufacture have been suggested at various times but the actual growth of production capacities has almost entirely been based on tufting.

A number of developments have followed from this first stage. Originally almost all carpet was made on the ground fabric of hessian, but this has, to a great extent, been replaced either by woven polypropylene tape fabrics or by spun-bonded materials.

To escape the appearance of rubber backing many manufacturers applied a secondary back-

ing of hessian to their products. This gave the products greater stability and more "body". Subsequently there was a major swing towards an in situ foam rubber backing which resulted in the underlay being effectively combined with the carpet.

The other major development in carpets was the production of printed fabrics. These were most frequently made with a low loop pile of nylon and the actual materials, although extremely tough, needed foam to give them sufficient apparent "body" to make a saleable item.

There is a reaction away from these foamed materials and now a new development has been announced by Donaghadee Carpets (Donaghadee, Co. Down, N. Ireland. Tel: 024 782 3333) part of the Carrington Viyella Textilek and it is now being patented in various carpet producing countries.

With this latest type of backing it is possible to take the normal low weight printed carpet and improve its durability.

The first carpet to be designed with the new backing is the PDI Mat range and now follows

ing its general acceptance by the trade. Donaghadee has introduced an up-market version called Crown Royale.

The Texbakt process involves the use of a specially woven polypropylene tape material which has much of the appearance of a conventionally woven carpet back, but between this and the carpet itself is a layer of foam so that, effectively, a sandwich laminate is produced.

In this way the carpet is given much greater substance and better visual appeal. In developing the new backing process, Donaghadee has accepted that many people prefer not to have a foam on the back of the carpet, but by creating this new type of carpet the company has been able to dispense with the foam completely and at the same time offer certain advantages in the carpet which can be laid free or close fitted.

It can be laid with or without underlay, as desired, and may even be laid on stairs.

Because the polypropylene backing is smooth the carpet does not stick to any surface and can be easily adjusted when being laid. Foams offer a very high coefficient of friction.

• COMPUTING

Speeding policy

WC

LLOYD'S of London formally sign the leading to a major installation of its computing at the end of this week.

At an estimated £2m cost, the project will run for four years to carry th

in equipment methods, which should for at least the next five years. The study on what takes began in 1974 and resulted in a decision DEC 11-70 machine equipment basis. The

to be installed in Staffs October and the same year, prior to the move.

Policy Signing Office Lloyd's administrative at Chatham.

The intention is to data entry over up to display units and it is that use of this proc allow LPSO to provide faster policy process to brokers.

Lloyd's, Lime Street EC3M 7HA. 01-823 71

ICL bow scientists

BY TAKING THE larger 2860 mainframe items from the 2970 system, ICL has the 2976 which, together with a good deal of new software, the basis of a new aimed at scientific, educational and other large-scale applications.

User will come for example, in orbit simulation in aerospace programming and steel industries industrial forecasting.

But the system expected to find universities and laboratories where many jobs are handled—matrix handling to cut

the 80 and 70 in price between £1,750,000 and

Of interest to users 2,900 machines in the new pieces of software, for example, in orbit simulation in aerospace programming and steel industries industrial forecasting.

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• PLASTICS

Nylon can be blow moulded

AN ALL acrylic polymeric additive has been developed by Rohm and Haas in the U.S. It substantially increases the dry (as moulded) impact strength of nylon 6—and when it has been conditioned by absorbing 2½ per cent water the impact strength is over twice that of polycarbonate.

Although this aspect of the development is important, it also enhances the mechanical properties of nylon 6, a material which is likely to have considerable commercial implications. That nylon 6 with the additive (designated KRT25) can be blow moulded. This has been almost impossible to carry out with unmodified nylon because, among other problems, the melt viscosity was too low to achieve satisfactory parisons.

British Industrial Plastics (a Turner and Newall company) has the exclusive licence to manufacture the new copolymer in the U.K. To be marketed as Beetle Nylon AC1, its price is about 20 per cent higher than unmodified grades.

BIP says the new material because of its high impact strength, is directly competitive with polycarbonate and glass reinforced thermoplastics.

It can be injection moulded (where the same strength can be achieved with less material), or profile extruded for items such as gear wheels. Blow moulded, the combined properties of impact strength, chemical resistance and low gas permeability makes the material suitable for petrol tanks, hazardous chemical containers and vandal proof components.

More details from BIP, PO Box 11, Tat Bank Road, Oldbury, Warley, West Midlands B69 4NF (021-582 1551) or Rohm and Haas (U.K.), 2 Mason's Avenue, Harrow, Middlesex HA2 0DY, Croydon, CR9 8NB (01-688 8844).

Frequency and direction of signals within the main directional beam are displayed in real time on a CRT. Signals outside this range are shown with frequency plotted against pulse duration and a signal can be selected for further analysis.

The strobed signal parameters are displayed on numerical indi-

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DEPARTMENT OF TRADE REPORT By Keith Lewis

Strong criticism of Lonrho directors

LONG-AWAITED Department of Trade report into affairs of Lonrho, the mining and industrial group with substantial African interests, contains criticisms of behaviour of principal directors and of joint auditors Marwick, Mitchell & Co. and Fuller Jenks Beecroft.

report, instigated by Mr. Heath in May 1973 as a vehicle for channelling funds from the U.K. to Rhodesia, he was Prime Minister. This provision apparently did not apply if the funds emanated from countries other than the U.K.

The inspectors—Mr. R. W. "Tiny" Heyman, QC, and Sir Alan Slimming—conclude: "Lonrho as it is to-day is largely Mr. Rowland's. He is a man who has negotiating ability, intuition and personality, a measure coupled with ideal energy to apply his

on to say that "Mr. Ball has a great deal to do with his achievements all the greater if he will be enthusiastic to operate the ordinary processes of management."

Lord Duncan-Sandsys, theors refer to the consultations and compensation of £130,000 paid to him on his acceptance of the chairmanship in 1973, state that "his lack of interest was a factor in the Board as a whole" in the arrangement February 1973.

consider, therefore, that a measure of responsibility for the impact that the discovery of this matter on the Board in 1973, report, in its references

Angus Ogilvy says he is negligent in fulfilling his as a director of Lonrho extent that merits severe censure. The inspectors are of the opinion that because of any financial relationship it would never have been for Mr. Ogilvy to up to Mr. Rowland. It "We accept that Mr. Rowland is a strong character and Mr. Ogilvy is not."

Chairman

far criticisms are levelled Ball, who was chairman company from September until the Board reconvened in April, 1972 when he in the role of executive chairman.

particular the inspectors' failure to discharge any chairman in relation to approval Mr. Rowland's option rights in April,

go on to say that: "We that as chairman Mr. Rowland deserves severe criticism in his authority and to the use of group for the development of tone policy for the benefit of the family trust fund for Mr. Ball himself Mr. Ogilvy without the and approval of the Board as a whole or others."

report deals in detail with Mr. Ogilvy's uncertainty whether he should resign.

that during the course member and December Mr. Ogilvy saw Sir Burke then Secretary of State, and Sir Denis Greenhill, Permanent Under-Secretary Commonwealth and he was advised by the should consider Lonrho consequences of rumours. Mr. Ogilvy did not leave Lonrho and on ber 19, 1969, he wrote a to Mr. Ball asking for assurances.

Rumours

the following day Mr. Ball to this letter as follows: have received your letter 19th and I must confess I was astonished that you, an Executive Director, did not tell it necessary to do so. I need hardly say I have never hitherto written a letter along these lines from any of the other directors, nor, indeed, would I expect to do so.

I know, I have given repeated assurances about various ill-founded and ill-founded rumours which have been circulating in the City elsewhere and it is ours that we are caught up the middle of a vicious campaign and it is only obvious that there is little that we can do it except for each member of the Board to do his best to repair any damage which may have been to the Company.

the meanwhile I really feel that we must now concentrate on the successful running of the Company and do far less valuable time worrying about these absurd ours.

Ogilvy accepted Mr. Ball's terms and remained an director of Lonrho, the goes on.

weeks later in February, there was a meeting in Nelsburg at which Mr. Ball, Mr. Butcher, and Mr. Schepers, Lonrho's managing director in South Africa, were present to form the African company called Investments (Pty) which, to the necessary exchange consents, was to acquire here.

company was duly formed in 1970, but the South African exchange control authorities turned down the initial application to acquire Nyasachere grounds that they had undertaken to the Bank of England in 1968 at the time at which prior to resign.



Trevor Humphries
Mr. Edward du Cann, director (left), and Dr. Khalil Osman Mahmood, also a director of Lonrho, at a conference on the report.

Lonrho acquired control of Rhodesian Spinners.

The family settlements made on Mr. Ball and Mr. Ogilvy in March 1968, gave them an interest in the Lonrho shares held by Mr. Rowland through Nyasachere Investments.

The funds borrowed from the bank were mainly applied in acquiring Mr. Rowland's interest in Nyasachere.

After some negotiations the bank agreed to advance Yeoman Investments £2m, and the advance was made in July 1970, against security that included joint and several guarantees by Mr. Rowland, Mr. Ball and Mr. Ogilvy.

The funds borrowed from the bank were mainly applied in acquiring Mr. Rowland's interest in Nyasachere.

On June 24, 1970 Lonrho took a seven year lease of a flat primarily for Mr. Ogilvy's use.

Mr. Ball made arrangements for

from Lonrho from time to time.

Mr. Ogilvy submitted a long memorandum to Mr. Ball in July 1970 offering to pay the vendor being made on May 21, 1970 and the purchase being completed by one of Lonrho's subsidiaries.

On September 29, 1970 after Mr. Caldecott's resignation from

In August 1972 Mr. Ogilvy had further thoughts of resignation.

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PARLIAMENT



Healey expects fall in unemployment

BY JUSTIN LONG, PARLIAMENTARY CORRESPONDENT

Lords seek ways to streamline their work

By John Hunt

THIS HOUSE of Lords has agreed to set up a Select Committee to consider ways of streamlining its practices and procedure and to make recommendations for the more effective performance of its functions.

The agreement was reached between the two Front Benches in the Lords yesterday as a further attack on the Upper House was made in the Commons.

Mr. James Callaghan told MPs: "I have never felt that the House of Lords was truly representative of the wider needs of the country."

The Prime Minister said he would be ready to consider any proposal to abolish the House of Lords but, at the same time, he was not proposing that such an attempt be made.

He recalled that in 1963 he had been badly stung when he attempted such a reform and said that he would be rather more careful before making the attempt again. Given the history of this country he thought there was a place for a second chamber.

The Select Committee on Lords Procedure will be parallel to the one now sitting on the Commons. It is likely to take about 18 months to report and will hold a meeting before the summer recess.

Among the items likely to be considered are the dates when the House sits. At the moment it always rises by the beginning of August, a custom which stems from the time when peers were predominantly agricultural and had to be back on their estates for the harvest.

Some kind of pre-legislation scrutiny will also be discussed. The feeling is that peers should have a chance to give their views about the form a Bill should take before a final version is drawn up for presentation to the House.

The method of procedure on Private Bills will also come up.

The committee will not be concerned with overall reform of the Lords. The powers of the Upper House and its relationship with the Commons will not be within its terms of reference.

Selby coalfield gets go-ahead

By Roy Hodson

THE recently-discovered Selby coalfield in Yorkshire is to become one of the world's biggest coal mines, at a cost of £400m. Mr. Anthony Wedgwood Benn, Energy Secretary, told

the Commons yesterday that the National Coal Board can begin to build a modern coal complex with five pits and shafts.

It is estimated that there are at least 400m. tonnes of recoverable coal, giving the pit a life of some 40 years at an annual production of 10m. tonnes. The total labour force will be about 4,000.

Selby is expected to be achieving full production about nine years from now. By that time, it is expected that the Central Electricity Generating Board will have built a second 2,000 megawatt power station on top of the coalfield and alongside the existing Drax station.

The whole investment will add up to a power generation complex providing 5 per cent. of all Britain's needs from indigenous fuel.

INCREASED INDUSTRIAL production, expanding exports and the prospect of further expansion in Government for unemployment coming down to 3 per cent. in 1979 were underlined by Mr. Denis Healey, Chancellor of the Exchequer, in his speech to the Tories to join with the CBI in the warm welcome it had given to the two days of debate in the Commons on Government policy:

Deriding the Tories for what he called the "sullen and grudging support" they gave to the pay agreement with the unions, Mr. Healey also felt able to assure his public expenditure critics on the Labour side that unemployment should be falling before the end of this year.

Already, it was lower than pessimists had been predicting last year, he maintained, and ridiculing interruptions from the Tory benches—he went on to assert that the public sector borrowing requirement would be somewhat lower than the £1bn. he had forecast in his Budget.

On the other hand, the increase in commodity prices had come somewhat sooner than expected—and more sharply. It meant that the 10 per cent. rate of inflation would not arrive quite so soon as had been hoped.

Control

Nevertheless, the year-by-year increase in the retail price index should still be down to the levels experienced internationally by the end of 1977.

And the Chancellor gave the further assurance that if it became clear that the growth in the money supply needed restraining, appropriate action would be taken at the appropriate time.

But Mr. Healey took credit himself for having kept the money supply under "strict control" ever since he had become Chancellor.

In this and in other policies, he contrasted his effort with those of the Tories when in office, deriding them for what he con-

Sir Geoffrey clashes with Left

SIR GEOFFREY HOWE, shadow Chancellor, said the present Parliament had heard some disgraceful speeches from Mr. Healey, but he had reached a new low.

"The Chancellor has told us precisely nothing. One can only reach the conclusion that there must be all sorts of strange developments in the Cabinet and the Treasury which made it impossible for him to tell us anything further."

Sir Geoffrey tangled with Labour Left-wingers and there were angry scenes when he suggested that some of them wanted to go beyond the Iron Curtain" for an economic system.

Mr. Eric Heffer (Lab., Walton) demanded that Sir Geoffrey withdraw the comment, which he described as a "smear."

Mr. John Mendelson (Lab., Penistone) repeatedly challenged Sir Geoffrey, and the clash intensified amid shouts of "Dirty coward" and "yellow coward."

Mr. Brian Sedgemore (Lab., Luton West) told Sir Geoffrey he was unwanted legislation but been

encouraged that the Chancellor thrust through Parliament

sidered to be failure not only the average rate of inflation for production and growth, expanding when they were in Government the SEE.

But the Chancellor added: "I would not be surprised to find that the rate of inflation in other countries will move past our

in the coming winter."

The official index of industrial production had risen faster than expected in recent months. The CBI took the view that a rapid recovery was in progress.

Exports

Experts were also growing impatient that exports and unemployment should be lower. The public sector borrowing requirement should also be less than the amount forecast in the Budget.

Growth was faster and was consistent with getting unemployment down to 3 per cent. in 1979. To maintain this progress would require removing industry's monetary policy to make sure it did not fuel inflation.

Mr. Healey said the most important factor in reducing bottlenecks in industry was the maintenance of a steady flow of supplies. This had been achieved by a dramatic fall in the number of days lost through industrial disputes.

"The increase in gross domestic product over the coming year is likely to be 8 per cent. as opposed to the 4 per cent. forecast in the budget. The increase in industrial output should be 8 per cent. against the 8 per cent. in the Budget."

Mr. Healey said the previous Government's handling of the nationalised industries and their profligacy over the money supply, had been a major cause of the inflation with which the Labour Government was then wrestling for the last two to three years.

He claimed the Tories had lost the power to excite even the most feeble interest in their activities. They seemed to want some of the popularity of the pay policy without saying they agreed with it.

Mr. Healey admitted that inflation had destroyed jobs, that profits were important to prosperity, that partly in the fight of the scenes during the controversial vote on the Bill to nationalise the aircraft and shipbuilding industries when the Chamber was filled with a chorus rendering of the Red Flag.

Sir Geoffrey spoke of Mr. Healey's Marxist past—he was once a member of the Communist Party and suggested that sometimes Mr. Healey's conversion seemed "only skin deep."

This prompted Mr. Mendelson to comment: "No one is safe from your sneers."

Sir Geoffrey said Mr. Healey was "a nightmare legacy of resentment crying out for relief."

Sir Geoffrey added: "The price far paid for this policy has been too high."

Government spending had remained too high, taxation had remained at an intolerable level, price and dividend control had been maintained with "undue rigidity," and a whole host of

entitlements had been introduced.

Mr. Healey said that he would never be able to carry with him the half of the Labour Party dedicated to the overthrow and destruction of the mixed economy.

But Sir Geoffrey said he was unwanted legislation but been

Need to rein back accepted, says PM

LABOUR NEWS

Union calls talks to-day on bread strike threat

BY IAN MARGREAVES, LABOUR STAFF

TOP-LEVEL talks will be held today in an attempt to avert a Associated British Foods strike by 12,000 employees of the two-week-old Manchester

Allied Bakers; one of Britain's big three bakeries.

Agreements to pay by the kind involved at \$ were widespread in the

"I believe that the was looking for confrontation to knock away local perks."

There was no question of calling out workers, although areas there was pressure to stop work.

Mr. Sam Maddox, general secretary of the 54,000-strong union, said last night that the agree-

ment had been put in form and that he regretted company's attempt to do so as dishonourable.

Agreements to pay by the kind involved at \$ were widespread in the

"I believe that the was looking for confrontation to knock away local perks."

There was no question of calling out workers, although areas there was pressure to stop work.

In the last big bake in 1973 the union rank consistently took a militant line than the bakers earn a basic £40-hour week.

'Political conniving' angers union ch

By Christian Taylor, Lab

MR. GEORGE SMITH, secretary of the Union structure. Allied Technicians said yesterday his union might withdraw from the Construction Industry Board because of "convincing" by the Dept of Employment.

He is angry over the men of a retiring office the rival Transport and Workers Union to be the new chairman.

UCATT's three sponsors are to protest to Mr. Booth, Employment Secy tomorrow about the treatment of Mr. Leslie Board who is soon to be his full-time TGWU job of ill-health.

Kow-towing

Mr. Smith believes the meat is kow-towing influence of Mr. Jack General Secretary of the and, yesterday, accused department of an "despotism" and "crisis" situation.

In Whitechapel it was pr that there was no requirement on the mi consult about such appo and that no other objec been lodged about M. who had been repre civil engineering worke CTB for more than 10 His appointment as charman was made Maurice Macmillan, Conservative Employment S in 1973.

Mr. Kemp, who is likely to work more than two weeks in the which would pay £400 for a five-day week, after Peterborough development portation.

Officers by fall of sterling

By Our Labour Staff

THE TWO-YEAR decline value of seafarers' earnings abroad by one-third, Eric Nevin, general secy of Merchant Navy and Officers Association.

Mr. Nevin, writing union journal, lamented failure of the new pay take account of this which, he says, has driven merchant navy officers to foreign flagships "an makes a lesser contribution of Britain's prosperity."

The present pay gu for 1976-77 does not mention of compensation fall in the value of because most people country are affected by travel on holidays abroad.

"If is this sort of which points to the fa once again there is a c able element of unfairness plan—unfairness which is eliminated by free bargaining."

The association voted acceptance of the £250 to policy at last month's TUC congress.

Yard halted

WORK AT THE Wheats yard at Dock Point, M. steelworks, Stoke-on-Trent, yesterday when workers walked out over the dispute between the British Steel Corporation and the Union of Technicians.

Bonus dispute

Cumbernauld and Kilsyth Council will meet tomorrow to discuss the seven-week strike by government employees to propose to cut bonus payments as part of the financial expenditure reductions.

On Monday the men reversed a decision to agree to a 15 per cent bonus plus £50 for removing

Tory crash course on 'tricks of Left'

BY DAVID CHURCHILL, LABOUR STAFF

CONSERVATIVE Central Office

Delegates will be held that Left-wing militants "pack" meetings by spreading their supporters round the hall to give the impression of widespread support, as well as ways in which militants can influence union elections.

Delegates to the week-end course at the Tories' conference centre at Swindon, Wiltshire, will be addressed by Mr. James Prior, Shadow Employment Secretary, as well as Mr. Jim Mortimer, chairman of the Advisory Committee and Arbitration Service.

According to Conservative headquarters yesterday, Mr. Mortimer will stay on safe ground and lecture on the role of ACAS in settling industrial disputes. But his attendance at the Tory meeting could lead some trade unions questioning ACAS' independence.

Mr. John Bowes, head of the Conservative Trade Union Department, explained yesterday that the course would be the first of many in various parts of the country to give Tory trade unionists guidance in running union affairs.

Delegates are also intended to provide the Tories with a "feed-back" of grass-roots opinion on Conservative policies towards unions.

One issue will be how far the Tories should become involved in supporting moderate candidates in the next election, after the recent victory of the moderates in the 1970 general election.

Mr. Bowes' paper was published by Central Office.

Delegates to the first course have been chosen by local constituency associations, who have also paid part of their fees, but later courses may be opened to rank-and-file Tory trade unionists.

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Aid sought for apprentices

The Association of Professional, Executive, Clerical and Computer Staffs has written to five sponsored Mps, including three Cabinet Ministers, demanding immediate action to combat unemployment among school-leavers.

It is seeking an extension of the apprenticeship scheme, the provision of more full-time and day release educational courses.

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Callaghan glad to see hostages safe

Mr. Callaghan said that he was glad to see the hostages released.

Mr. Kenneth Baker (C. St. Marylebone) said that the Government's action over the hostage crisis had been successful.

Mr. Baker said that the Government had been successful in its efforts to secure the release of the hostages.

Mr. Callaghan welcomed the fact that the hostages' lives had been saved and that he had been able to end the crisis.

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FINANCIAL TIMES SURVEY

Wednesday, July 7 1976

Vans and Light Trucks

The U.K. remains a strong manufacturing centre, but competition is increasing, especially with the Japanese arrival on the market. The trading performance of the industry is patchy and although registrations this year will not be high, recovery should take place on the back of the car market revival.

lines, which pushed output to record levels of well over 50,000 units last year as the company shifted workers from cars to the adjacent Land Rover assembly. Both these companies have been able to take up the slack over the last two years. The most marked innovation this year has been the new Volkswagen LT truck, powered either by a petrol engine or a Perkins unit, and clearly designed to hit the top range of the Ford Transit and the same company's A series. In Germany it will also be a contest for the market now dominated by the light trucks which Mercedes developed after the takeover of Henschel-Hanomag had taken it into this sector of the market.

In general terms, however, both car-derived vans and pick-ups and the medium trucks sector of vehicles weighing up to 3.5 tons gross vehicle weight are suffering from the depressed market this year. The van and pick-ups business, having just topped 100,000 sales in 1972, slipped back to 72,000 in 1973, and is off again slightly this year, although there are hopes that it has bottomed out and will achieve roughly the same level as last year. The medium sector, which achieved about 90,000 sales last year, could easily be off by about 5,000 units this year.

Such reverses were inevitable against the background of the current business recession. The light commercial vehicle industry is heavily geared towards the buoyancy of the consumer trades, and it is a feature of truck markets that the recovery of consumption after a recession first feeds through into motor car buying and is then followed by other sectors. When those begin to move, and industry requires more vehicles to move goods around, and can afford to replace old ones, the commercial vehicle manufacturers

like the rest of the industry, have had to bear a heavy load of difficulties. It is not to say that the van and light truck industry is in deep depression, if it is doing quite satisfactorily, mainly because of a strong export market. Ford's Transit output has gone up this year, its factories are at full working. The same is true of Land Rover production

Expansion

The LT has sold quite well in Britain after a large-scale—and presumably quite expensive—expansion of its dealer network. There have been some doubts as to whether its cab-over design, which means that the cab has to be lifted to service the engine, is the right approach for this market, however, and in Britain at present VW has a hard struggle with prices because of the high rating of the German mark. Hence in total its sales are slightly down this year—at 2,497 against 2,826—against the first five months of 1975.

The most spectacular entry into the light commercial market has been by Datsun, the Japanese manufacturer better known in the U.K. for its road system, these tend to be concentrated in the lighter sectors; indeed, the Japanese do not make an attempt on Britain, and make any really heavy trucks like the Europeans.

NEW REGISTRATIONS OF NEW GOODS VEHICLES IN THE U.K. BY MANUFACTURER

Manufacturers	Car derived vans and pickups		Other goods vehicles up to 3.5 tons (includes light 4x4s and vans)	
	January-May 1976	1975	January-May 1976	1975
BRITISH				
Bedford	5,293	6,426	5,656	7,174
British Leyland	13,649	15,745	9,361	9,867
Chrysler	—	—	2,228	4,902
Ford	8,242	6,991	14,342	17,648
ERF	—	—	—	—
Foden	—	—	—	—
Seddon Atkinson	—	—	—	—
Others	—	—	10	34
Total British	28,184	28,173	31,818	39,923
IMPORTED				
DAF (Holland)	—	—	—	—
Chrysler (France)	1,544	2,711	—	—
Citroen (France)	26	97	—	—
Peugeot (France)	—	—	93	70
Renault (France)	648	738	—	—
MAN (FGR)	—	—	—	—
Magirus Deutz (FGR)	—	—	—	—
Mercedes-Benz (FGR)	—	—	452	416
Volkswagen (FGR)	—	—	2,497	2,826
Fiat (Italy)	—	—	714	807
Datsun (Japan)	1,347	3	—	—
Mazda (Japan)	—	—	508	509
Toyota (Japan)	—	—	928	1,396
Moskitch (USSR)	207	278	—	—
Scania (Sweden)	—	—	—	—
Volvo (Sweden)	—	—	—	—
Others	—	—	64	58
Total Imported	3,774	3,853	5,288	6,182
GRAND TOTAL	31,958	33,025	37,104	46,107

vehicles, and because of the Given this strength, and the peculiarities of the Japanese Japanese expertise in export market, it was probably only a matter of time before Datsun, and the recovering strength of the domestic British producers: Toyota, for example, has sold 928 vehicles in the first five months of 1976 against 1,398 last year.

The signs are that competition within the U.K. and Europe will intensify in this sector of the market. Although profit margins on light commercials are obviously much lower than on

evidently decided to switch the prestige big trucks, these tactics: this year, the company's vehicles cover by far the largest car sales have been held steady, but at the same time its pickup unit turnover, and in recent years European manufacturers have been turning their attention towards rationalising their product ranges.

On a world scale it is true to say that the Japanese companies to-day dominate pickup manufacturing, once quite a strong feature of the European industry. Where the Japanese have scored most is in the U.S., a large market for these open rugged vehicles, which are often used for holidaymaking in more inaccessible terrain. Datsun has also shown itself to be extremely adept in exploiting the market in the Middle East, where pickups are now used very much as traditional all-purpose beasts of burden. Nomadic tribes are even said to be running out a European scale. With the emergence of the Transit, in 1965, it developed a vehicle to underpin the whole of its commercial range, and by the use of the flexible use of two wheelbases and a variety of engines, managed to extend the vehicle up to 3.5 tons gross vehicle weight, above which users have to have a special operators' licence. This was followed by the A Series truck, which was basically an operation in "niche-filling" spotting a gap in the market and providing a tailor-made product for it. The point about the A series is that it covered the gap between 3.5 tons gvw and 7.5 tons gvw, a small sector in terms of volume, but quite important since 7.5 tons is the break point above which drivers must have a heavy goods licence.

Strategy

Above this Ford developed the "D" Series truck which in a variety of configurations expands all the way up to 28 tons, but in its lightest form can just be fitted in below the 7.5 ton level.

These vehicles have also given Ford, manufacturing almost entirely in Britain, a range with which to tackle the market. Its strategy has been

to go in with the Transit to build up its commercial vehicle franchise, and gradually tag on its other products, and this has been achieved with some success. In Italy, for example, the diesel Transit now accounts for virtually a third of the market.

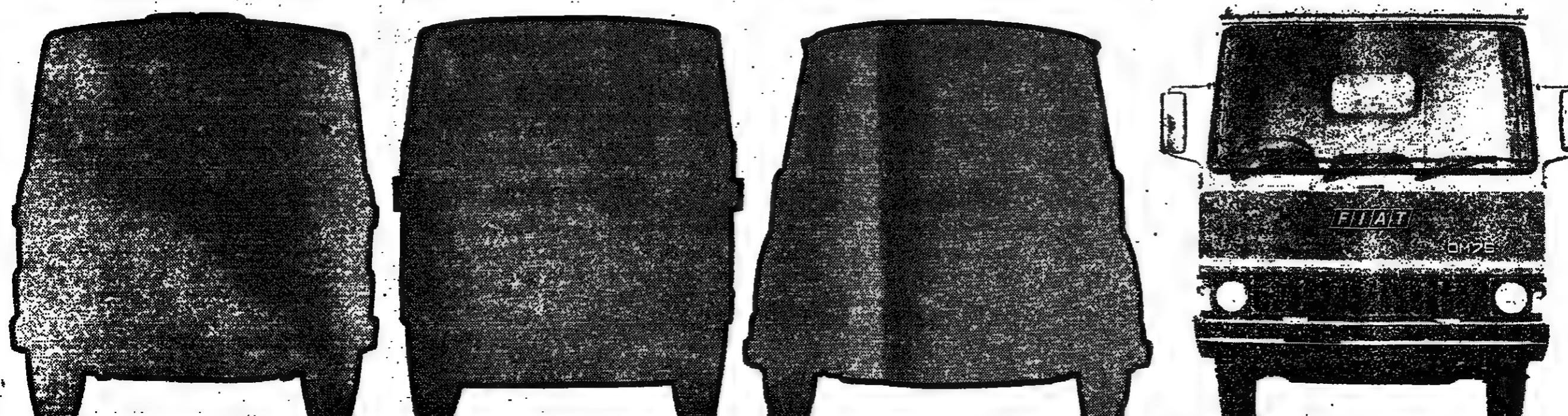
Ford's technical approach has probably had much to do with the penetration achieved by the Transit, a fast, lively vehicle which handles more like a car than a truck and has been taken up particularly strongly by owner-drivers who spend a lot of their time in the van themselves. Ford has also followed the path of so-called "value engineering," producing cheap vehicles with no special claim to longevity.

Mercedes, on the other hand, has followed the opposite course, as in its cars and heavy trucks. It stresses the quality of its engineering and the durability of its products, and for this charges a premium price. In Germany this is a tactic that works: whether it will do so in Britain used to much cheaper commercial vehicles, and in markets like France that have strong local producers, remains to be seen.

In overall range of product Britain continues to be a strong manufacturing centre. Bedford, manufacturing the CF and heavier TK range van, has also had considerable success in Europe. General Motors' German subsidiary, Opel, does not manufacture commercial vehicles, leaving the field to Bedford and Chrysler's PB van which has sold steadily. Chrysler is also planning a new walkthrough

CONTINUED ON PAGE III

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Born in 1899, Fiat built their first truck just 4 years later.

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Maybe it's one of the reasons why

Fiat is so popular in the EEC.

FIAT

Fiat Commercial Vehicles—an IVECO Company



Boost for the rental sector

AS A RESULT OF improved demand for rental and leasing customers.

During the first six months of the year in particular, rental companies are generally increasing their fleets which were allowed to run down considerably during the worst of the recession.

The feeling of uncertainty which persists in industry generally has meant a comparatively slow pick-up in demand, but in some respects this has been beneficial to the rental companies.

Although business conditions have improved, the effects of inflation on the cost of new vehicles has made customer companies unwilling to invest large sums of money in rebuilding vehicle fleets to their former size. Again they are turning to the rental companies for additional capacity.

A number of rental companies have therefore directed their marketing resources at the business rental sector, rather than private rental, in an effort to increase their share of this apparently growing market. This strategy is linked in the balancing seasonal trends in demand, in which the requirement for private hire is marginally greater during the winter and company hire is greater during the summer.

Recent research carried out by Budget Rent a Car has shown that about 2m. people rent vehicles during a year, with about 1.5m. of these regarded as "infrequent" customers and the other 500,000 as regular customers. Of these 500,000

around 95 per cent. are business investing in new vehicles them-

Like the other major rental companies, Budget reports a significant improvement in overall demand, running at about 10 per cent. higher than during the first part of last year.

The underlying reasons for this, apart from better business conditions, are not totally clear.

It is suggested that the "cottage industry" section of rental companies, those owning perhaps five or six vehicles and renting at low rates in localised areas, has suffered in recent times. Due to the increasing cost of servicing and buying new vehicles, they have reduced their already small fleets.

On the other hand it is argued that many smaller operators, linked to dealer outlets, have improved their hold on localised markets. It is felt that the van rental market has in any case been generally oversubscribed in recent years and that the low rates charged by many operators have had a cumulative effect on reducing investment in new vehicles. Although this has occurred at a slow pace, it may have worked to the advantage of larger companies, particularly those with car rentals to generate more capital.

Competition

The company is extremely optimistic about its growth pattern and believes that in 18 months it could dominate the industry, although it has experienced some difficulties on late deliveries of vehicles. This is believed to be a reflection of overall demand for commercial vehicles, particularly at the heavy end.

Given that there will be in-

creased competition in future, a minimum but retaining sufficient marketing aspects of rental client capacity to meet any con-

cerns received increasing attention by many companies.

Budget, for example, has concentrated on providing attractive

or

contract hire. One of the

major advantages of leasing is

that vehicle operation can be

regarded as a fixed cost over a period of time, with maintenance, service and replacement vehicles included in many longer term leasing deals. With unpredictable peaks and troughs in business trends, this can be a considerable advantage.

In a "service" lease, financial factors such as trends in interest rates and taxable profits have played a less significant part in the overall calculation, although other features, such as the rate of inflation, in repair and maintenance have to be taken into consideration.

The deals basically involve

the supply of vehicles and associated services to meet the special needs of a haulier or own-account distributor over a specified period of time, and may on occasions include a driver.

Again, the future of this sector appears to be satisfactory due to the over-riding economic considerations such as high interest rates and the cost of new vehicles. It appears that while these factors mitigate against the customer buying his own vehicle outright and leasing, contract-hire or rental assists him in minimising overheads. The industry will continue to prosper.

Lorne Barling

THE OPINION expressed range (which has proved to be very successful in the U.K. custom-made for many years) is

Vauxhall reports Bedford CF range can be successful in European markets, with 5,000 units delivered in the first five months of the year compared with 3,900 in the same period last year. Compared to the year before, an increase of about 25%.

Their record on exports is side-door vehicles first, in France, Belgium, the Netherlands, Denmark, Switzerland and Finland. So far this has been successful and it is hoped that launches in other countries will follow soon.

Although the policy is aimed at preventing British Leyland from over-reaching itself and being unable to provide sufficient vehicles of satisfactory back-up, the current price advantage is enjoyed through the weakness of the home market by exporting its own slice of the cake.

The exact size of the European market is perhaps worth examining in terms of individual countries. In 1974, the U.K. exported 18,000 vehicles (under three tons) valued at £14.8m. to EEC countries. In 1975 it exported 20,800 vehicles worth about £25m.

Ford's continuing success in Europe with the Transit will be celebrated in August when 1m. of the vehicles will have been built over a period of 11 years. Over that period about 560,000 units will have been built at Southampton and 460,000 at Genk in Belgium; an achievement which has led to Ford holding around 20 per cent of this market in Western Europe.

Perhaps in a way which British Leyland would like to develop, the back-up structure for concern among manufacturers, although certain European companies are also looking seriously at the U.K. market.

British Leyland's export strategy, obviously aimed at fitting in with overall goals set out in the Ryder report, has waggon LT series, which could be introduced its Sherpa challenge the long wheelbase

Necessary

It appears then that the manufacturers are taking necessary steps to

overcome sales by

during a period when

sales remain depre-

cated down on the lev-

el of the year.

This is due mainly to

the ability of existing models to hold on

normal.

Some manufacturers

have also observed that

in public expenditure

tended to reduce ord-

er local authorities, with

major customers.

Fears that the cur-

rent exports will eventu-

ally open up a gap in the home

and provide a foot-

impellers, have been di-

mined by most producers in

They believe that U.

have the additional

when necessary, to

greater home demand.

One area in which la-

paces such as Ford are

able to exploit Europe

than others, is on finan-

cial present 30 to 35 per

cent in its business in the U.K.

on credit, and with

able financial experts

disposal, Ford believes

trend is creeping for

Europe.

It is indicative of

trend, mainly in the

rental and leasing, has

as acceptable in the U.

has been in the United

for some time; it is al-

that manufacturers nee-

every means at their di-

maintain their mo-

mentum into Europe.

Lorne B

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CF

The Management Page

Christopher Lorenz outlines the changes of structure and fortune of the electronics group which looked in danger of becoming a National Enterprise Board 'lame duck'

The regeneration of Ferranti

EVERYONE WHO thought £10m investment several years ago in the transformer business was just another of the Government's "lame ducks" should take a look at its results for 1975-76. This emphasis on technology and the like was partly a reflection of Sebastian de Ferranti's infectious enthusiasm, which threw it into the company. But it was fostered by the corporate structure. One of the Government's main misconceptions which Mr. Alun-Jones had to rest within days of joining the company was that his accounts were "dropping to bits" — an impression created by all the publicity through the winter of 1975-76. But however good the accountants were, it is creditable for the fact that was hardly affected by the government's £15m cash injection. Several other non-financial factors did play a part, but the important message for the future is that also reflected considerable corporate reorganisation, cost control, and the final impact of a new top management.

The regeneration of Ferranti is of widespread significance to industry, in view of the general management principles involved. It is classified into five points, y are headed by an issue which is crucial to the future of a country which is renowned for its bright ideas and its ability to exploit many of them commercially: is it possible to reconcile the pursuit of high technology (Ferranti's specialty) with stable profitability?

Classic case

Second, it is a classic case of choice between divisionalisation and centralisation of multi-product organisation and closely allied is to motivate middle management. Fourth, it exemplifies a perennial problem of small and medium-sized businesses — the division of a family-owned company to outside control and management. Fifth, it provides insight into relations between National Enterprise Board and its subsidiaries.

Mr. Derek Alun-Jones, the year-old former head of British Oil's £200m industrial products division, moved into managing director's seat at Ferranti last December. He is out on his way to allay fears at the new management (and owners) will change the company to such an extent that it will no longer lean strongly towards research and development: "In a major way, research and development is the product we sell," he declares. But he does take issue with the notion that to work "at the cutting edge of technology" — a favorite phrase of Sebastian Ferranti, previously managing director and now chairman — it has to be unprofitable. Mr. Alun-Jones says Ferranti's traditional pride in its technology failed to push profitability, and some cases even marketing, to positions of secondary importance. He also claims that many of its losses were in fact old technologies, such as a ability for industrial relations.



Mr. Derek Alun-Jones, managing director of Ferranti (left), and a view of the company's command and control terminal in use at the Glasgow Police control room.



was difficult for them to be represented in the boardroom without a financial director, or at least a managing director with a strong financial background (Mr. Alun-Jones' experience qualifies him for this role, though he expects to appoint a finance director in the next few months).

Until about three years ago, the company was structured on a departmental basis. At one stage 21 of them were reporting direct to Sebastian de Ferranti, embracing an extremely wide range of products: computers, household electricity meters, inertial navigation systems, power transformers, weapons fuses and microelectronic circuits. Accounting, industrial relations, maintenance (which employed 600 people) and even a part of sales, were all centralised.

The only major exception to this pattern were the Scottish factories, which were all largely devoted to the same market of military avionics and which have been managed as a relatively separate unit for many years.

Starting in 1970, there was a gradual shift towards divisionalisation, culminating last year in the merger of the three computer-based groups into one group; there are now six divisions in the company as a whole. But it was only a few months before the 1974 crisis that many of the key functions began to be shifted from the centre to the field. The transfer of maintenance to the divisions has already cut some overheads by 25 per cent, while a week before the Board meeting, as a strong central organ to oversee the divisions.

Another innovation by Mr. Alun-Jones is the executive committee, consisting of five U.K. divisional managing directors, in addition to Mr. Alun-Jones, the technical director and the company secretary, and to which the finance director will be added. This means monthly, a week before the Board meeting, a profit derived from trading to be taxable as investment income? British tax legislation is rarely simple and sometimes appears to be based on a perverse logic. You may recall the answer published in the Finance and Family column on November 1 last year under the heading "Three classes of income," in which it was explained that income may fall within the definition of earned income set out in section 530 of the Income and Corporation Taxes Act 1970 or within the definition of investment income set out in section 32(3) of the Finance Act 1971, or may be excluded from both definitions. The profit from an isolated adventure in the nature of trade (such as that mentioned in the question to which you refer) may well fail to satisfy the definition of earned income and therefore fall within the definition of investment income, in the absence of specific exclusion from that second definition.

Cancelling a winding-up

If a private company has applied for members' voluntary liquidation, can the application be cancelled?

An application would have to be made to the court to stay the winding-up. It might be simpler to complete the winding-up and to form a new company.

No legal responsibility can be accepted by the Financial Times for the answers given in these columns. All inquiries will be answered by post as soon as possible.

promises a more rational approach to incentive schemes and the like.

Much of this decentralisation was under way before the arrival of Mr. Alun-Jones, but in the minds of his colleagues he has given it a greater overall direction and impetus, as well as adding certain aspects. One example is a revision in the method of capital applications, where everything used to come up to the centre; he has tightened the procedures where necessary, and decentralised Ferranti, however, is "excell-

ent in the case of the central Ferranti's main finance director, the emphasis is "problem areas," particularly on using Ferranti's existing transformers and electronic components. With hindsight, it is now obvious that the power personnel at the centre, Mr. Alun-Jones says it should only be division should have been sold, necessary to change attitudes, or should have diversified not managers themselves.

Several years ago, before running up £8.5m. of losses between 1970 and 1975. Similarly, Ferranti should have followed all its international semiconductor competitors into the Far East for the low-cost assembly of electronic components.

Urgent search

After a series of redundancies, talk of selling the transformer business has given way to an urgent search for diversification opportunities, but it is clear that this cannot bring a quick end to the years of losses. Whether the components division can return quickly to the black depends partly on how long it takes to resolve the future of the 300-employee assembly plant at Barrow; negotiations about its closure are continuing.

Short-term steps have been taken in other parts of the company, such as the streamlining of product lines and the closure of one of the smaller factories in the instrumentation division. But medium-term changes are also needed, if the whole company is to achieve a proper return on capital: Mr. Alun-Jones is aiming for 20 per cent, the rate achieved already by several divisions. Apart from

transformers, instrumentation

(especially meters) and electronic components are the main ones on the agenda. Joint ventures are one of the options in components, and talks have been under way with Plessey for some time.

But the resources of some of the more successful divisions could also be exploited more fully. This applies not only to

the NEB in large meetings, where Mr. Alun-Jones says that in future the company would not develop two types side by side.

(This was the result of the previous separation of the military and civil parts of the division.)

So long as the transformer division is a drain on the company's management and financial resources, Ferranti is bound to

become a more pressing shareholder when Lord Ryder enlarges his "electronics" team

remains to be seen. So far,

many of the contacts have con-

star performers.

65 PENSIONS and BENEFITS

What will have to be disclosed

BY ERIC SHORT

THE GOVERNMENT'S think-munications consultants to and unions the best means of providing benefit information and the Government could encourage such talks rather than impose its ideas on schemes. The Government is also very concerned that pension scheme members should be kept fully informed of the financial state of the underlying funds and even receive a general statement of investment policy. It even says that actuarial reports should be available to members on request.

The actuaries have to investigate the financial position of the fund and determine whether the value of the assets exceeds the present value of liabilities. Hence, his report on the solvency of the fund must be technical. On the other hand, all the member is really concerned with whether the fund is solvent or not. If it is not solvent, then the Occupational Pensions Board is going to be very interested in the actuary's report and will be taking action. So there will be little that the member can do.

Problem

The problem will lie in presenting the financial picture of the pension fund. If it takes the same form of a highly informative company report then only investment analysts will be able to interpret the accounts. On the other hand the information should be available to experts acting for the members' trade unions.

The answer is for an individual company to act with its advisers to find out which form suits its own employees — and consultants now undertake this task. Possibly a one-page summary is all that most members would require, but unions and staff associations could be given more detail in book form. The problem is likely to arise in describing investment performance, especially in times of a bear market.

Assets should never be considered, in isolation from the liabilities of a pension scheme. But the actual usually reports every three years except in the case of the very large funds. The consultants are still giving a lot of thought to the question of how to present fund performance which will not have members clamouring for the investment manager to be sacked.

Some companies are discussing with employees when the market falls.



HIGHLIGHTS OF ACCOUNTS (£) (*)

RAS ONLY, DOMESTIC AND FOREIGN BRANCH OFFICES

	1974	1975
120,975,856	Premium Income	162,428,063
13,381,126	Investment Income	16,590,027
58,532,251	Claims, Maturities and other Benefits paid	76,364,535
75,553,242	Insurance Reserves, Non-Life Accounts	95,669,587
157,409,944	Insurance Reserves, Life Accounts	202,753,773
1,120,271,833	Life Sums assured	1,519,470,450
6,297,147	Share Capital	6,940,930
22,477,907	General Reserves	38,571,068
855,253	Profit for the year	835,912

(*) The original Italian Life figures for 1974 and 1975 respectively have been converted into pounds sterling at the official exchange rates ruling at the end of each year, i.e., £ 1 = Lit. 1,524.5 at 31st December 1974 and £ 1 = Lit. 1,383.1 at 31st December 1975.

PREMIUM INCOME OF THE RAS GROUP (ITALY AND ABROAD)

SALES OF THE RAS GROUP

Premium income in 1975

(in £) (*)

	£ (millions)
RAS and L'ASSICURATRICE ITALIANA (in Italy and abroad)	285,961,305
Other Italian Group Companies	38,801,087
Foreign Group Companies	186,843,589
Total premiums	511,605,981

RAS Group Life Accounts, total Sums assured . . . £ 2,359,459,355

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WEDNESDAY, JULY 7, 1976

The duties of directors

Most people nowadays accept that a public company has duties held in common by its shareholders but also from other beyond that of making profits members of the Board. For the shareholders. The problem is that these responsibilities have not been clearly defined or agreed upon. The company which fails to fulfil its promise of the £100,000 compensation for the loss of his This is especially true if the consultancy agreement was not company, like Lonrho, disclosed.

In Denmark within the past few weeks Roche has come under price scrutiny, and in Germany another case in which Roche is involved is still going through the courts. In Belgium companies have been ordered to put prices back to last year's costs, sometimes as a result of Government measures — for example increased product safety regulations. Research costs are also rising, partly because of inflation and partly because the rate of discovery is slowing down, as the industry concentrates on the more intractable illnesses where breakthroughs are proving more elusive.

The EEC has similarly become involved, imposing a heavy fine, again on Roche, for what was deemed to be a breach of anti-trust rules, though an appeal may be lodged in this case.

The dilemma is that most countries want to have a strong pharmaceutical industry because it is a high added-value industry with jobs for highly skilled workers and the prospect of good exports. Also the industry is not heavily dependent on imported raw materials, is not energy intensive and does not produce environmental problems. Hence the importance attached by the Government to attracting new projects like those announced recently by the U.S. concern, Merck, Sharp and Dohme, and by Roussel-Uclaf, the French subsidiary of Hoechst. In Britain the Chemical Industry Economic Development Committee, in a recent report on chemical prospects 1975-85, pointed out that pharmaceuticals had been one of the major growth sectors within the industry in recent years and because of the characteristics already mentioned was well-suited to the U.K. market.

While this has been a reason for encouraging the industry, however, its growth has coincided with the spread of comprehensive medical care schemes around the world, and here the Government's interest is very often different. In the U.K. the drug companies sell the bulk of their product to a monopolistic State buyer, the National Health Service, which is under continual pressure to reduce its costs. But in other countries there are more examples described in the report.

Thirdly, there was a persistent tendency for Mr. Rowland, sup-

Reputation

In the U.S. the pressure for management changes has come from shareholders and directors, who have been concerned about the reputation of their companies, and from the Securities and Exchange Commission. The question which the Lonrho report raises for the U.K. is whether the exercise of the primary function, which is to provide an independent check on the performance of the chief executive.

Secondly, the widespread belief among members of the public that directors are in a position to use their companies for personal advantage will be given some support by the Lonrho report. The option arrangements in the Nyasaland mine in Rhodesia and the purchase of a London flat for Mr. Ball (for which there was "not the remotest justification") in the U.K. are two more clearly defined and more examples described in the report.

Thirdly, there was a persistent tendency for Mr. Rowland, sup-

porting by both the TUC and the CBI. So far as the TUC is concerned, the main thing is not against 8 per cent. Even before this formal recognition that business is picking up faster than expected, the recent White Paper on inflation had stated that investment has to take priority over any increase in other public or private spending terms at local level will undoubtedly increase. So far the country needs both to adopt as the CBI is concerned, the point is that the Government, despite its new recognition of the need for much greater profitability, has so far moved only a very small way in the necessary direction.

CBI attitude

That, presumably, is why both organisations are already looking forward to what will happen after the summer of next year. Some union leaders have said that another period of voluntary restraint is out of the question, but others have realised the risk of taking controls of suddenly at a time of buoyant activity and the Prime Minister has given a broad hint that Stage Two must be followed by a more flexible Stage Three. Since, in the eyes of the Government and the TUC, price control is necessary concomitant of wage restraint, it is not surprising to find that Mrs. Williams is assuming that price controls of some sort—though, she hopes, of a more flexible kind—will be with us for "a long time." It is considerably more surprising to find the new head of the CBI, Lord Watkinson, proclaiming that its members now accept the need for price control as the counterpart of wage control and suggesting that the CBI is ready to promise an increase in capital investment under certain conditions. Controls over any length of time distort the economy and investment depends on profits.

Profitability

He was careful to stress, it will be noticed, that if the Government is forced into expenditure cuts it will be because of the demands of the domestic economy rather than those of international bankers. Although the consideration of what cuts might be made is still at a very early stage—yesterday's Cabinet meeting was the first at which they were discussed—the Government will clearly be anxious to make its intentions known, at least in outline, well before the possibility arises of having

The international pharmaceutical industry has seen its profits under pressure. Rhys David reports.

Drug makers fear growing government intervention

OVER THE past few months the pharmaceutical industry has once again come under attack in a number of countries for charging excessive prices. Part of this may be the delayed backlash of the British Government's row with Roche, the Swiss-based concern, which was settled last year, but the trend towards increased intervention by governments is worrying all the manufacturers. This week the Association of the British Pharmaceutical Industry (ABPI) warned in its annual report that if profits went on failing, as they have done since 1967, the industry's ability to finance research, boost exports and do the other things expected of it would be in jeopardy.

In Denmark within the past few weeks Roche has come under price scrutiny, and in Germany another case in which Roche is involved is still going through the courts. In Belgium companies have been ordered to put prices back to last year's costs, sometimes as a result of August's measures, while in France the Economics Ministry has recently taken action to reduce the prices of some 250 widely-used medical products and has followed this with instructions to ten companies to cut back on anti-biotic prices.

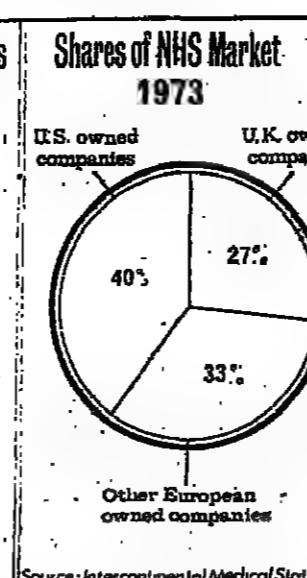
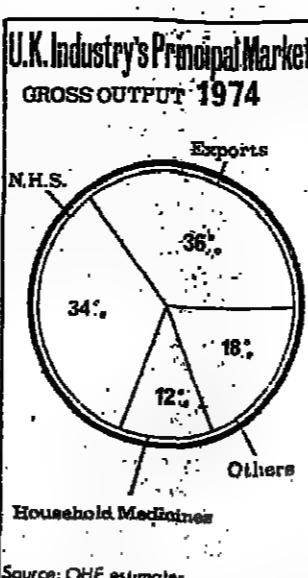
The EEC has similarly be-

come involved, imposing a heavy fine, again on Roche, for what was deemed to be a breach of anti-trust rules, though an appeal may be lodged in this case.

The dilemma is that most countries want to have a strong pharmaceutical industry because it is a high added-value industry with jobs for highly skilled workers and the prospect of good exports. Also the industry is not heavily dependent on imported raw materials, is not energy intensive and does not produce environmental problems. Hence the importance attached by the Government to attracting new projects like those announced recently by the U.S. concern, Merck, Sharp and Dohme, and by Roussel-Uclaf, the French subsidiary of Hoechst. In Britain the Chemical Industry Economic Development Committee, in a recent report on chemical prospects 1975-85, pointed out that pharmaceuticals had been one of the major growth sectors within the industry in recent years and because of the characteristics already mentioned was well-suited to the U.K. market.

While this has been a reason for encouraging the industry, however, its growth has coincided with the spread of comprehensive medical care schemes around the world, and here the Government's interest is very often different. In the U.K. the drug companies sell the bulk of their product to a monopolistic State buyer, the National Health Service, which is under continual pressure to reduce its costs. But in other countries there are more examples described in the report.

Thirdly, there was a persistent



overnment incentives, and major names such as Merck, Schering-Plough, Warner-Lambert, Smith-Kline, Squibb, Pfizer, Eli Lilly, and Syntex currently have Irish schemes in hand.

Yet although the Labour Party document has introduced a new element of uncertainty, the present Government is some of its actions is showing awareness of the need to support the industry, in particular its export performance. The industry last year had total sales abroad of £373m.—a higher figure than sales to the NHS—with imports amounting to £27m., but a threat to this performance has arisen partly as a result of the pressure constantly exerted on its U.K. prices.

In looking for cuts in drug prices, overseas Governments have begun to use the much lower prices in the U.K. as a benchmark, and to ask U.K. exporters why products should cost more in their markets than in Britain. One example of the confusion being caused by widely-varying prices in different countries was a recent case in the Netherlands involving the distributor Centrafarm. The company found it could buy tranquillisers in the U.K. very cheaply and its right to do so and undercut their manufacturer Roche, which was supply-

ing from Switzerland, has been upheld in the European Court. The decision, unless reversed, may also have major implications for the free distribution of drugs in the EEC. Though in this case the U.K. has benefited, in other instances distributors could undercut our exports by buying over here at British prices.

Partly to correct the export price problem and to counteract inflation, the industry was

given when discussions on over patent protection.

The industry's promotional Section 41 of the Patent Act, the industry's promotional expenditure — another major the Government can afford — another major area of criticism — are concluded. Licences to rival companies

The expenditure on research products patented goods, and promotion has been result according to the in

roughly in balance in recent years. Both have represented favour of copying, and around 12 per cent of U.K. courage investment in the sales, though the proportion by foreign companies who has been declining. One of the choose locations with a

nationalisation would make it more difficult to alter this proportion commanded several year

the repeal of Section 41.

The Government's reply is that it is not worth conducting more research if firms are put on

communicating information about discoveries, and that, fur

thermore, the level of U.K. promotional expenditure is already

substantially below that of most other countries.

But although this argument has had little effect on the critics there is evidence that the Government's earlier calls for a 35-50 per cent reduction will continue to make a substantial contribution not only to the British economy but to health as well. But it feels there must be recognition that it operates in an international context.

The industry remains determined that providing the conditions in which it operates is able the U.K. drug sector to continue to make a substantial contribution not only to the British economy but to health as well. But it feels there must be recognition that it operates in an international context.

Some recent signs are when new proposals are put forward as expected shortly by the Government, there will be a standing developing the manufacturers or the Government's formula allowing some magazine advertising to be classed as non-promotional. Thus, part of the reduction in promotional spending could be cosmetic.

The industry is hoping that Labour Party document resolution of this dispute can whether it is influenced by a settlement more moderate proposal of its long-standing grievances forward by the Chemicals

INDUSTRY OUTPUT INDICES

1970=100

	All manufacturing industry	All chemical industry	Pharmaceutical chemicals and preparation
1968	96	90	77
1969	99	95	89
1970	100	100	100
1971	100	102	107
1972	102	108	106
1973	111	122	125
1974	108	128	134

% growth rate per annum
All manufacturing industry
Chemicals
Pharmaceuticals

Source: Department of Industry

ties some overseas companies rise of some 26 per cent. In sales to the NHS has fallen, nevertheless, from 27 per cent American capital coming to in 1967 to only 15 per cent. Europe is now going to Ireland last year—not nearly enough. New projects valued around \$200m. have been announced for Ireland over the past three years, partly encouraged by very generous Gov-

ernment's attitude will also,



"They're so used to rainy days it's never occurred to them before to save water."

would come from windfall profits as a result of exchange rate fluctuations.

At his complete ease in a suite at Claridges yesterday he gave the impression that he didn't have a care in the world.

Brown greens.

As the drought worsens, the first face a change of life-style may be Britain's 2.2m. golfers, for the putting surfaces of England have a prodigious thirst.

On the other hand an outright ban on watering golf courses could ruin some of them for years, a problem at present exercising the nimble brain of Hugh Stovin whose company, Alphagreen, runs five golf courses.

The one that is most forecast would be exceeded and threatened at present is the £2m. would be nearer the Cold Ashby Golf Club near Crick, in Northamptonshire, that at least a quarter of that dry-as-a-thistle territory of

Better-off blues

Still with sport, the Varsity Rugby match is to have a sponsor for at least the next three years, and probably longer. C. T. Bowring, the insurance group, is to put up £10,000 a year which the Rugby Union will then split between the Oxford and Cambridge University clubs. Grateful as the varieties will be, I suspect they might prefer some of the ex-players who now work for Bowring-Barry John for one.

"At the same time it is a well-known statistic that every man, woman and child in this country uses 40 gallons domestically per day, so what we may have to do at Cold Ashby is ask our 600 members to forego their showers. In this weather they just stay under the tap."

"We reckon they are using 15-20 gallons per shower. For a golf course with an average of 1,000 playing rounds a week, that is 20,000 gallons, or half what is needed to keep the golf course alive. Our members may have to make a simple choice: go without a shower or go without their golf."

Alphagreen's other courses are at Carshalton, Orpington, Edenbridge in Kent, and St Albans. Stovin says that they cater for the popular end of the market. "For Heaven's sake don't say the bottom end. The notion that golf is still the preserve of the middle classes is a myth. After fishing it is the second biggest participant sport there is. We've got 60 London dockers as members at Orpington."

Stovin first went into golf ownership when he realised that the return, per acre, could be as much as ten times greater than that from farming—he used to farm 350

acres from which one of his courses had been fashioned. His company is now turning over around £500,000 a year and is planning to branch out into golf-course design, construction and finance.

The one that is most forecast would be exceeded and threatened at present is the £2m. would be nearer the Cold Ashby Golf Club near Crick, in Northamptonshire, that at least a quarter of that dry-as-a-thistle territory of

and finance.

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Bordeaux has recovered from the scandal of adulterated wine, but Rupert Cornwell finds that the structural problems remain

Why old claret will need new bottles

IS A quiet month in the trade is over. Most of the big wine are leaving on holiday. The trade's eyes are being fixed on the coming vintage, made or broken weather from August to September. When the upheavals began in 1970, Bordeaux wines after a decade of stagnation were under-priced against their main competitors. That year's vintage was good and brought a flood of buying. The 1971 was inferior and interest grew. Twelve months later clarets had become the summer heat. The hottest thing since California gold in 1849. No matter what the harvest will be, the vintage was nothing to speak of; everyone believed that it would be great, but heavy rains could spoil everything.

For the moment, the side stands parched and the speculation which kept the world's own wines in the head between 1972 and 1974 1,000 years ago, truth though is rather t. Only now, almost two after the trial which saw his cousins, Lionel and the convicted of fraud, are the sequences of that tumultuous unfolding. The itself was but the beginning of a sequence of beginning with the disappearance that doubled of ordinary Bordeaux auction control over two years. It was followed by a plentiful harvest in the world wide into and recession.

reputation of Bordeaux has been repaired, and is booming, helped along to normal prices. What happened has been to destroy the structure of wine economy of ix, and the shape of the v is changing rapidly, no continues as before, unchallenged rule of the

Wreckage

From the peak of Frs 4,000 (about £75) for a 96-hectolitre bottle cask, the price fell to near Frs 1,000. Everyone was hurt: the consumer by the rocketing prices which, as in their own case, came down much more slowly than they went up. The grower who after a brief spell as Midas found prices quickly back below him, breaking point of Frs 1,700. But no one suffered a greater blow to pride and pocket than the negotiator. "The unbearable greed of Bordeaux," one of them laments today surveying the wreckage.

And wreckage it is. The may be too gloomy. But the kept out of the market in the most famous wines in the world, trend is unmistakable. Some foresee mergers, perhaps prompted by the Government, to create groupings of Bordeaux wine market to an inverted pyramid. For the outside world Bordeaux means the turnover of Frs 150m. judged, the minimum for security. The biggest to-day is Bass Charrington which wants to get rid of its trading subsidiary, Lichine. And Bass, which also owns the second classed Margaux château of Lascombes, is precisely one of those multi-nationals everyone thought could and would ride out the storm. In the general shake-out a number of château themselves are reportedly for sale as well.

So what is to happen? "Changes are certain soon," says M. Bernard Ginestet of the celebrated Maison de négoce that bears his name. "But Bordeaux has been extremely conservative, so the change will be all the more abrupt. We shall have a stable situation, only when we have just 10 big firms instead of 400 odd." To-day, M. Ginestet, reportedly in trouble and said to be contemplating the unpleasant prospect of selling Château Margaux, the first growth that has been in his family for four generations, moving to the merchants which



Harvesting grapes in the claret country.

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economic groupings, to tackle the structural problems of the "Wine isn't steel or another white wine side, and sort out commodity," they say. "In any case it's too late." In fact though château which simply aren't the CIVB claims that the merchants except on bottle labels. These may not be what resistance there is really comes from the cooperatives, which have devised their own systems. The biggest unknown is the Government, which in the past has confined its attention to making sure the best château stay French. Indeed, the future of Margaux may in the end lie with the Agricultural Ministry without whose permission the reported bid by National Distillers of the U.S. could not go through. Local gossip says that it is for £5-£7m. Should it go through, three of the five Premiers grand crus would be foreign-owned — Latour (S. Pearson) and Hautbrion (the American Dillon family) being the others.

"The Agriculture Ministry has never had a policy," says one expert—and looking at the mess in the Midi, and the gathering troubles in the Cognac brandy region, it is hard to disagree. But there are signs of a change of heart, with the support given to the buffer stock scheme under the impulse of the CIVB.

M. Jauffret, who has threatened resignation if he fails in his way, has bold ideas still, including an annual conference of wine journalists in Bordeaux to give their suggestion. Bordeaux being Bordeaux, change will be slow, but such an innovation might do more than anything to sweep away the old hidebound atmosphere, so redolent of Mauriac, and of the snobbish owner who asked the name of the flowers surrounding his château replied: "I don't know. Mais en Angleterre on les appelle begonias."

Letters to the Editor

A European Court

Mr. J. Cunningham.

As one who has ventured to print some of the contents of the European German's article in your may I add my welcome to June 30 to those letters from Wibberley and Pro-Duhnenhoff? (July 5 and

one extent, the 11 members of the Court are attempting this task. Under Article 11, the European Court can refer to the European Commission the reference does not go all the way up through national appeal procedure in the European Court, eans that the Court is he detailed exploration of relevant facts and factors he appeal stages permit, the questions referred, arising from specific end to be framed in a way, more as hypotheticals. Again, this leads to the inference of specific, fully facts. (The English have set their faces attempting to litigate these questions.)

ers of the European Court cannot be expected to be in the same position as the European Court, the relevant facts and factors policy and laws relating to matters. For example, in referring to the Court view that the "specific of a patent is 'inventive' exclusive right to utilise

tion with a view to the future and first putting circulation of industrial (1974 2 C.M.L.R. page 10) statement is not true ds the United Kingdom, apparently, Dutch patent

as the time has come for

eration of the Article 177

Cunningham, E.C. 4.

converted to

mingham

Mr. Scott.

I read in your feature

Birmingham (July 5) that

national Exhibition Centre

to have a respite during

the holiday months of July

just

seems to be a grand

way to divert incoming

trade and the road traffic

generated from London to Birmingham. At the

ere is ample space for

coaches and hire cars

air and motorway connec-

tions to many points

are hotels for weary

and early departures

a major tourist Mecca

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Lord, Exeter.

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he Managing Director,

H. Factors

Mr. Darg's letter (July 1)

many questions record-

ing it is hard to know

to begin. I will try to

correct the views expressed, which in my opinion are mis-taken.

In introducing greater professionalism into the credit control process the factor is working to reduce the average period of credit taken and protect the debtor item. Why does Mr. Darg state: "factoring ... ought to be (necessary) ... when overdues debts are eventually subject to statutory interest; after, say, 30 days?"

I am sure that the factor is right in his belief that debts should be paid as soon as possible. Many clients take little or no payment against debts prior to settlement. They are paying for the factoring service. I am sure this is true for other major factoring houses in the U.K.

Until we can get the dialogue started between all the interested organisation in respect of overdue debts with a view to a drastic reduction in the ratio of creditors to debtors we shall stagnate production-wise and inflate money-wise. That is why the Law Commission's Working Paper No. 66 is so important with its recommendations to adopt statutory interest charges after an account has not been paid for, say, 30 days. That is why, as Mr. Darg says, the professional organisation representing all management disciplines should get together and grasp the nettle. For heaven's sake, let's get the money moving.

M. Needham (Mrs.) President, Scottish Housewives' Association, Dumfries, Dumfriesshire, Cumbria.

Wimbledon in decline

From Mr. P. Easton.

Sir—Your Wimbledon tennis round-up (July 5) offered the tropical weather as the reason for the drop in the number of visitors. Personally I believe it is largely due to declining standards, which mean that for

most spectators, slapping cans used to "pay cash on the nail," however, the problems never arose. In a sense the creation of our present methods of doing business is its own cross.

Until we can get the dialogue started between all the interested organisation in respect of overdue debts with a view to a drastic reduction in the ratio of creditors to debtors we shall stagnate production-wise and inflate money-wise. That is why the Law Commission's Working Paper No. 66 is so important with its recommendations to adopt statutory interest charges after an account has not been paid for, say, 30 days. That is why, as Mr. Darg says, the professional organisation representing all management disciplines should get together and grasp the nettle. For heaven's sake, let's get the money moving.

M. Needham (Mrs.) President, Scottish Housewives' Association, Dumfries, Dumfriesshire, Cumbria.

Get the money moving

From the Director-General, The Institution of Buyers, 26-48, Wellesley Road, Croydon.

Sir—How right your correspondent M. A. Darg is regarding overdue debts and inflation (July 1).

Any act of business which, in effect, gives rise to a loss of buying power is bad in itself. If that loss is compounded by the necessity of borrowing money (at high interest rates) in order to try to restore some degree of that buying power to use.

Both Mr. Darg and Mr. Forman (June 23) must be well aware that practically every company which buys, also sells. If it cannot borrow more money it will, in fact, Peter and Paul in its credit terms with other suppliers. My institution is only too well aware that this is happening and knows of many members whose companies use factoring as a means of ensuring better liquidity. When people

Managers and unions

From The Executive Secretary, Association of Professional Scientists and Technologists.

Sir.—The British Institute of Management's attitude to the "closed shop" issue has provoked sharp criticism from Mr. P. Abrahams in his letter of July 2. This lack of policy by the BIM on this important issue may arise from a belief that somehow managers are excluded from the effects of recent legislation and that members of BIM would not be included in union claims for bargaining rights or closed shops.

The realities of the situation are quite different and demand positive action from the BIM if it is to retain credibility as a professional institute for managers. In particular, a definite policy of whether or not managers should develop separate bargaining arrangements with their companies is called for. If so, the BIM should fulfil its obligations to the profession and advise managers what form such arrangements should take in order to have the full protection of recent legislation.

M. Gillibrand, 14, Harley Street, W.I.

Tangled in the Isles

From The Acting Secretary, Society for Individual Freedom

Sir.—In his droll attempt to portray the tangle of measuring units A. D. Denton (July 3) proves the point we raised, namely, that metric units foisted on the domestic markets of this country would but serve to further confuse and harass the public.

There is no bar to those sections of industry and science which find metric units useful to them. Our plea is for Imperial units to remain in the domestic markets of Britain. That in no way interferes with foreign trading; it would save costly changing of machinery, and most importantly it would arrest the demoralising effect of constant changes to the framework of daily life.

Despite Mr. Denton's "dram" is the measure that fell from shopping use generations ago because it was too small to be useful.

To impose on us a weight half that size (the gram) to weigh onions, fish, meat, etc., is indefensible and inept.

But Mr. Taylor (July 2) is another who drags on the subject of metric and bluster, suggesting that all Britain's ills arise from our units

GENERAL

National Economic Development Council meets under chairmanship of Prime Minister to consider Government's industrial strategy.

OFFSHORE ENERGY TECHNOLOGY

Joint strategy for offshore oil

and gas research and development

Result of Liberal Party leadership poll.

National Union of Mineworkers' conference.

CBT Smaller Firms Council

meets.

Financial Times two-day conference Outlook for Commodity

ends Royal Lancaster Hotel, W.C. 2.

European and Japanese shipowners' mission ends four-day visit to Leningrad.

PARLIAMENTARY BUSINESS

House of Commons: End of two-day debate on pay and prices.

Commons Select Committee

Nationalised Industries (Sub-Committee B). Subject: British Steel Corporation. Witnesses:

TUC Steel Committee. Expenditure (Environment Sub-Committee). Subject: Planning Procedures. Witness: British Steel Federation. Committee on Disputed Pay Bills: Foyle and Londonderry College Bill (Lords) and Yorkshire Water Authority (River Derwent) Bill (Lords).

F.C. Construction, Derby, 12.

Foster Bros. Clothing, Solihull, 12.

Gough Bros., Great Eastern Hotel, Birkdale.

COMPANY RESULTS

Associated Newspapers Group

(full year). Rothmans International (full year). Scottish and Newcastle Breweries (full year).

John Waddington (full year).

COMPANY MEETINGS

Alliance Investment, 1-2

Laurence Pountney Hill, E.C. 2.

Ash Spinning, Shaw, 10.30.

Dunlop, 12, Marks and Spencer, W.C. 1.

Imperial Chemical Industries, J.C. 1.

John Waddington, 11.30.

McDonald, 12, Shellshark Price, Glasgow, 11.30.

Whiteley (B.S. & W.), Otley, West Yorks, 11.

MUSIC

COMPANY NEWS + COMMENT

Sharp rise for Trident TV in first half

TAXABLE profit of Trident Television more than doubled from £11.3m. to £22.35m. in the six months ended March 31, 1976. For the previous full years the figure was £0.28m. less at £2.05m. after deducting an Exchequer levy of £2.8m.

The new chairman, Mr. G. E. Ward Thomas, reports that the increase in television advertising revenue which began last Autumn shows every sign of continuing for the remainder of the current year—he anticipates that the first half advance will be maintained for the second half and dividend total will be the maximum allowed.

The net interim payment is raised from 6.63p to 7.07p per 10p share—last year's total was 2.11p.

Operating costs have been effectively controlled and contained below the present rate of inflation, and contributed to the improved results.

A strong revenue position is enabling more money to be devoted to programme expenditure says the chairman. Yorkshire Television and Tyne Tees Television have increased the number of programmes for the national network.

Mr. Thomas says that the non-television activities continued to develop with growth in Watts and Corry and the Scarborough Leisure Park.

On the Australian subsidiary, he reports healthy growth in television rentals but the economic uncertainties have resulted in disappointing retail sales and that the company would see an overall loss there for the year. It had recently moved into a situation in which it is breaking even on a day-to-day basis—and he confirms that Australia will make a "worthwhile contribution" to Trident profit in 1977.

Pre-Tax Profits

Year	1975	1976
Gross turnover	£21.3m.	£22.35m.
Profit before tax	£2.35	£1.28
Television contracting	£1.25	£1.29
Other activities	£1.05	£1.05
Attributable	£1.03	£0.85
Non-television contracting	£0.95	£0.95
Australia	£0.31	£0.31
Other activities	£0.04	£0.04
Total	£10.43p	£10.70p

See Lex

£0.62m. profit for Pergamon Press

Pergamon Press, a private company controlled by the family interest of chairman Mr. Robert Maxwell since February 1974, reports a pre-tax profit of £619,000 for 1975 compared with £243,000 for the 15 months to December 31, 1974, on turnover of £1.3m. for the year.

There is no tax charge this year—the company has £2m. of U.K. tax losses to carry forward—and the accumulated deficit has been reduced to £12m.

No dividend is proposed and earnings per share are given as 4.3p against 3.4p for the previous accounting period.

Unaudited management accounts for the first five months trading show a profit of £750,000 and Mr. Maxwell expects profits this year to be in the region of £1.5m. about a quarter of which may be due to foreign currency gains following a switch in dollar invoicing—exports in 1975 amounted to £63m.

The accounts show that managing director of Pergamon

HIGHLIGHTS

Lex devotes the bulk of its column to the Department of Trade report on Lourhe. Elsewhere, first-half profits at Trident are well up thanks to the strength in TV Contracting and a good year is forecast. The annual report from 600 Group shows the group to be making good progress with recovery on the steel and scrap side. A recovery at Macpherson this time in margins, has led to substantial increase in first-half profits but at Gough Cooper there is a 21 per cent pre-tax shortfall although the second half should see an increase in volume sales thanks to a bigger move into contract house building. Bristol Evening Post cheered the market with a strong second-half recovery reflecting higher cover charges and advertising rates while Braby Leslie is raising 20.9m. by way of a rights issue on the back of a 42 per cent jump in profits.

Maxwell Scientific International Walker Securities, resigned in (Distribution Services), in which May, has asked the Department of Mr. Maxwell has an interest, to Trade to investigate the affairs of Pergamon with Mr. of Insurance General and Mort Maxwell's services for an annual fee of £100,000 for a period of 14 years.

Pergamon had cash balances of £1.3m. at December 31; since the year-end it has paid £10.000 towards the outstanding £100,000 in IGMI arising from investments made between December 1975 to March of this year, provision for which has been made in the group's last accounts.

The statement, issued yesterday, goes to say that "in the absence of certain facts in relation to the management of IGMI and certain associated companies, Lamont has been advised that it should seek an enquiry by the Department."

London and European Securities, which Mr. Buckley also left in May after a six-month stay as director, was transferred to the hands of IGMI. Mr. John Gallagher, managing director of L & E, confirmed yesterday that "a material proportion" of its £500,000 investment losses, which were announced at the annual meeting in May, could be attributed to its stake in IGMI.

At the time, L & E said that certain investments made at Mr. Buckley's recommendation "have been unprofitable."

It is not clear whether L & E itself is now being run by Mr. Buckley or his associates.

Mr. Buckley refused to comment on "Lamont's" statement or the affairs of IGMI last night.

Comment

The first half performance by Donald Macpherson (profits up 156 per cent on a 34 per cent rise in turnover) is due to recovery in margins and strong volume growth in decorative paints. Aggressive promotion as well as advertising by Woolworth (which accounts for about a quarter of sales in this sector) helped increase market share by around the 5 per cent level of the last five years to near 13 per cent. This improved volume as more stable materials, labour costs, boosted margins. The better trend is continuing in the second half, which should also see a boost from the market for exterior decorations after a dip.

The directors say that the major part of the reduction, aggregating to at least £100,000 written off to revenue, arose from promotional and development expenditure.

The final dividend is 1.836p net per 10p share lifting the total from 1.849p to the maximum permitted 2.049p.

Mr. S. D. Eek and various interests of his family have

New product costs hit Copydex

After a marginal increase from £148,000 to £141,757 in the first half, profits of adhesives manufacturers Copydex fell from £220,344 to £192,790 in 1975 subject to tax of £22,463 compared with £176,833.

The directors say that the major part of the reduction, aggregating to at least £100,000 written off to revenue, arose from promotional and development expenditure.

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Charringtons: a pattern of success

Points from the statement by Mr R C Hall, Chairman.

The year's profits after taxation were £157,000 better than the previous year, and the Board recommends a final dividend of 1.86p, making a total of 2.86p, a 10% increase on last year, and the ninth consecutive increase.

Although the turnover of our Solid Fuel company increased by £1.4m, this was caused entirely by inflation and conceals a reduction — considerably below the national average — in tonnage delivered. This division produced record profits for the year.

The increase in turnover for our Fuel Oil Company also arose from inflation. There was a 1% reduction in tonnage delivered, compared with 14% nationally. The management are to be congratulated on producing profits £1.1m. better than the previous year.

Our Vehicle Division made a good recovery during the year with an improvement of some £300,000 in trading profits.

The profits of Rymp Ltd., builders' merchants, were almost identical with those for the previous year, but on turnover some 20% higher.

Our Transport & Warehousing companies produced profits slightly in excess of last year, and our Dundee operations continued to prosper, but the

withdrawal of more passenger ships from Southampton has adversely affected our Ships Stores trade.

A dramatic drop in wool prices was responsible for the reduction of £1.4m. in the profits of the Falkland Islands Company. However, we confidently look for an appreciable recovery in profits this year.

Mr R C Hall, Chairman.

Sales to external customers 1976 £ thousands 1975 £ thousands

Profit before tax 3,341 2,989

Profit after tax 1,592 1,435

Dividends per share Interim 1.00p 0.70p
Proposed Final 1.86p 1.90p
Earnings per share 4.25p 3.83p

**Charrington,
Gardner, Locket
& Co Ltd**

If you would like a copy of the Report and Accounts please write to
The Secretary, Charrington's House, Bishop's Stortford, Herts.

Tunnel reports: "A difficult but momentous year"

Salient points from the Annual Report & Accounts:

- return on capital increased from 11.7% to 17.1%
- Group's improved performance mainly derived from trading profits which are 81% up on 1975
- liquidity even stronger with inflow of £4.847m
- cement operations profile much more competitive
- encouraging performance from associated companies in difficult economic conditions both at home and abroad
- expansion of investment in Australia, secured at minimal extra cost, ensuring better growth prospects
- maximum permitted dividend recommended, three times covered*

	1976	1975
Group turnover	£49,859,000	£44,125,000
Profit before taxation	£5,274,000	£4,121,000
Profit after taxation*	£3,271,000	£2,143,000
Earnings per share*	27.7p	17.9p
Dividend per share	8.8632p	8.1357p

(*before extraordinary items)

The 55th Annual General Meeting of the Company will be held in London on 29th July 1976.

Copies of the 1975 Report & Accounts may be obtained from: The Secretary, Tunnel Holdings Ltd., 16 Old Queen Street, London SW1H 9ET.

Mr J D Birkin, Chairman of Tunnel Holdings Ltd., said in his review of the year ended 28 March 1975:

"We have experienced a difficult but momentous year. The Group's highest pre-tax result to date of £6,274,000 (1975 £4,121,000) must be viewed against the complex background of the national economy and some unusual and difficult internal events."

The most significant of several important developments was the rationalisation of our West Thurrock clinker manufacturing operation.

Plans for the re-structuring of the Group management organisation were vigorously progressed. Decentralisation has taken place and the individual locations are now being established as autonomous profit centres. The resulting re-deployment of senior management means that considerable experience, expertise and drive can now concentrate on the pursuit of projects to secure sensible related expansion."

"We have started the current year on a much improved base. The Group's solidity is underlined by the considerable increase in trading profit and the strength of the balance sheet."

Although the state of the national economy will inhibit us from capitalising to the full on the Group's stability and strength, solid foundations have been laid which should ensure more consistent levels of profitability in the future."

**TUNNEL
HOLDINGS
LIMITED**

MINING NEWS

Cornwall's tin is important

BY KENNETH PARKER, MINING EDITOR

FOR THOSE who tend to regard Cornwall's tin mining industry as something of a quaint relic of past greatness it may come as an eye-opener to learn that last year the Duchy's mines produced 3,330 tonnes of tin, or 26 per cent of Britain's tin requirements, plus 3,082 tonnes of copper and 3,082 tonnes of zinc.

The value of these products was some £12m, a useful contribution to the U.K. balance of payments which could be more important this year against the background of a soaring tin price which is now over £4,700 per tonne compared with the 1975 average of £3,000 per tonne.

Furthermore the mines paid out some £17m in wages and local charges last year and provided 1,620 jobs in an area short of employment.

Over the years the Geevor mine, near St Just, has produced copper as a by-product but last year Cornwall's output of copper and zinc, as well as tin, was given a boost by the Consolidated Gold Fields group's new Wheal Jane mine which lies some three miles south-west of Truro. The three metals are also likely to be produced at the neighbouring Mount Wellington property which is now starting up.

The Cornish Mining Development Association's chairman, Mr John Thomson, stresses in the association's annual report that Cornwall's metal production could be expanded considerably if Parliament would press ahead with the necessary mineral rights legislation.

This is urgently needed to remove the difficulties encountered by mining companies when trying to obtain the rights to prospect and mine. Perhaps the soaring price of imported tin may at last stimulate some action on this score.

PEABODY STILL UNRESOLVED

The saga of the divestiture of Peabody Coal by America's Kennecott Copper following a U.S. Federal Trade Commission order well over a year ago continues and still seems to be some way from conclusion. Latest news is that Kennecott has received a bid offer from Utilities Group which was a consortium composed of several private electric utilities and Martin Marietta Corporation.

Discussions are understood to be continuing with two other prospective purchasers, however.

These are Energy Resources Cooperative, which is a group of rural electric generating and transmission companies, and a consortium headed by America's Novacorp Mining, Macmillan, Australia's Broken Hill Proprietary hopes to acquire all of Peabody's Australian operations.

Kennecott is also studying a plan which would provide for a tax-free distribution of 30 per cent of Peabody's shares to Kennecott holders and the sale of the balance with a private purchaser acceptable to the Federal Trade Commission.

ROUND-UP

South Africa's Witbank Consolidated Coal Mines "is nicely poised" to take advantage of the republic's recent 30 per cent increase in the permitted price for domestic coal sales. The chairman, Mr Anthony Lee, says that Witbank has sold a great deal more coal than was anticipated in October when the last annual report was published.

In order to effect a saving of about £10 million to R2.50 (£1.50) per R10,000 on its share premium account, K.R.C. (R30m), Western Areas is to eliminate the share premium account and transfer its content to a non-distributable reserve account which will not attract the duty.

Rhodesia's mining output had a record value in May of \$18.19m. (£1.7m.). In the first five months of this year the mineral value, boosted by higher metal prices and increased production, has risen 40 per cent and seems well

on course for a further 20% increase.

Lead concentrate (tonnes) 41,101 61,954
Lead (tonnes) 36,239 50,357
Zinc (grammes) 12,781 17,253
Zinc (per cent) 11.3 11.4

Twelve weeks to
19.6.76
10,378 11,675
Lead (per cent) 11.3 11.4
Silver (grammes) 6,612 7,282
Silver (per cent) 11.3 11.4

NETT KONG TIN—June Output of

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Electronic Rentals doing well so far

its for the first two months of the current year at Electronic Rentals Group are running ahead of forecast, the chairman, Mr. M. J. Tolley, tells holders.

January Mr. Fry indicated pre-tax profit for 1975/76 to be a record £16m, provided there were no adverse changes in conditions.

known pre-tax profit for the year ended March 31, 1976 declined by 16.5% to £5.38m, after exceptional debits totalling £1.65m. m. credits — the chairman said while there will be further exceptional items in the current year they are all non-recurring. Before exceptional profit was up by 24 per cent.

During the past few months a greatly increased volume of business has been written and the Board believes that the current year will reflect the benefits of its forward planning.

Downturn for Tex Abrasives

FOR THE year ended March 31, 1976, profit of Tex Abrasives fell from £340,220 to £281,760, with the second half producing £150,083 (£159,331).

At the half-way stage the directors were hoping that the year's profit would not be very much lower than 1974/75.

Turnover rose 10.8m. to £5.73m. (£6.32m. net) and net profit after tax and dividends was £153,245 (£161,987). The dividend is again 2.374p net per 10p share with a final of 2.00p/5p.

Glass Glover tops £100,000 halfway

Turnover of Glass Glover Group improved from £5.39m. to £7.61m. in the six months ended March 31, 1976 and pre-tax profit was

up almost 50 per cent. to £100,219. For the year ended September 30, 1975 profit increased by 25 per cent. to £201,509.

The chairman, Mr. H. Glass, states that while the company continues to maintain a similar rate of growth in the second half, he confidently expects these results to exceed those of the corresponding period last year. He looks forward to steady profits growth in the months and years ahead.

Stated earnings are 3.8052p (0.4535p) per 10p share and the interim dividend is raised from 0.1988p to 0.2165p net—the previous year's total was 0.67363p, adjusted for the one-for-one scrip issue.

The directors propose to pay the maximum permitted final.

The company operates as food distributors and importers of fresh fruit and vegetables.

Mr. Glass reports that during the first half there was continuing strong demand in the sectors of the group's activities.

The impact of the unique imported potato situation has only marginally benefited the figures, as it continued to be company policy to avoid the risks associated with such speculative ventures. Accordingly, it would be fair to attribute the improved performance to the successful implementation of declared trading policy.

	6 months	1975-76
Turnover	£1,023,130	£,381,500
Trading profit	£4,380	£5,005
Interest	£4,326	£7,704
After tax before tax	£1,353,245	£1,61,987
Taxation	£4,706	£9,159
Net profit	£1,353,245	£1,61,987
Interim dividend	2.374p	2.00p/5p
EPS after tax and loan interest	15.102	11.637

£0.4535p net per 10p share with a final of 2.00p/5p.

Turnover of Davenport Knitwear

Profits of Davenport Knitwear

show a slight improvement from £117,160 to £227,248 in 1975. The dividend is raised from 2.34p to 2.374p net per 10p share.

After tax £180,073 (£165,946) net profits was £147,168 (£151,214).

In the circumstances, our trading profit of £13,852,000 and profit after taxation of £5,297,000, although less than the record results of the previous year must be considered reasonably satisfactory.

In current money values, a trading profit sufficient

to keep pace with inflation and provide for

investment, including expansion, would need to be at least £20,000,000. As a result of previous action, our United Kingdom capacity at the present time is already adequate and up-to-date and, unless the national economy is so organised as to permit the earning of profits of the necessary magnitude, it would be unwise to undertake large scale investment for the future.

In the United Kingdom, aggravating the fall in

demand, results were further depressed by the inflexibility of the operation of the Price Code with its productivity deduction clause and the long delays between incurring cost increases and price recovery. While the effects of this may now be alleviated, its continued operation in the long term of engineering products is completely unrealistic.

Activity and profit were reduced in Europe,

particularly France and Germany, where they reflected the low engineering activity but this was offset by improvements in some other countries so that in total overseas profit was only slightly less than the previous year.

Our finances are in very good shape, thanks to tight control of stocks and cash and the proceeds of the rights issue last July.

PERSONNEL

During the year, everyone faced severe problems, inflation, high taxation, some short-time working

ROME ALTA MODA

19-23 July, 1976

The Italian High Fashion Collections
Autumn-Winter 1976/77."

Reserved for Buyers and International Press

Participating Fashion Houses:

Balestra, Bikini, Brignoli, Capucci, Centinardi, Di Lazzaro, Fabiani, Fendi, Franco, Galitzine, Gregoriana, Lancetti, André Laug, Martier, Delchiorri, Melegari e Costa, Mila Schön, Naldoni, Ignibene Zendman, Pellegrini, Ripa, Riva, Sanorenzo, Sarli, Soldano, Tita Rossi, Tivoli, Tiziani, Valentino, Zingone, ala Gritti—Grand Hotel: The Europe Group Leather Goods Selection

ANERIA NAZIONALE DELL'ALTA MODA ITALIANA

Piazza Aracoeli—00186 ROME (Italy)—Tel. 6794390-6794591

In collaboration with:
ENTRO ROMANO ALTA MODA ITALIANA (Rome)

The year's results

Our television set business in the United Kingdom produced a marginal improvement in profit in spite of conditions discouraging growth. An intensive drive to reduce costs was relentlessly maintained throughout the year.

Outstanding results were achieved by the Redifusion companies, which contributed over 20% of the total Redifusion profits.

Operations abroad are still overshadowed by the losses incurred in establishing a new television station in Hong Kong.

Our interest charge shows a welcome reduction. Since the year-end we have completed the repayment of all money borrowed specifically for financing the expansion of colour television.

Our exports were almost half as big again as last year's.

Television business in the U.K.

In the television set industry the effects of recession were accentuated by Government controls and discriminatory taxation, which added severely to costs and caused immense upheaval. The growth in the number of colour set rental customers was much less than last year's. Sales of colour sets held up much better. The decline in demand for monochrome sets continues—except for portables.

For practically the whole year new business suffered a punishing 25% rate of VAT. A reduction of the compulsory initial payments on hiring and hire-purchase in December 1975 had little effect on demand but in the Budget of 1976 the VAT rate affecting our business was reduced to 12 1/4%. We cannot yet say whether the reduction in initial payments and the reduction of VAT, taken together, will give some impetus to our industry but the early indications are hopeful.

Cable-television will remain in the doldrums until Lord Annan's Committee reports. Our cable networks could carry new kinds of

television service if freedom in programming were to be allowed. In North America "pay-TV" on cable has become extremely popular.

We try to keep in the forefront technically. At Hastings, Redifusion is now using optical glass-fibre conductors for carrying television signals along 1 1/2 km. of its cable trunk route. This is believed to be the first commercial use in the world of a technique which, one day, may revolutionise telecommunications.

Electronic capital equipment

Redifusion Flight Simulation has again taken the major share of world orders for airline flight simulators. It is the only company to have simulator contracts for all four of the wide-bodied jet aircraft. The highlight of the year's trading was a £2.25 million order for a device to simulate the in-flight refuelling of the B52 bomber, the first direct order to be placed with Redifusion by the U.S. Air Force.

Redifusion Computers Limited is now enjoying a major success—with output up by 70% in

the year and profits trebled. It is one of the few British-owned companies giving a comprehensive service of design, manufacture, sales, servicing and rental of modern computer systems.

Redifusion's overall good results were achieved despite a setback in its Telecommunications company, mainly attributable to a shortfall of orders in the Marine Division resulting from the depressed state of world shipbuilding.

Music services

The profit from our music services improved and we are hoping for good results from these activities in the current year.

Associated companies

The profit of Redifusion Television was not as much as in the previous year. An increase in the interest it earned offset to some extent reduced earnings from Thames Television.

Thames Television's advertisement revenue has improved considerably in 1976.

Redifusion Holdings suffered a considerable loss due to heavy interest charges incurred by its subsidiary, Wembley Stadium, on money borrowed to finance its major building works at Wembley. The Conference Centre, due to be completed before the end of 1976, has already attracted a large number of advance bookings.

New among our associated companies is Southern Rentals in which we have acquired a 20% interest, and a first option on the remainder.

Overseas operations

In Hong Kong three television stations are now battling for audiences. Redifusion Television, in which we have a 63 1/2% shareholding, was the second station to be licensed.

We were prepared for it to make a substantial loss again, on the scale of the previous year's, and this turned out to be the case. It has not yet achieved the share of audience at which it aims. But our management team has been strengthened and we believe it now to be the best in Hong Kong.

It has not yet had time to show its full capability. Some of RTV's programmes are already attracting large audiences during "prime time" and advertisers' support seems to reflect their confidence in the station.

Hong Kong's economic recovery is well under way and the total television advertising potential is certainly growing. We have every confidence that RTV will prove to be a first-class television broadcasting company. We are responding to its need for further money and we are hopeful of seeing a ready response also from the majority of our fellow shareholders.

In Malaysia and in Singapore our operations achieved satisfactory results.

In Trinidad, our television set business increased its profit. Radio Trinidad, our

broadcasting station, maintained its level of profitability. In Barbados the revenue of our company has not kept pace with expenditure, with an inevitable further reduction in profits. Radio Demerara, in Guyana, and Radio Jamaica, both improved on last year's good results.

Delta-Benco-Cascade, our Toronto-based subsidiary, ended a difficult year, which I predicted in my last Review, with a loss. Although it cannot be expected to make a profit in 1976, it may at least be trading at break-even level at the end of that year.

In the latter part of 1975 Redifusion and Barlow Rand merged their related interests in South Africa by forming a new company in which they are jointly associated with the Standard Bank. This new associated company, called Telarama-Redifusion Holdings, is participating in a television boom following the inauguration of television broadcasting in South Africa.

The outlook

Control of inflation is still the essential prerequisite for the resumption of real prosperity in industry. Although some welcome progress has been made in the reduction of the rate of inflation, there is still a long way to go before this can be said to have been mastered.

Whilst the difficulties affecting some of our overseas interests have not yet been fully overcome, we can hope for a better result from our overseas operations generally.

We expect the Redifusion companies to show further improvement. Overall, the Group should continue to make steady progress and is in a strong position to take advantage of any favourable opportunities which may occur.

A copy of the Accounts containing the Chairman's Review can be obtained on application to The Secretary (F.T.), Carlton House, Lower Regent Street, London SW1 SLS

REDFUSION

RENOLD

THE WORLD'S LARGEST MANUFACTURER SPECIALISING IN POWER TRANSMISSION



Statement by the Chairman,
Mr. L. J. Tolley, C.B.E.

and the need for flexibility in work attitudes have all been taken in their stride with first-class co-operation throughout. Our joint consultation procedures have kept everyone informed of progress and have continued to work well. Our thanks are due to all employees for helping the Group to come through a difficult year so satisfactorily.

This year's United Kingdom Budget, in its attack on fringe benefits, gives the impression that such benefits are widespread amongst industrial executives but even if there are isolated examples they are not prevalent in competitive manufacturing industry. At Renold, for example, although where appropriate, executives have company cars, we have no company housing, no low cost loans and no education or medical subsidies. The attack on company cars is unfortunate. This benefit has always provided a most necessary incentive to the ambitious executive in this over-taxed country and it is a benefit on which he already pays tax. Any further reduction in its value, or its elimination, will provide yet another reason for executives to seek greener fields.

MANUFACTURING INDUSTRY IN EUROPE

On many previous occasions in the Renold Report, it has been emphasised and your attention has been drawn to the decline of manufacturing industry in the United Kingdom and its consequences. This disease is now spreading throughout the industrialised countries of Europe where more and more domestic manufacturers of finished products are opting out of manufacture in favour of imported products. Throughout Europe, all countries seem intent upon creating a positive industrial society before they have created the resources and alternative employment opportunities necessary to sustain such a move. This trend is of particular concern to companies such as ours who supply engineering components. Unless the finished product is manufactured in the United Kingdom and Europe, we have to look further afield for our markets and success becomes increasingly difficult as the newer manufacturing countries often engage in industrial chauvinism and economic participation is inhibited.

The industrialised countries must therefore reverse this trend of opting out of manufacture, particularly here in the United Kingdom. People must be encouraged back into manufacturing industry by increasing its attractions and by decreasing the present advantages of service industries. Despite all recent apparent encouragement by Government, manufacturing industry in this country is still declining and, as a result, we at Renold have found it necessary to reduce the number of manufacturing locations in order to utilise our existing facilities more efficiently. Only manufacturing can create the nation's wealth and, until it is able to do so to a greater extent than at present, we must restrict resources for all services which represent the national overhead so that manufacturing and its people can be encouraged.

To get manufacturing industry everywhere back on the road to progress and growth is a mammoth task (indeed its decline may already have gone too far to be reversed) and it will need the co-operation of all. It will also need recognition that adequate profits are an absolute necessity, that investments when made must be efficiently utilised to maximum capacity, and that people in manufacturing industry must be rewarded adequately in return for a new commitment to produce more economically and efficiently than anyone else.



RENOLD LIMITED • MANCHESTER

Sir John Spencer Wills (Chairman)

The forty-eighth Annual General Meeting of Redifusion Limited will be held on July 28th at the Connaught Rooms, London.

The following are highlights from the Review by the Chairman, Sir John Spencer Wills, which has been circulated with the Report and Accounts for the year ended 31st March 1976.

VW set for recovery

WOLFSBURG, July 6. **THE VOLKSWAGEN AG** Group will make profits this year and has a fair chance of completely wiping out losses carried forward from 1974 and 1975 providing current trends continue, board chairman Herr Toni Schmucker told the annual meeting.

He said the group carried forward losses were around 950m. marks including nearly 700m. for the parent company.

He added VW aims to return to a dividend payment as soon as possible and the group has made considerable progress towards permanently working at a profit. VW last paid a dividend in 1973 of 4.5 marks.

Herr Schmucker said all signs point to 1976 being a record sales year in Germany for VW, after a 17.3 per cent rise to around 388,000 VW and Audi cars delivered to customers in the first half over the same 1975 period.

New domestic orders were unusually high in the first quarter. Special shifts had to be introduced to meet demand and sales will therefore continue high for the next few months, he added.

Herr Schmucker said worldwide group deliveries to customers in the first half were a provisional 1.1m. units—1.6 per cent below the first 1975 half. However, sales in the second half should be above the same 1975 period, leading to a sales rise of between 4 and 5 per cent for the whole year. Reuter

Kubota export plans

KUBOTA plans to double its exports in the year to April 16, 1977, from Yen22,000m. or 6.2 per cent. of its net sales in the previous fiscal year, the executive managing director, Mr. Shigezku Mino, said.

Exports of agricultural tractors will rise to 14,000 units from 8,000, of which 8,000 (5,000) will go to the U.S. and Canada. Reuter reports from Tokyo.

Mr. Mino said the company recently sold 500 agricultural tractors for the first time in Britain and shortly plans to set up a sales office in London.

Kubota has already established tractor sales subsidiaries in France, Canada and the U.S. and is aiming for sales in Africa.

Mr. Mino said exports of cast iron pipes, which with tractors make up the bulk of overseas sales, will increase this year to at least 30,000 (20,000) tonnes in view of increasing demand from the Middle East.

He repeated a recent company forecast of a net profit between Yen22,000m. and Yen24,000m. (Yen19,107m.) on net sales Yen45,000m. (Yen42,782m.) in the current year.

SELECTED EURODOLLAR BOND PRICES MID-DAY INDICATIONS

	Bid	Offer	Bid	Offer
STRAIGHTS				
Australia 10pc 1982	104	105	104	105
Australia 10pc 1983	104	105	104	105
Australia 8pc 1987	94	94	94	94
B.I.E. 8pc 1984	100	100	100	100
C.I.B. 8pc 1985	100	100	100	100
Canada 8pc 1984	99	99	99	99
E.I.S. 8pc 1980	101	101	101	101
E.I.S. 8pc 1982	101	101	101	101
E.I.S. 8pc 1983	102	102	102	102
E.I.S. 8pc 1984	102	102	102	102
E.S. 8pc 1986 Nov.	100	100	100	100
Estonia 8pc 1981	100	100	100	100
Finland 8pc 1981	100	100	100	100
France 8pc 1984	104	104	104	104
Germany 8pc 1984	101	101	101	101
Greece 8pc 1986	101	101	101	101
Iceland 8pc 1986	101	101	101	101
Ireland 8pc 1986	101	101	101	101
Italy 8pc 1986	101	101	101	101
Malta 8pc 1986	101	101	101	101
MADDO 8pc 1982	101	101	101	101
New Zealand 8pc 1982	102	102	102	102
Norway 8pc 1982	103	103	103	103
North Africa 8pc 1982	100	100	100	100
North America 8pc 1982	100	100	100	100
Paraguay 8pc 1982	101	101	101	101
Peru 8pc 1982	101	101	101	101
Portugal 8pc 1982	101	101	101	101
Romania 8pc 1982	101	101	101	101
Russia 8pc 1982	101	101	101	101
Sweden 8pc 1982	101	101	101	101
Switzerland 8pc 1982	101	101	101	101
Turkey 8pc 1982	101	101	101	101
U.S.A. 8pc 1982	101	101	101	101
U.S.A. 8pc 1983	101	101	101	101
U.S.A. 8pc 1984	101	101	101	101
U.S.A. 8pc 1985	101	101	101	101
U.S.A. 8pc 1986	101	101	101	101
U.S.A. 8pc 1987	101	101	101	101
U.S.A. 8pc 1988	101	101	101	101
U.S.A. 8pc 1989	101	101	101	101
U.S.A. 8pc 1990	101	101	101	101
U.S.A. 8pc 1991	101	101	101	101
U.S.A. 8pc 1992	101	101	101	101
U.S.A. 8pc 1993	101	101	101	101
U.S.A. 8pc 1994	101	101	101	101
U.S.A. 8pc 1995	101	101	101	101
U.S.A. 8pc 1996	101	101	101	101
U.S.A. 8pc 1997	101	101	101	101
U.S.A. 8pc 1998	101	101	101	101
U.S.A. 8pc 1999	101	101	101	101
U.S.A. 8pc 1980	101	101	101	101
U.S.A. 8pc 1981	101	101	101	101
U.S.A. 8pc 1982	101	101	101	101
U.S.A. 8pc 1983	101	101	101	101
U.S.A. 8pc 1984	101	101	101	101
U.S.A. 8pc 1985	101	101	101	101
U.S.A. 8pc 1986	101	101	101	101
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U.S.A. 8pc 1995	101	101	101	101
U.S.A. 8pc 1996	101	101	101	101
U.S.A. 8pc 1997	101	101	101	101
U.S.A. 8pc 1998	101	101	101	101
U.S.A. 8pc 1999	101	101	101	101
U.S.A. 8pc 1980	101	101	101	101
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U.S.A. 8pc 1995	101	101	101	101
U.S.A. 8pc 1996	101	101	101	101
U.S.A. 8pc 1997	101	101	101	101
U.S.A. 8pc 1998	101	101	101	101
U.S.A. 8pc 1999	101	101	101	101
U.S.A. 8pc 1980	101	101	101	101
U.S.A. 8pc 1981	101	101	101	101
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U.S.A. 8pc 1984	101	101	101	101
U.S.A. 8pc 1985	101	101	101	101
U.S.A. 8pc 1986	101	101	101	101
U.S.A. 8pc 1987	101	101	101	101
U.S.A. 8pc 1988	101	101	101	101
U.S.A. 8pc 1989	101	101	101	101
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U.S.A. 8pc 1991	101	101	101	101
U.S.A. 8pc 1992	101	101	101	101
U.S.A. 8pc 1993	101	101	101	101
U.S.A. 8pc 1994	101	101	101	101
U.S.A. 8pc 1995	101	101	101	101
U.S.A. 8pc 1996	101	101	101	101
U.S.A. 8pc 1997	101	101	101	101
U.S.A. 8pc 1998	101	101	101	101
U.S.A. 8pc 1999	101	101	101	101
U.S.A. 8pc 1980	101	101	101	101
U.S.A. 8pc 1981	101	101	101	101
U.S.A. 8pc 1982	101	101	101	101
U.S.A. 8pc 1983	101	101	101	101
U.S.A. 8pc 1984	101	101	101	101
U.S.A. 8pc 1985	101	101	101	101
U.S.A. 8pc 1986	101	101	101	101
U.S.A. 8pc 1987	101	101	101	101
U.S.A. 8pc				

APPOINTMENTS**J. Robson to head
Guinness Mahon**

Donald Robson is to be chairman of GUINNESS MAHON, merchant banking men, the Guinnes Peat Group. He will succeed Iain Villiers, who is to chairmen of the British Corporation in September. Robson, a past joint general manager of Westminster Bank, domestic and foreign, has chief executive of International Commercial Bank for years. Also joining the board is non-executive director, will Julio E. Nunez, an associate of Mr. Lyle Guinness who is closely connected with him.

I. D. Sainsbury has been elected a trustee of the V&A GALLERY in succession to Miss Mary Woodall, whose office has expired.

C. A. Alvarez has been elected chief executive of R. ARGENTINA, a subsidiary of The Wellcome Foundation.

I. HEATH GROUP has appointed Mr. J. W. Pryke as underwriter for C. E. Heath (writing), pending the return of Mr. J. M. Cooper next year. Mr. D. J. has become a director of Heath (Aviation Reinsurance).

W. Stone has been appointed a director of CENTRE SECURITIES.

David M. Bowick, chief executive of Railways, has been appointed a full-time member of the Board for five years. He will continue to hold position of chief executive.

R. Crane, an executive of Imperial Metal Industries, has been elected president of BRITISH NON-FERROUS FEDERATION for 1976. He succeeds Mr. L. C. W. who is deputy chairman and director of The Copper and Sons. The following sidentes have also been appointed: Mr. R. H. Asserson, Mr. J. M. Butler, Mr. J. Ibbins, Mr. M. A. Hasilow, Mr. L. B. Shankland, Mr. J. Swindell, Mr. T. W. T. T. Youlden.

Mr. C. P. Franklin has been appointed president of the ROYAL INSTITUTION OF CERTIFIED SURVEYORS for 1976-77.

Mr. Eric E. Myers has been appointed a director of GABRIEL AND CO.

Following have been appointed full-time chairmen of TRIBUNALS FOR DISPUTES: Mr. Harold Day (July 12) and Mr. E. T. (from October 1).

R. J. Healy has been appointed a member of the GARDEN MARKET RITY, succeeding Mr. Tudor, who has retired.

Mr. Thude has joined the Essex and East News in a new capacity. Mr. Tindale, president of the News Society and is president of greater London Newspapers.

Peter J. Green has been appointed local director of W. WARD with responsibility for the sales of Netcon.

Tom Wood, marketing of CHLORIDE INDUSTRIAL BATTERIES, has been appointed marketing director for the U.K. and Mr. Pritchard, the company's sales manager, has also export sales director.

Following directors of the company have been appointed: Mr. F. S. J. Anstey, Bentley, Mr. J. Berkhou, C. Cheshire, Mr. D. S. and Miss A. F. White.

Robert A. Napier has been appointed managing director of HIP TOWAGE, a member of Ocean Group. He succeeds Mr. A. J. Wilson, who retired end of June but continues to the company. Mr. Wilson joined Ocean Transport trading in 1966. He was director of operations and administration for tests in 1970.

ON BAY MINING AND DRILLING of Toronto, has appointed Mr. Robert B. Cairns president — explorations. He succeeds Dr. J. Blair, who has become president chief operating officer of Consolidated Goldmines.

Charles T. Ball, director days-Bank, Barclays Bank management and Barclays Trust, has been appointed chairman of BARCLAYS MERCHANT BANK. Mr. D. E. Wilde, Mr. J. Cowan, a former director of Bar-Clays Merchant Bank, Mr. Buxton, an assistant, has been appointed chairman of Barclays Merchant

K. P. Shea has been appointed a director of SUTHERLAND SPEAKMAN AND CO. Mr. A. Flint has become chairman.

Robert R. Tarter, Mr. J. Bonnyman and Mr. Ray H. Russell have been appointed.



Mr. Donald Robson

elected assistant directors of BANKERS' TRUST INTERNATIONAL, the merchant bank subsidiary of Bankers Trust Company.

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Mr. E. W. Groom and Mr. G. E. Morris have been appointed deputy group managing directors of the INTERNATIONAL PAINT COMPANY.

The following changes have been made in the FIRTH CLEVELAND sub-group of GKN: Mr. H. B. Derbyshire, formerly managing director of Totectors has been appointed managing director of the industrial division of Firth Cleveland and chairman of four of the five companies which form the division. He has also joined the Board of GKN Farr Filtration, the fifth company in the division. Mr. M. P. Rathbone remains on the Boards of those companies. Mr. A. J. Hutchins, formerly production director, has become managing director of Totectors in succession to Mr. Derbyshire.

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**U.K. 'backwardness'
only a myth,
says Chloride chief**

FINANCIAL TIMES REPORTER

MR. JOHN RAY, managing director of Chloride Europe, told 40 overseas diplomats and businessmen in Manchester yesterday that they should forget myths they heard of British industrial backwardness.

The Chloride Group's battery plant at Swinton, Manchester, was selected by the Foreign Office as an example of progressive and profit-making British industry.

Representatives from 24 countries of the Organisation of Economic Cooperation and Development toured the battery-making plant at Swinton.

Mr. Ray told them that one of the myths he had heard was that Britain was nation to strike all the time. However, from 1972 to 1975 Britain had a better record concerning strikes than some other countries.

Deliveries He believed that this was the philosophy which had made the Chloride Group into the world's largest manufacturer of re-charged batteries and the world's most profitable battery company.

Fran Ursula Besser, a Berlin MP, said: "We have been most impressed by our visit and by the good management-union relations which the company enjoys."

The British worker is as good as any worker in the world and we have 51 countries with which to make a comparison."

"There is a myth that British

management is bad. It used to be bad, but it is good now. One of the things with which we have to contend now is the drain of British management resources to all parts of the world."

"We do have a problem of productivity, which is a legacy of the past, but companies are really getting down to the problem now."

Of the Chloride Group, Mr. Ray said: "We have made investments in people, markets and technology which together will meet the challenge of the future."

"Our group philosophy has been to put as much decision-making as possible down to company level, involving people in decisions which affect our future."

Philosophy

He believed that this was the

philosophy which had made the

Chloride Group into the

world's largest

manufacturer of

re-charged

batteries and the

world's most profitable

battery

company.

E. A. Ames & Co. Limited

Odium Brown & T. B. Read Ltd.

\$17,000,000 U.S.

Laurentide Financial Corporation Ltd.

Collateral Trust Notes, Series M.
To mature April 15, 1991.

Nesbitt Thomson Securities Limited

Pitfield, Mackay, Ross & Company Limited

Odium Brown & T. B. Read Ltd.

**The next FT Eurobond List
appears next Monday.**

The FT Eurobond List is the Association of International Bond Dealers' official List of Eurobond Quotations and Yields.

Published monthly by the Financial Times as an integral part of the newspaper, it is an essential work of reference for anyone investing, borrowing or involved in this important market.

Each issue contains a wealth of Eurobond data that's accurate to the last trading day of the preceding month. At least sixteen pages of detailed information

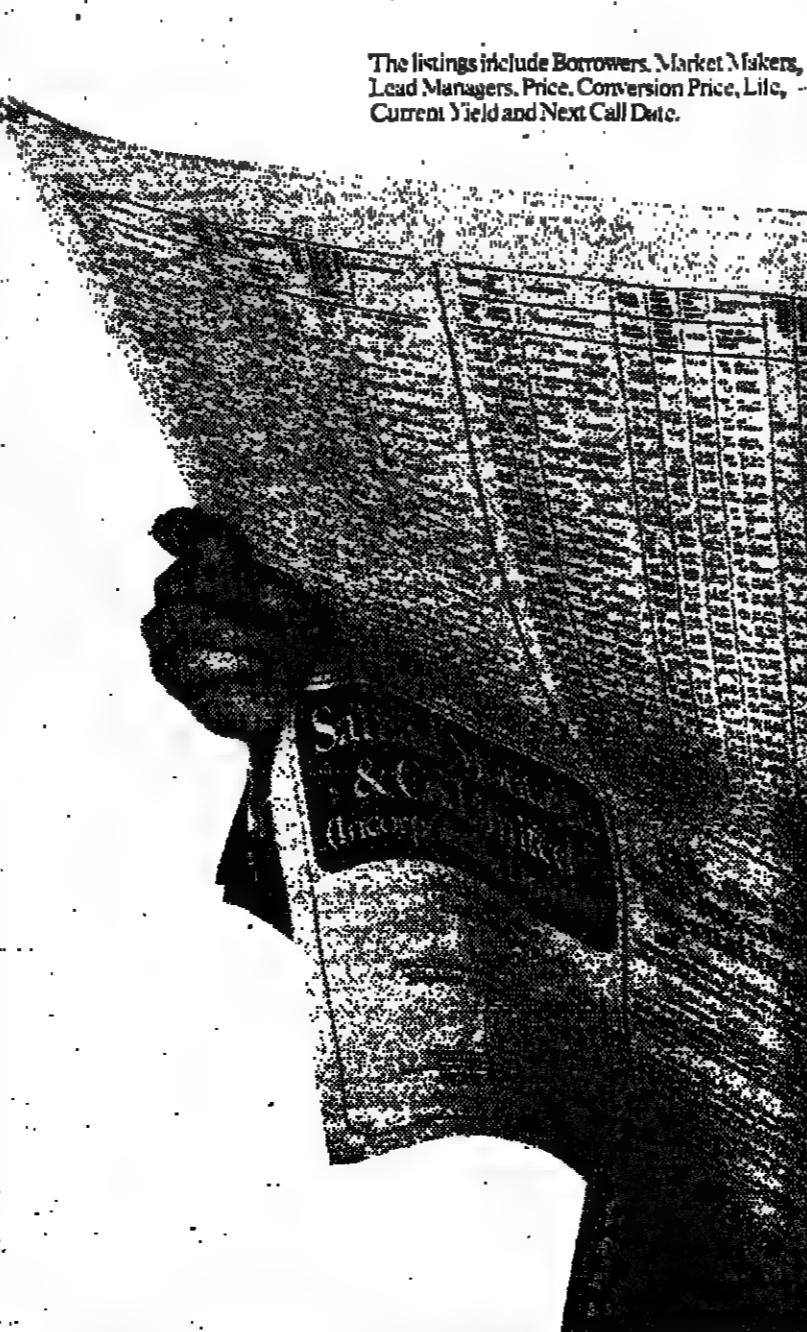
To: A. L. Bentley, Circulation Manager,
The Financial Times, Bracken House,
10 Cannon Street, London EC4P 4BY.

Please send me details of subscription rates for the issues of the Financial Times containing the FT Eurobond List.

Name _____

Company _____

Address _____



ASSOCIATION OF INTERNATIONAL BOND DEALERS
Eurobond Quotations and Yields

CONTENTS
QUOTATIONS AND YIELDS AT
MARCH 31, 1976
MARKET MAKERS
GENERAL INFORMATION

**Nottinghamshire
to save £28m.**

NOTTINGHAMSHIRE COUNTY Council plans to slash spending by about £28m over the next four years, saving about £5 for every person in the county. It was disclosed yesterday.

Councillor Michael Cowan, chairman of the finance committee, said a total of £6m would be saved in the current financial year, but this would not substantially affect the council's level of services. Environmental

services and education would be hit hardest.

ADVERTISEMENT

MR. SHOJI KAMAI
has been appointed **PRESIDENT** of
**THE YASUDA TRUST AND
BANKING CO., LTD.**

from 29th June, 1976.

successor Mr. YOSHIO TOZAWA who retains his appointment as Chairman of the Board. Mr. YOSHIO YAMAGUCHI becomes Senior Managing Director and Mr. FUJIO AYAMA has been appointed Managing Director (International). Mr. HISAAKI SUZUKI has joined the Board of Directors and retains his appointment as General Manager of the London branch of the bank.

London Clearing Banks' balances

at June 16, 1976

THE TABLES below provide the latest monthly indication of the trends of bank lending and deposits, ahead of the more comprehensive banking and money supply figures published later by the Bank of England. Tables 1, 2 and 3 are prepared by the London clearing banks. Tables 1 and 2 cover the business

of their offices and their subsidiaries (excluding Scottish and Northern Ireland banks) in England and Wales, the Channel Islands and the Isle of Man which are listed by the Bank of England as falling within the banking sector. Table 3 covers the parent banks only. In this, it is comparable with the figures

produced by the Bank of England, which show the reserve positions of all the banking sectors subject to credit control. Minor differences here arise from the exclusion from the clearing bank figures of Coutts, a subsidiary of National Westminster but a clearing bank in its own right.

TABLE 1.
AGGREGATE BALANCES

	Total outstanding	Change on month
LIABILITIES	£m.	£m.
Sterling deposits:		
U.K. banking system	3,017	+ 86
Other U.K. residents	2,756	- 12
Overseas residents	1,671	- 15
Certificates of deposit	1,706	+ 158
of which: Sight	2,411	+ 78
Time (inc. CDs)	18,263	+ 331
Foreign currency deposits:		
U.K. banking system	2,961	+ 110
Other U.K. residents	508	+ 22
Overseas residents	8,277	+ 170
Certificates of deposit	1,053	- 21
Total deposits	12,941	+ 288
Other liabilities	6,354	+ 198
TOTAL LIABILITIES	48,610	+ 361
ASSETS		
Sterling:		
Cash and balances with Bank of England	1,081	+ 88
Market loans:		
U.K. banking system	1,071	- 30
U.K. banks	4,370	+ 24
Certificates of deposit	877	+ 138
Local authorities	1,031	+ 12
Other	271	- 36
Foreign currency assets:		
U.K. banking system	3,023	- 107
TOTAL ASSETS	48,610	+ 304
Acceptances		

TABLE 2. INDIVIDUAL GROUPS OF BANKS' BALANCES

	TOTAL	BARCLAYS	LLOYD'S	MIDLAND	NATIONAL	WILLIAMS & GLYN'S						
Outstanding on month	Change	Outstanding on month	Change	Outstanding on month	Change	Outstanding on month						
LIABILITIES	£m.	£m.	£m.	£m.	£m.	£m.						
Total deposits	42,056	3,368	11,220	+ 145	8,073	+ 31	8,248	+ 68	12,915	+ 166	1,500	- 43
ASSETS												
Cash and balances with Bank of England	1,031	+ 88	319	+ 31	193	+ 26	237	+ 13	309	+ 30	31	- 12
Market loans:												
U.K. banks and discount market	8,383	- 228	2,647	+ 112	2,106	- 52	2,119	- 80	2,642	- 173	269	- 35
Other	7,415	+ 310	1,862	+ 42	1,528	+ 17	1,267	+ 16	2,515	+ 167	295	- 2
Bills	1,930	+ 175	460	- 123	427	+ 27	380	+ 85	485	+ 170	65	+ 18
Special deposits with Bank of England	668	- 4	210	+ 4	162	- 6	133	-	203	- 1	19	- 1
British Government stocks	1,761	- 8	381	- 1	312	-	324	- 17	453	+ 24	11	- 14
Advances	21,331	+ 235	6,246	+ 102	5,382	+ 70	4,495	+ 36	6,371	- 14	898	+ 9

TABLE 3. CREDIT CONTROL INFORMATION (Parent banks only)

Eligible liabilities	£1013	+ 173	6,108	+ 69	2,557	+ 48	4,140	+ 54	5,325	+ 2	618	- 7
Reserve assets	2,626	+ 88	823	+ 12	128	+ 27	558	+ 18	744	+ 39	83	- 7
Reserve ratio (%)	13.9	+ 0.3	14.3		14.9	+ 0.7	13.3	+ 0.2	14.2	+ 0.7	15.4	- 1.2

COMPANY NOTICES



WESTERN AREAS GOLD MINING COMPANY LIMITED
(Incorporated in the Republic of South Africa)

NOTICE OF GENERAL MEETING

Notice is hereby given that a General Meeting of the shareholders of Western Areas Gold Mining Company Limited will be held in Johannesburg, South Africa, on Friday the 29th day of July, 1976, at 10.00 a.m. for the purpose of considering and, if deemed fit, of passing or without modification the following resolution as a special resolution:

"That the shareholders of the company amounting to the sum of R124,031,904.45 be and it is hereby censured and that such sum be transferred to an account to be styled the Shareholders Reserve Account and that application be made to the Secretary of State for the transfer of the shares of the company for the general elimination of the share premium account of the company and that any one of the directors of the company is authorised to take such action on behalf of the company as may be necessary for that purpose."

Reasons for the above resolution:

The annual duty payable by the company in terms of section 174 of the Companies Act 1973 is calculated at the rate of two rand and 10 cents per each ton thousand rands or part thereof of the issued share capital of the company plus 10% of the undistributed profit for the year ended 30th June 1975.

The above figure is R124,031,904.45.

The above figure is the same as the share premium account of the company.

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FINANCIAL TIMES REPORT

Wednesday July 7 1976

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A. N. Brockman
Picture Correspondent

NEW Merseyside headquarters for the Royal Insurance in Liverpool has an added distinction to be run-down area.

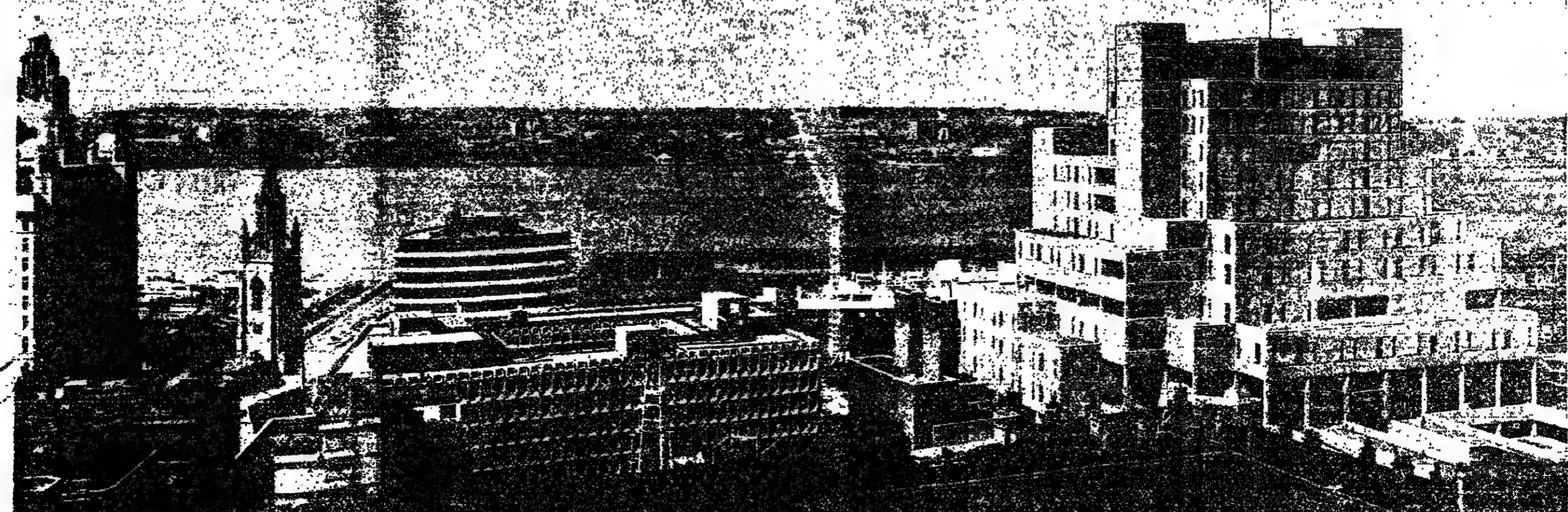
It is a peculiar fringe of cultural opinion which nail the role of the architect "change" society. Far from being such a tenuous the Royal building has properly been tailored to measurements of that party which it is to serve, texture which can obviously induce a continual string of genius; such are rarely rare. Neither must it be continued flooding id with the weak and re-examples so prolific the last 30 years. Happening is changing, somewhat quickly but often with a serious attempt to see the effects of interior and of external appear-

Liverpool example is of interest from both these of view, but as with all culture the first impact is by the sight of the exterior. This fact is not always appreciated by architects themselves who through their training have learned, reasonably, to design a g from the outside out on grounds that the user is of joint importance. This is to the previous age of culture which during the part of the nineteenth century chose the style in it was to design and then the user into the mould, exterior appearance of a building and its relation to, or vice upon, its immediate environment. I submit, of importance is, I submit, in addition to their ancillary accommodation, house each major department at the lower levels; hence the both the Royal Insurance and computer centre. In the building, steel framed a 200-seat lecture theatre, where possible on a floor of its irregular pyramidal form of the Liverpool Daily Post buildings level above are the dining rooms, coffee lounges and gymnasium, dining halls, coffee deep open plan, while the need entrance level and five floors master plan separating foot traffic from cars and lorries.

The working brief for the departmental office areas and arose from the client's wish to densely populated departments serves the main entrance to cinema, training department their ancillary accommodation, house each major department at the lower levels; hence the both the Royal Insurance and computer centre. In the building, steel framed a 200-seat lecture theatre, where possible on a floor of its irregular pyramidal form of the Liverpool Daily Post buildings level above are the dining rooms, coffee lounges and gymnasium, dining halls, coffee deep open plan, while the need entrance level and five floors master plan separating foot traffic from cars and lorries.

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Building for today-and tomorrow



New Hall Place in Old Hall Street, Liverpool, is the new U.K. Head Office of Royal Insurance.

It is one of the most modern office structures in Europe, 266ft. and 17 storeys tall, with over half a million square feet of open floor working space, including a 28,000 square feet computer complex in continual direct

communication with Branches countrywide. This new building is the nerve-centre of a network of 250 offices providing insurance protection and advice throughout the U.K.

With a reputation for unrivalled security and fair dealing over 131 years, our clients—Brokers, Industrialists and every sector of society—can be assured ...



Royal Insurance
looks after you. Fast

An exception to the high and narrow windows occurs in the office areas on each office floor where a larger "picture" window is provided framing the fine views across the Mersey and towards the Welsh mountains.

Most of the heat requirement is represented as by-product of the occupation. Heat from the lighting system and the computer complex is drawn off through lighting fittings into the return air duct of the air-conditioning system, then conveyed to large condensers where the excess heat is either dissipated by cooling water, or stored for re-use as domestic hot water.

The cooling water is drawn from the water that continually filters through the walls of the Mersey Rail Tunnel and which formerly was pumped straight back into the Mersey.

The total energy requirement of the building is enormous. In the event of a major power failure in the Merseyside electrical network, however, reserve generators would come into operation.

These would generate sufficient power to maintain mechanical air movement and emergency lighting throughout the building and to ensure that particularly vulnerable areas of operation, such as the computer complex, would continue to function.

That the high quality asked for by the client has been achieved is evident in every part of this handsome building.

DESIGN AND CONSTRUCTION

Architects:
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Merceer and Miller.

Contractor:
Tyson-Haden Young.

35 miles of breathing space

Only Hargreaves of Bury—Britain's biggest ductwork contractors—had the technical expertise and vast resources to fulfil the air conditioning contract for the Royal Insurance Company's new Head Office at Liverpool. Involving 35 miles of ductwork weighing 615 tons the system provides a minimum of 6 air changes every hour with 20 in the computer suite and will ensure ideal working conditions throughout the building.

Mechanical Services Contractor—Haden Young Ltd.



AIR HANDLING AND PLASTICS DIVISION

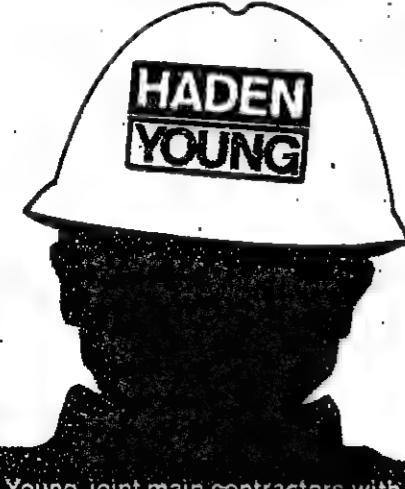
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HEAD AND SHOULDERS ABOVE THE REST



Haden Young, joint main contractors with Tysons (Contractors) Limited, are proud to have been associated with the provision of M & E services at the Royal Insurance's new UK headquarters, Liverpool. Haden Young, incidentally, are the largest and most experienced building, industrial process engineering services company in Europe.

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HEAL'S CONTRACTS

MERSEYSIDE DEVELOPMENT II



Aerial view showing (right foreground) the Liver Building and (left centre) the Royal Insurance HQ and its neighbour the Liverpool Daily Post and Echo. (Photo: John Mills Photography Ltd.)

Virtues of office design to order

SPECULATIVE office development has rightly been blamed for some of the worst architecture Britain has produced since the war. It is quite possible to produce handsome exteriors without knowing who will tenant a building, and it is sometimes possible to produce a working environment within which will serve the needs of a particular business. Too often, though the lowest common denominator approach of developers has produced offensive exteriors and working conditions within which have rapidly deteriorated and lacked flexibility.

In the last decade, whatever other abuse has been heaped on their heads, some speculative developers have made genuine efforts to improve the quality of their product. In part, this is because tenants have begun to show that, apart from the boom periods of acute shortage of space, they are prepared to discriminate and, with a growing sophistication of clerical work systems, are prepared to pay premium rents for intelligently shaped interiors. In part, the improvements stem from institutions adopting more rigorous investment criteria. In part, the improvements stemmed from the odd developer who, expecting anyway to make large profits, was prepared to sacrifice something financially in order to own something he was proud of.

But the British habit of leasing rather than owning buildings, coupled with the unusually dominant powers which landlords have built up in the length and conditions of tenancies, mean that the problems will remain. For the most part it is only the largest and wealthiest industrial or commercial groups which design and build offices to their own requirements and even then they are likely to regard the capital tied up in such projects as better used for their direct business, so that they pass the buildings on to institutions in sole and leaseback deals.

Swinging

It is possible, at present, that because of a lowering in property values and because of increased worries about the inflationary trend of rates as well as rents in the long term, that the balance is swinging back slightly towards owner occupation. But it would represent a major shift in financial thinking if this were to last long. British business is likely to remain a rent paying community. To take the most offices area of the country, the City of London, about 85 per cent. of its 50m. square feet of offices is subject to tenancies.

The major exceptions to the rule come where the business itself is an investing institution. The prime example is the insurance industry and Britain is littered with monuments to a spirit of designing buildings for the companies' and societies' own use, for their own advertisement, and to provide the assets which back the policies they sell.

The life companies and the composites have played their part in this and, although from the earliest days the insurers must have had a more finely developed sense of caution and of sound property finance than most clients, they also appear to have had a greater sense of patronage. There is a style about the major insurance office buildings, whether one likes the treatment or not, which is seldom found in a speculative development. The

supposed primness and conformity of insurance offices has often been "belied" by the grandeur which they encouraged their architects to effect.

To-day, the more Gothic follies of previous generations or whatever their modern equivalent might be, are out of tune with both the motivation and method of modern business. Proportion, not decoration is the architectural key (to be appreciated in the view of this building from across the Mersey, or as its pyramid builds up massively above Runcorn Place). And these proportions are directly governed by the use of the building.

What the Royal needed when it decided on this new headquarters building in the mid-1960s was an administrative centre of a world business which operates in 85 countries, employs more than 22,000 people and writes policies in 17 different languages. It is a communications and management centre and from very early on the scheme, the administrative structure of the company began to influence the shape the buildings had to take.

If administrative needs were likely to remain static, it might have developed as a very different structure. But insurance, as much as any commercial exercise, mirrors society, and society has a habit of changing faster than any forward planning can allow for. The Royal's share of the world's marine insurance market might radically change in a few years in comparison with its aviation or its motor business. Its life and pensions side might be dramatically altered by government legislation. Overall growth, or the balance of growth between one department and another is not something that can be forecast a decade ahead, and it is only a little easier to forecast what changes in business systems, which entirely alter space requirements, will take place in the same period.

The flexibility which natural daylight allows in office design is limited. When it comes to an administrative complex as large as this, in which individual departments may employ several hundred people, that limitation management services, under-

becomes crucial. Flexibility to writing and marketing are allow expansion and contraction grouped in such a way that the of different work groups, and at the same time the need for large vertical circulation is kept to a minimum. General management departments with ease of communication, are requirements which, on the other hand, with

small floor areas is hard to match by natural light which provides adequate light only 15 feet or 20 feet into the building; and

the top of the building; and administration departments are placed nearer the top of the building; and

likely to have most day-to-day contact with management are placed immediately below.

To meet acceptable levels in most multi-storey office blocks built since the war, a relationship between room depth, window size and ceiling height was established. The cheap capital cost of external finishes and the maximizing of room depths led to larger glazed areas to achieve the right amount of daylight.

The results have too often been a low level of thermal insulation in winter and too much solar heat gain in summer. Glare and sunlight are other complaints which have grown up over the years and may have been influenced by particular physical conditions, has been like a spring clean for the mind. The

ambition of those responsible, to improve working conditions and efficiency, will now have to maintain, for the very purpose of designing a building like this is that processes can be continually changed and that the "deep open plan" system becomes apparent. Linked with the ability to create a controlled environment.

What the ingenuity of architects and the most modern technology have created is a building whose "stepped pyramid of irregular profile" mirrors the administrative structure of headquarters' staff.

Thus the design of the main phase of the building is based on the broad organisational pattern, that is management, administration, underwriting and servicing. Those areas which form the services for the predominantly office areas, such as archival filing, car parking, stationery storage and maintenance, are sited at lower levels close to service access and where heavy loadings are more easily accommodated.

The largest and most heavily used areas, which are the office floors—life, maintenance, are sited at lower levels close to service access and where heavy loadings are more easily accommodated.

Quentin Guirdham

Property Correspondent

The PABX 3 telephone system was supplied by

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MERSEYSIDE DEVELOPMENT III

Old Hall Street in new guise

INSURANCE started Three points can be made which writing fire and life may reflect on the future: the social problems are being recognised as major and tackled with greater determination; the spot-to-day to open docks, operating on a scale reduced from the great days have with total assets of now started to pick up, rather than lose trade; and the strengths of Liverpool in the commercial centre are perhaps appreciated more than ever now as management decisions on the location of offices take greater account of costs, labour resources and government encouragement.

A happy time for this project, involving a lot of planning, building and producing a pur-signed complex for £700,000 to reach fruition. As a group (80 per cent of maximum income is from the Royal) the Royal is climbing after the United States Royal's most important suffered its black year, insurance in 1974. The underwriting loss there £7m, its total underwritten £40m, and profits after £10.4m. But the insurer's nadir of pay-outs and dipping values the Royal has rather better than most groups, significantly throughout its history, which is natural enough since the Royal connection, the major merger in the company's history have been with the Liverpool London and Globe in 1918 and with the London and Lancashire cash in 1961. But the new headquarters has also meant this building reaffirms some centralising of activities, the Royal's tie was showing such as records offices coming back from Cheltenham and from Merseyside's major role in London, and all the head office U.K. car industry and activities have now moved back to long-term difficulties of moving from London to Liverpool. The area was once a twin Board of Directors system, but cruelly in the recesses however remains Liverpool's The extent to which un-ment, especially youth with London in a secondary role, movement, has worsened. Then, mainly because of the problems is evident number of non-executive direc-

tors which is customary on in-suitable choice is understood easily enough by walking north from Castle Street. The commercial centre of the city has moved in this direction, with the major proportion of modern office accommodation now found there. Among the significant new developments or refurbishments are Richmond House (where J. Bibby is headquartered), Littlewoods' JM Centre, the Tithebarn Street blocks, the Atlantic Tower Hotel, Silk House, Court Exchange Buildings and the Cotton Exchange.

Apart from the short-term tenancies which the Royal has taken in Liverpool to tide it over while the headquarters was planned and built, it will be vacating three familiar offices. A refurbished Queen's Insurance Buildings will be offered on the letting market; 1 Dale Street, the old Liverpool London and Globe headquarters, will be either refurbished or sold; and the former London and Lancashire headquarters, 49 Dale Street, is being sold to Liverpool Corporation.

The scale of the new headquarters of course dwarfs all these. It also represents a quite different philosophy of architecture, one which starts with the needs of the people who work there and uses the structure of the building as an envelope to enclose a controlled and highly flexible environment within. The height, however, with the pyramid rising 290 feet, has been kept in proportion with that of the other imposing buildings which stretch back from the Mersey. The Royal, long very much a part of Liverpool's commercial life and one of Britain's key international groups, has returned in style to the place where it started.

Where the precise location in Liverpool has been proved a

Q.G.

Escalated

Over such a period costs have inevitably escalated to something over £15m. That should not depress those responsible for the decision to build unduly, for the arithmetic which underlined their thinking has

if anything gone even more in Liverpool's favour over the intervening period. Prime cost

sites were perhaps some 40 times greater in London than Liverpool. Building costs have

escalated faster in the capital. And while London's communications and transport have prob-

ably declined over the last decade, Liverpool's has im-

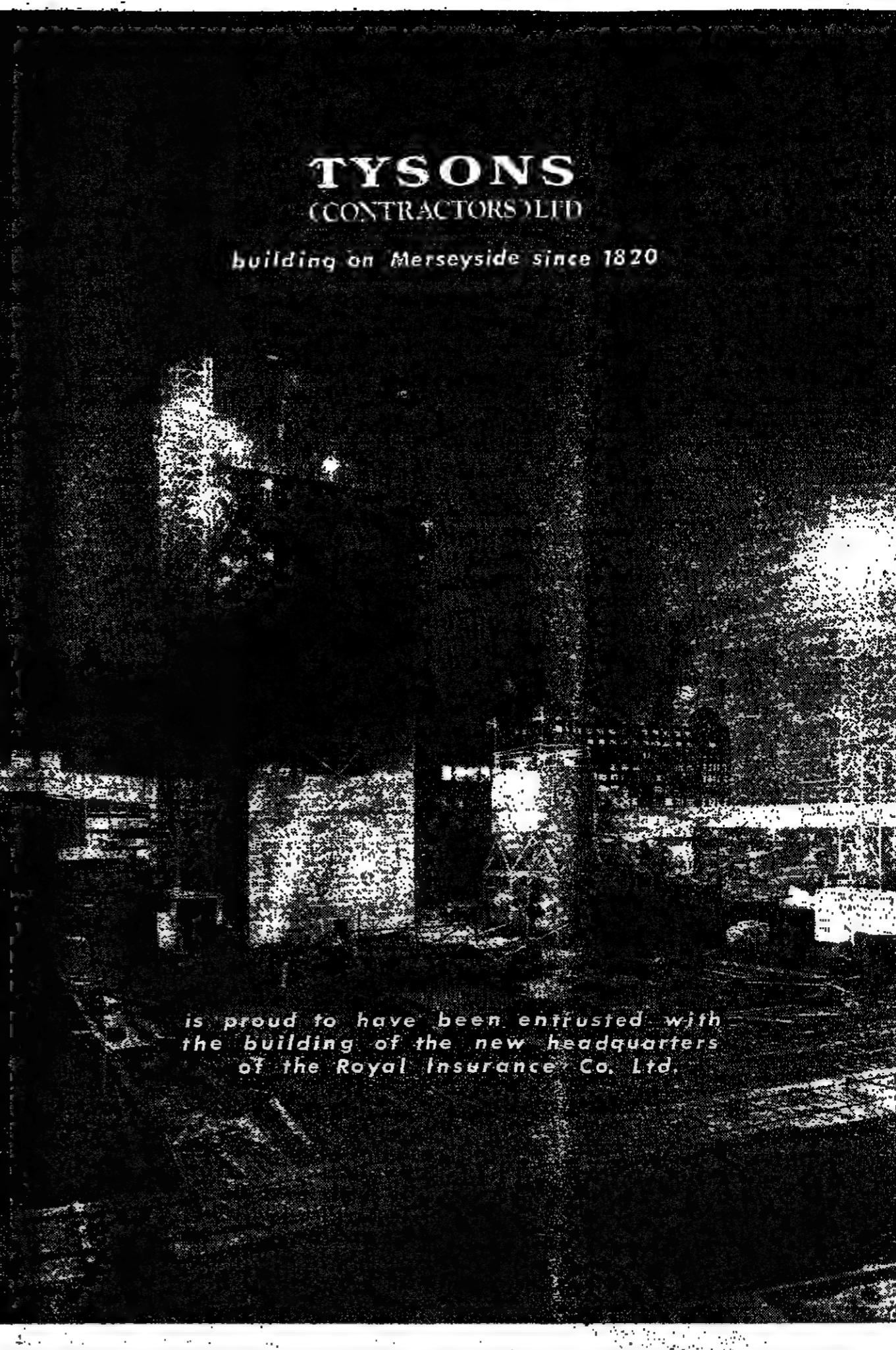
proved, while staff recruitment is

unquestionably easier and cheaper. In terms of general

timing, to start the whole project to-day in Liverpool would double costs.

Where the precise location in Liverpool has been proved a

is proud to have been entrusted with the building of the new headquarters of the Royal Insurance Co. Ltd.



Working environment

pting for an headquarters will bear itself with an controlled internal environment, substituting conditi- freezing.

To re-distribute the heat there is a fully ducted flow and return air system which, in addition to rejects external re-circulating air from within the building, draws in fresh air from outside. The surplus heat being rejected is subject to a novel cooling process which in- volves using seawater from the Mersey. Rail Tunnel as a source through the building's floor area of over 500,000 sq ft.

It is the very openness of the working staff must now for thought. Deep open planning is, however, many, the start of a quite waste at a rate of 3,000 gallons a minute.

The highly elaborate heat exchanger system, and the many miles of pipes and ducts, the many fans and motors, air handling thermal recovery plants, sensors and heating batteries are all scanned on an by-products of office electronic data monitoring and here more than system at the heart of the build- ing.

and other office The building's controller can ery, by the artificial check temperatures and by the building's humidity in any area. The con- occupants to provide a cool system can be programmed at 70 degrees F to start up or close down plant throughout the year. In practice automatically to take into ac-

ual need to keep the count the inside and outside cool, for the thermal temperatures, switch lighting on

is such that the build- or off and reduce it for periods

often involved, almost all of them removed in an open plan concept.

Perhaps more basically, such costs have to be weighed against the whole point of trying to design the optimum building for a particular organisation. The final product should be an environment which improves efficiency, with its occupants achieving maximum output with minimum personal stress. Against the cost of the wages of those occupants, and the possible gains in efficiency, the costs of fairly luxury fittings become, if the scheme has been a success, almost irrelevant.

Within a building where windows are not used for light, but only to maintain a visual link with the outside world, that link is maintained by circulation paths around the perimeter of each floor providing access to the full height windows and their views across the city and the river. To provide a change from the workspaces, each floor contains amenity areas for rest and for refreshment and in these areas contrasting colours are used.

Among the many interesting engineering concepts included are the system of escalator access to the largest floors in addition to the central lift core; a telecommunications system connected to the group's branches; a centralised dictation system; and a system of background masking noise called "white sound" which can be adjusted to meet varying degrees of confidentiality.

Much of detail of the interior will doubtless change over the life of this building. The point of creating a deep open plan system within a controlled environment is largely to allow for changing needs and changing systems of work. But, as of today, once any teething-troubles are ironed out, it represents one of the country's most imaginative, as well as largest, attempts to improve conditions for office workers.

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GOLD, GOLDEN AND RAW MATERIALS

Middle East says more K. broilers

Peter Bullen

REACTS FOR THE export of British broiler meat to the Middle East were in London yesterday.

Bill Eastwood, chairman of British Poultry Export, a company of 20 dozen leading companies which joined the deal said it brought export orders from the East for this year of £5m worth.

The last year the U.K. had self-sufficient in poultry supplies and with output ear running 3 to 10 per cent higher than in 1975 the export would take up to 51 per cent. The rest of increased export would probably be taken up by increased consumption.

51m orders cover the of 5m broilers to most Eastern countries where meat imports was rapidly in line with in standards of living.

As pork was

for religious reasons

and lamb were "very

increasingly expensive," it was the natural benefac-

tor of this demand" he added.

Platinum ice rise

Our Commodities Editor. SE in the world price of gold, from \$195 to \$210 an ounce, was announced yesterday by Manila. This means that the price will be \$5 above the amount set by the major producers, who raised its price to \$165 an ounce about six ago.

Instead of following Russia's lead immediately, Impala's plan is to wait until a substantial increase is made. It has been

tried to go ahead at the level by the armament in the market which is now

at over \$180 an ounce in sterling terms yesterday at £100 for the first time early 1974.

Strenuous managing director Pat Reiter, told Reuters in Johannesburg yesterday that the company was not about to make new move on pricing at the moment, but would naturally, the situation anew.

IGGER TAIWAN ICE CROP

TAIPEI, July 6. Taiwan's first rice crop this will total 1.37m tonnes 10 tonnes more than in the period last year. The Central News Agency said here.

Australia increases wool 'floor' price by 14%

BY PETER BULLEN

THE AUSTRALIAN Government a new indicator will be used to calculate daily an average from quotations on a wide range of types representing the clip composition.

The AWC welcomed the new floor price. Rester reported from Melbourne. It is very pleasing that the Commonwealth Government has shown in such a positive way its confidence in the operation of the floor price for Australian wool," said Mr. Maiden. "The increase in the floor price for 1976-77, I hope, will be a serious barrier to recovery in all wool manufacturing sectors.

Now that Australia has announced its increase, the South African Wool Board is expected to announce a rise in its floor price shortly to take effect when the new season begins there on September 2.

Last week, New Zealand announced details of its wool price stabilisation scheme designed to skim off some income from producers when wool prices are high to help them if the industry becomes economically depressed. Our Wellington-based producer writes: New Zealand producers have reacted bitterly against the scheme. They are also unhappy about a new compulsory levy on wool sales which came into force on July 1.

Under this scheme, every sheep farmer has to pay a 3 per cent levy on all short wool and fine sold. This goes into minimum price funds. Despite the complaints and objections, New Zealand wool growers at last have a stabilising scheme which came into force on July 1.

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Mr. AH Maiden, AWC chairman, said the level for the floor price will be calculated by the same method to be used in reporting the daily market price from the start of the new season on August 17. Instead of quoting a price for 21 micron,

the AWC explained after the floor price will be based on the average price of clean wool instead of 21 micron. The new average floor price will be about 22 cents a kilo compared with 20 cents a kilo for the past two seasons ranging from a rise of 4 per cent for the superfine merino and the AWC itself had pointed out that the old price was worth little more in real terms than that of 1970-71 when many wool growers quit the industry.

However, consuming countries warned the Australian Government of the danger of raising the floor price too high. Only last will level out at least some of the International Wool Troughs and peaks of wool prices

which came into force on July 1.

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STOCK EXCHANGE REPORT

Leaders encounter profit-taking after early mark up

Share index down 2.2 at 390.3 – Reaction in Oils

Account Dealing Dates

*First Declara- Last Account Dealings Day Jun. 14 Jun. 24 Jun. 25 July 2 Jun. 28 July 8 July 20 July 12 July 22 July 23 Aug. 3 * "Now time" dealings may take place from 1.30 p.m. two business days earlier.

The recent useful run up in equities came to an end yesterday. Renewed firmness in sterling encouraged jobbers to mark prices of the leaders higher at the opening, but professional profit-taking developed fairly soon and initial gains were more than erased. Up 0.8 at 10 a.m., the FT 30-share index reacted to close 2.2 down on balance at 390.3, after the rise of 21 points over the previous five trading days. There was a further increase in business as measured by official meetings of 4.18% compared with 4.18% on Monday and 2.76% a week ago.

Elsewhere, oil shares provided one of the day's most interesting sectors, following a fall of 15 to 65p in BP in response to adverse Press comment emanating from the U.S. on the company's Alaskan pipeline venture and a reaction of 8 to 42p in Shell Transport which was accompanied by revived rumours of a rights issue. The FT-Actuaries Index for the subsection fell 2.1 to 355.92.

There were few features in yesterday's share market overall as the trend was undiminished; falls were almost matched by rises in FT-quoted industrials. However, the FT-Actuaries All-share Index eased 0.3 per cent. to 158.15. In contrast, Property shares encountered a useful selective demand, which was reflected in the FT-Actuaries Index for the sector which recorded a rise of 0.5 per cent. to 163.94.

A continued interest in the long "tap," which eventually caused the Government Broker to withdraw his selling price of 95p for the Exchequer 12½ per cent. 1986 stock failed to encourage the market in British Funds yesterday. Opening firmness in line with sterling was gradually relinquished, and the medium/longs settled 2, while marginal losses were seen.

Small irregular price movements were the order of the day in Insurances after a minimal turnover. Commercial Union with sterling was gradually relinquished, and the medium/longs settled 2, while marginal losses were seen.

Trade improved slightly and for investment currency ranged between 110d and 112d per cent. before a close of 111d per cent. up on the overnight premium level. Yesterday's SE conversion factor was 0.8801 (0.8821).

Discounts easier

Press comment on the disappointing interim statement issued by a further reason for 10 down to 220p in Alcan. Discounting made a two-day fall of 10. Other issues lost ground in sympathy and Allen Harvey and Ross were 10 down at 360p in a thin market. Cater Ryder, 235p; Gillett Bros., 100p; and Union were all 5 lower, while Jessel Toyahes receded 4 to 64p. Up 6 Monday on news that Bamro Life has provisionally set July 19 as the date for its stock market flotation, Hambros improved a penny more to 185p in Merchant Banks. Daway Day hardened a shade more to 149, still on the encouraging interim statement, but slight disappointment demand, which was reflected in the FT-Actuaries Index for the sector which recorded a rise of 0.5 per cent. to 163.94.

Interest in the long "tap" managed to edge higher, though it ended 2 to the good at 277p as did Lloyds at 227p.

Small irregular price movements were the order of the day in Insurances after a minimal turnover. Commercial Union with sterling was gradually relinquished, and the medium/longs settled 2, while marginal losses were seen.

Laird met with demand in today's preliminary statement, again following the subsidiary's Associated Newspapers remained large Hong Kong contract and at 65p. Paper/Printings were un-

closed 3 dearer at 62p. Still in changed apart from Capaces

to the interim figures and which, on a revised small interest

profit forecast, Herbert Morris rose 2 to 18p.

Improved 2 further to 110p, but Tex Abrasives lost 1 to 176

10p of 30p after the lower profits.

Lingerer bid speculation lifted

Alcoa 3 to 120p and Fairey gained 3 to 65p; after 70p, the latter's results are expected later this month.

Telex had a couple of firm spots in 1.40s, 8 better at 83p, following the full report and Manbre and Garton 7 higher at 142p with the help of "call" option business.

Higher interim earnings took Glass Glover up 2 to 15p. Supermarkets edged higher. Lemons finishing 2 firmer at 38p, and Hillsards closing 3 to 86p.

Tesco held at 42p following the chairman's statement.

Lee Cooper rise

Lee Cooper featured otherwise little-changed. Stores, improving 13 to a 1976 peak of 95p, on small buying in a restricted market.

"Gussies" 14" were active and 2 harder at 185p, but UDS, 75p, and Marks and Spencer, 100p, both closed a penny cheaper. Audiotronics eased 2 to 31p as did Dixon's Photographic, 65p.

Among small-price issues, how

ever, Polaris, 100p, and both closed 1 harder at 41p and 49p respectively. Booth International 2 better at 36p, provided the only movement of note in Shoes.

Distillers remained friendless to 140p down 2; the preliminary results are due Thursday week.

Breweries generally eased on lack

of support with Allied 1 off at 213p, making a two-day gain of 11

points. ENI closed 2 to 135p and Plessey a penny to 210p. Secondary issues softened

2 to 61p in front of today's results.

Buildings spent a quiet session. H. and R. Johnson-Richards Tiles improved 2 to 120p but "Royals" were that much lower at 286p, after 234p.

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G.W. JOVISON
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High Low
Stock Price + or - Inv. Yield
1976
Stock Price + or - Inv. Yield

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1976
High Low
Stock Price + or - Inv. Yield

"Shorts" (Lives up to Five Years)

1976
Treasury 5% 1976-
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Victory 4% 1976-
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International Financier
DAIWA
SECURITIES

The Financial Times Wednesday July 7 1976

INDUSTRIALS—Continued

Stock	Price	+/-	No.	Cvr./Pw	Y.M.	High Low	Stock	Price	+/-	No.	Cvr./Pw	Y.M.	High Low	Stock	Price	+/-	No.	Cvr./Pw	Y.M.	High Low	Stock	Price	+/-	No.	Cvr./Pw	Y.M.	High Low												
U.C.I. Corp.	216	-	51	70		13	14.8	48	15	51	71		12.5	12.5	72	58	Dome Leads	499	-	211	4	150	87	Audited Ind. Inc.	96	-	475	1.0	10.8	14.0	78	Simphope Gen.	78	-	249	1.4	5.0	12.2	
U.S. Cost Chkd.	215	-	2	32		23	10.2	45	12	32	47		11.5	11.5	45	52	Delta Capital Inc.	115	-	125	1.2	4.2	12.5	125	Starline Inc.	115	-	115	1.2	4.2	12.5								
U.S. Inc.	215	-	1	32		22	10.2	47	12	32	47		11.5	11.5	45	52	Amherst Inv. Inc.	125	-	125	1.2	4.2	12.5	125	Technologies Inc.	125	-	125	1.2	4.2	12.5								
U.S. Inc.	215	-	1	32		22	10.2	47	12	32	47		11.5	11.5	45	52	Do. "B"	125	-	20	1.2	4.2	12.5	125	Telephones & Gen.	125	-	125	1.2	4.2	12.5								
U.S. Inc.	215	-	1	32		22	10.2	47	12	32	47		11.5	11.5	45	52	Thames Inv. Grp.	125	-	125	1.2	4.2	12.5	125	Telephone & Gen.	125	-	125	1.2	4.2	12.5								
U.S. Inc.	215	-	1	32		22	10.2	47	12	32	47		11.5	11.5	45	52	Thames Inv. Grp.	125	-	125	1.2	4.2	12.5	125	Telephones & Gen.	125	-	125	1.2	4.2	12.5								
U.S. Inc.	215	-	1	32		22	10.2	47	12	32	47		11.5	11.5	45	52	Thames Inv. Grp.	125	-	125	1.2	4.2	12.5	125	Telephones & Gen.	125	-	125	1.2	4.2	12.5								
U.S. Inc.	215	-	1	32		22	10.2	47	12	32	47		11.5	11.5	45	52	Thames Inv. Grp.	125	-	125	1.2	4.2	12.5	125	Telephones & Gen.	125	-	125	1.2	4.2	12.5								
U.S. Inc.	215	-	1	32		22	10.2	47	12	32	47		11.5	11.5	45	52	Thames Inv. Grp.	125	-	125	1.2	4.2	12.5	125	Telephones & Gen.	125	-	125	1.2	4.2	12.5								
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U.S. Inc.	215	-	1	3																																			

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FINANCIAL TIMES

Wednesday July 7 1976

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The builders who've been
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Foreign car imports increase again

BY TERRY DODSWORTH, MOTOR INDUSTRY CORRESPONDENT

ANXIETIES WITHIN the Government and the British industry might have to intervene with the help of the weaker members of the British industry. These views importers continuing to increase their penetration of the U.K. market.

Imports accounted for 36.9 per cent. of all sales last month compared with 30.85 per cent. in June, 1975. But the more significant figure was that in the first half of the year the importers' share moved up from 32.48 per cent. to 35.30 per cent.

The statistics explain increased pressure from British Leyland for selective action to be taken against imports from some countries. Recently Mr. Derek Whittaker, managing director of Leyland Cars, said he had grave concern about imports from Eastern Europe, concern about imports from Spain, and considerable concern about the position of Japan.

Leyland believed that both quotas and import surcharges should be applied to East European cars. In the case of Japan there should be some "concrete evidence from 1977 that attempts were being made to open its own market to foreign competition."

Leyland's views appear to have gained some endorsement from Ford, although the U.S.-controlled company, the second largest in the U.K., is unhappy about the talk of controls, and Mr. Terry Beckett, its chairman, stresses Ford's traditional support for free-trade policies.

But the company is willing to

give priority to exports. Ford has also run down its supplies in recent months.

This means that in August, when the market usually swings up abruptly because of the start of the new registration year, importers are likely to be in a stronger position than their U.K. competitors. Last year's August import figures prompted a particular furor over import controls.

Ford's is now running into a holiday period, that will also involve changing model lines at Dagenham which will disrupt the factory for several weeks.

Leyland is also approaching a holiday period and badly needs a long run of uninterrupted production, which has been recovered week figure after the April disputes. The effects of those disputes were illustrated in car production figures published by the Department of Industry yesterday, which showed that second-quarter production was down by 5 per cent. on the first quarter on a seasonally adjusted basis.

The same figures indicated that production recovered in June, and BL must now be hoping that it can wrest market leadership back from Ford during the rest of the year.

Yesterday's registration statistics, issued provisionally by the Society of Motor Manufacturers and Traders, show that Ford has extremely short stocks, partly because of the April strikes and for seven of the last nine

JUNE REGISTRATIONS		
	Units	%
Brit. Leyland	23,398	23.7
Ford	27,073	27.4
Chrysler	7,756	7.9
Vauxhall	9,272	9.4
Datsun	9,272	9.4
Renault	3,827	3.9
VW/Audi	2,869	2.9
Fiat	4,032	4.1
TOTAL	98,710	100.00

going on in Japan between leaders of the British motor industry and their Japanese counterparts. The British negotiators will try to persuade the Japanese to impose some form of voluntary restraint on their exports to the U.K.

Leyland's views appear to have gained some endorsement from Ford, although the U.S.-controlled company, the second largest in the U.K., is unhappy about the talk of controls, and Mr. Terry Beckett, its chairman, stresses Ford's traditional support for free-trade policies.

But the company is willing to

support industrial action to breach a policy which they accepted in a pithead ballot only last month.

The immediate prospect of stemming the tide of imports, however, is not good. Leyland believes that Ford has led the sales league in Britain partly because of the April strikes and for seven of the last nine

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